



Financial Statements and Supplementary Information

The Medical Center Foundation, Inc.
(A Subsidiary of Northeast Georgia Health System, Inc.)

Years Ended September 30, 2025 and 2024

THE MEDICAL CENTER FOUNDATION, INC.
(A Subsidiary of Northeast Georgia Health System, Inc.)

Table of Contents

Years Ended September 30, 2025 and 2024

Independent Auditor’s Report.....1

Financial Statements

Statements of Financial Position.....4
Statements of Activities and Changes in Net Assets6
Statements of Cash Flows8
Notes to Financial Statements.....9

Supplementary Information

Net Asset Reports - Unaudited21

INDEPENDENT AUDITOR'S REPORT

To the Board of Trustees of
The Medical Center Foundation, Inc.:

Opinion

We have audited the financial statements of The Medical Center Foundation, Inc. (the Foundation), which comprise the statements of financial position as of September 30, 2025 and 2024; the related statements of activities and changes in net assets and cash flows for the years then ended; and the related notes to the financial statements.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Foundation as of September 30, 2025 and 2024, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Foundation and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Foundation's ability to continue as a going concern for one year after the date that the financial statements are issued.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Foundation's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Foundation's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Supplementary Information

Our audits were conducted for the purpose of forming an opinion on the financial statements as a whole. The supplementary information is presented for purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures

applied in the audits of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

PYA, P.C.

Atlanta, Georgia
January 28, 2026

THE MEDICAL CENTER FOUNDATION, INC.
(A Subsidiary of Northeast Georgia Health System, Inc.)

Statements of Financial Position
(Dollars in Thousands)

September 30, 2025

	<i>Without Donor Restriction</i>	<i>With Donor Restriction</i>	<i>2025 Total</i>
ASSETS			
CURRENT ASSETS			
Cash and cash equivalents	\$ 13,189	\$ -	\$ 13,189
Investments and assets limited as to use	198	-	198
Pledges receivable	4	149	153
Due from affiliates, net – Note G	214	-	214
TOTAL CURRENT ASSETS	13,605	149	13,754
Property and equipment, less accumulated depreciation of \$519	33	-	33
Investments and assets limited as to use	11,102	27,355	38,457
Pledges receivable (less current portion), net	-	1,003	1,003
Right-of-use asset, operating leases	2,233	-	2,233
TOTAL ASSETS	\$ 26,973	\$ 28,507	\$ 55,480
LIABILITIES AND NET ASSETS			
CURRENT LIABILITIES			
Accounts payable	\$ 7,406	\$ -	\$ 7,406
Accrued payroll	80	-	80
Current portion of operating lease liability	16	-	16
TOTAL CURRENT LIABILITIES	7,502	-	7,502
Operating lease liability, less current portion	2,275	-	2,275
TOTAL LIABILITIES	9,777	-	9,777
COMMITMENTS AND CONTINGENCIES – Note K			
NET ASSETS	17,196	28,507	45,703
TOTAL LIABILITIES AND NET ASSETS	\$ 26,973	\$ 28,507	\$ 55,480

THE MEDICAL CENTER FOUNDATION, INC.
(A Subsidiary of Northeast Georgia Health System, Inc.)

Statements of Financial Position - Continued
(Dollars in Thousands)

September 30, 2024

	<i>Without Donor Restriction</i>	<i>With Donor Restriction</i>	<i>2024 Total</i>
ASSETS			
CURRENT ASSETS			
Cash and cash equivalents	\$ 9,563	\$ -	\$ 9,563
Investments and assets limited as to use	602	-	602
Pledges receivable	4	253	257
Due from affiliates, net – Note G	564	-	564
TOTAL CURRENT ASSETS	10,733	253	10,986
Property and equipment, less accumulated depreciation of \$503	49	-	49
Investments and assets limited as to use	8,961	27,975	36,936
Pledges receivable (less current portion), net	-	1,481	1,481
Right-of-use asset, operating leases	22	-	22
TOTAL ASSETS	\$ 19,765	\$ 29,709	\$ 49,474
LIABILITIES AND NET ASSETS			
CURRENT LIABILITIES			
Accounts payable	\$ 3,277	\$ -	\$ 3,277
Accrued payroll	97	-	97
Current portion of operating lease liability	22	-	22
TOTAL LIABILITIES	3,396	-	3,396
COMMITMENTS AND CONTINGENCIES – Note K			
NET ASSETS	16,369	29,709	46,078
TOTAL LIABILITIES AND NET ASSETS	\$ 19,765	\$ 29,709	\$ 49,474

THE MEDICAL CENTER FOUNDATION, INC.
(A Subsidiary of Northeast Georgia Health System, Inc.)

Statements of Activities and Changes in Net Assets
(Dollars in Thousands)

Year Ended September 30, 2025

	<i>Without Donor Restriction</i>	<i>With Donor Restriction</i>	<i>2025 Total</i>
Revenue, gains, and other support:			
Contributions and bequests:			
Cash and other financial assets	\$ 13	\$ 5,930	\$ 5,943
In-kind	-	366	366
Partnership earnings, net	681	90	771
Investment gains, net	306	40	346
Net assets released from restrictions for operations – Note I	4,344	(4,344)	-
TOTAL REVENUE, GAINS, AND OTHER SUPPORT	5,344	2,082	7,426
Expenses:			
Operating expenses:			
Salaries and benefits	1,852	-	1,852
Supplies	116	-	116
Legal, consulting, and professional fees	154	-	154
Purchased services	81	-	81
Other	497	-	497
Depreciation	16	-	16
TOTAL OPERATING EXPENSES	2,716	-	2,716
Program expenses:			
Support provided to affiliates – Note G	4,344	3,427	7,771
TOTAL EXPENSES	7,060	3,427	10,487
DEFICIT OF REVENUE, GAINS, AND OTHER SUPPORT OVER EXPENSES	(1,716)	(1,345)	(3,061)
Other changes in net assets:			
Support from affiliates – Note G	2,543	-	2,543
Change in expected losses and discounts on pledges	-	143	143
INCREASE (DECREASE) IN NET ASSETS	827	(1,202)	(375)
NET ASSETS, BEGINNING OF YEAR	16,369	29,709	46,078
NET ASSETS, END OF YEAR	\$ 17,196	\$ 28,507	\$ 45,703

THE MEDICAL CENTER FOUNDATION, INC.
(A Subsidiary of Northeast Georgia Health System, Inc.)

Statements of Activities and Changes in Net Assets - Continued
(Dollars in Thousands)

Year Ended September 30, 2024

	<i>Without Donor Restriction</i>	<i>With Donor Restriction</i>	<i>2024 Total</i>
Revenue, gains, and other support:			
Contributions and bequests:			
Cash and other financial assets	\$ 18	\$ 5,249	\$ 5,267
In-kind	-	220	220
Partnership earnings, net	3,183	448	3,631
Investment gains, net	1,449	206	1,655
Net assets released from restrictions for operations – Note I	3,201	(3,201)	-
TOTAL REVENUE, GAINS, AND OTHER SUPPORT	7,851	2,922	10,773
Expenses:			
Operating expenses:			
Salaries and benefits	1,737	-	1,737
Supplies	132	-	132
Legal, consulting and professional fees	2	-	2
Purchased services	162	-	162
Other	365	-	365
Depreciation	34	-	34
TOTAL OPERATING EXPENSES	2,432	-	2,432
Program expenses:			
Support provided to affiliates – Note G	3,201	2,011	5,212
TOTAL EXPENSES	5,633	2,011	7,644
EXCESS OF REVENUE, GAINS, AND OTHER SUPPORT OVER EXPENSES	2,218	911	3,129
Other changes in net assets:			
Support from affiliates – Note G	2,657	-	2,657
Change in expected losses and discounts on pledges	-	166	166
Other	2,005	(1,998)	7
INCREASE (DECREASE) IN NET ASSETS	6,880	(921)	5,959
NET ASSETS, BEGINNING OF YEAR	9,489	30,630	40,119
NET ASSETS, END OF YEAR	\$ 16,369	\$ 29,709	\$ 46,078

THE MEDICAL CENTER FOUNDATION, INC.
(A Subsidiary of Northeast Georgia Health System, Inc.)

Statements of Cash Flows
(Dollars in Thousands)

	<i>Year Ended September 30,</i>	
	<i>2025</i>	<i>2024</i>
CASH FLOWS FROM OPERATING ACTIVITIES:		
Increase (decrease) in net assets	\$ (375)	\$ 5,959
Adjustments to reconcile increase (decrease) in net assets to net cash provided by operating activities:		
Depreciation	16	34
Change in expected losses and discounts on pledges	(143)	(166)
Changes in other assets and liabilities:		
Pledges and other receivables	725	969
Other long-term assets	67	130
Due from/to affiliates, net	4,479	(1,450)
Accrued payroll	(17)	(12)
Lease liabilities	(9)	(130)
NET CASH PROVIDED BY OPERATING ACTIVITIES	4,743	5,334
CASH FLOWS FROM INVESTING ACTIVITIES:		
Net increase in investments and assets limited as to use	(1,117)	(5,286)
Purchases of property and equipment	-	(13)
NET CASH USED IN INVESTING ACTIVITIES	(1,117)	(5,299)
INCREASE IN CASH AND CASH EQUIVALENTS	3,626	35
CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR	9,563	9,528
CASH AND CASH EQUIVALENTS, END OF YEAR	\$ 13,189	\$ 9,563
SUPPLEMENTAL SCHEDULE OF NON-CASH ACTIVITIES:		
Lease liabilities arising from obtaining right-of-use assets	\$ 2,300	\$ -
Operating cash flows from operating leases	\$ 228	\$ 133

THE MEDICAL CENTER FOUNDATION, INC.
(A Subsidiary of Northeast Georgia Health System, Inc.)

Notes to Financial Statements
(Dollars in Thousands)

Years Ended September 30, 2025 and 2024

NOTE A--ORGANIZATION

The Medical Center Foundation, Inc. (the Foundation), located in Gainesville, Georgia, was formed to develop and maintain quality volunteer services and manage fundraising activities for Northeast Georgia Health System, Inc. (NGHS) and its affiliated entities. NGHS is the parent corporation to the Foundation and, as such, the Foundation is included in the consolidated financial statements of NGHS and affiliates.

NOTE B--SIGNIFICANT ACCOUNTING POLICIES

Cash and Cash Equivalents: Cash and cash equivalents include cash and short-term deposits with original maturities of less than three months when purchased.

Investments and Assets Limited as to Use: The majority of investments and assets limited as to use at September 30, 2025 and 2024, consist of the Foundation's sole ownership in a limited partnership investment fund (the Fund). The primary objective of the Fund is to generate a higher-than-average cash flow yield through investment in publicly traded equity securities. The Foundation accounts for its investment in the Fund under the equity method of accounting with the Foundation's share of the Fund's gains and losses, both realized and unrealized, recognized as partnership earnings in the Statements of Activities and Changes in Net Assets.

All other investments and assets limited as to use which are not invested in the Fund are stated at fair value based on quoted market prices. Substantially all investments which are not invested in the Fund are classified as trading securities. Gains and losses, both realized and unrealized, are recognized as investment earnings in the Statements of Activities and Changes in Net Assets. Realized gains and losses are computed using the specific identification method for cost determination. Investment income is reported net of related investment fees. The portion of these investments and assets limited as to use relating to financial instruments with remaining maturities of less than one year are classified as current assets.

Contributions/Pledges Receivable: Unconditional promises to give to the Foundation are reported at estimated net realizable value at the date the promise is received. Conditional promises to give and indications of intentions to give are recognized as revenue at estimated net realizable value when the conditions on which they depend are substantially met or otherwise become unconditional. The gifts are reported as either net assets with donor restrictions if they are received with donor stipulations that limit the use of the donated assets, or net assets without donor restrictions if no donor stipulations limit the use of the donated assets. When a donor restriction expires, that is, when a stipulated time restriction ends, or purpose restriction is accomplished, net assets with donor restrictions are reclassified as net assets without donor restrictions and reported in the Statements of Activities and Changes in Net Assets as net assets released from restrictions.

THE MEDICAL CENTER FOUNDATION, INC.
(A Subsidiary of Northeast Georgia Health System, Inc.)

Notes to Financial Statements - Continued
(Dollars in Thousands)

Years Ended September 30, 2025 and 2024

Contributions with donor restrictions, where restrictions are met in the period the gift is received, are reported as restricted contributions and net assets released from restrictions.

Revenues from contributions of non-financial assets were as follows:

<i>Non-financial Contribution Category</i>	<i>Type of Contributions for Beneficiaries</i>	<i>Valuation</i>	<i>Donor Restriction</i>	<i>Year Ended September 30,</i>	
				<i>2025</i>	<i>2024</i>
Food and non-food items	Food, hygiene products, door prizes for fund raising events, facility usage, art, and clothing	Fair market value of items received	Yes	\$ 352	\$ 220
Medical supplies	Personal protection items, patient linens, apparel, and medical equipment	Fair market value of items received	Yes	14	-
			TOTAL	\$ 366	\$ 220

An estimated allowance for uncollectible pledges is recorded based on management's evaluation of pledges receivable. The Foundation's policies do not require collateral for pledges receivable. Contributions are primarily from contributors in the Northeast Georgia area. The Foundation considers cash flows from contributions to be operating activities.

Endowments: The Foundation's endowments consist of twenty-seven individual funds established by donors for a variety of purposes. The Board of Trustees of the Foundation has interpreted the Uniform Prudent Management of Institutional Funds Act (UPMIFA) as requiring the preservation of the fair value of the original gift as of the gift date absent explicit donor stipulations to the contrary. As a result of this interpretation, the Foundation classifies as net assets with donor restrictions (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment, and (c) accumulations and earnings to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund, if any. The remaining portion of the donor-restricted endowment funds may be expended in a manner consistent with the standard of prudence prescribed by UPMIFA. In accordance with UPMIFA, the Foundation considers various factors in making a determination to appropriate or accumulate donor-restricted endowment funds, such as the duration and preservation of the fund, the purposes of the Foundation and the donor-restricted endowment fund, general economic conditions, the possible effect of inflation and deflation, the expected total return from income, the appreciation of investments, other resources of the organization, and the investment policies of the Foundation. The Foundation has adopted investment policies for its investment assets that attempt to provide a stable stream of earnings to provide on-going financial support. The endowment assets are comingled with other investments and subject to the same investment policy. When endowments perform poorly, or the market experiences a downturn, the fair market value of the asset can be less than the original gift amount,

THE MEDICAL CENTER FOUNDATION, INC.
(A Subsidiary of Northeast Georgia Health System, Inc.)

Notes to Financial Statements - Continued
(Dollars in Thousands)

Years Ended September 30, 2025 and 2024

leaving an endowment “underwater.” There were no endowments underwater as of September 30, 2025 and 2024.

Property, Equipment, and Depreciation: Property and equipment consists of building improvements and minor equipment and is stated at cost or, if donated, at fair market value on the date of gift, net of accumulated depreciation. Depreciation is computed by the straight-line method over the estimated useful lives of the assets using the half-year method. The depreciable lives range from 5 to 20 years for buildings and building components and from 3 to 20 years for equipment. Expenditures for maintenance, repairs, and minor renewals are charged to operations as incurred. Expenditures for betterments and major renewals are capitalized. When assets are retired or otherwise disposed of, the cost and related accumulated depreciation are removed from the financial statements. Any resulting gain or loss is included in the Statements of Activities and Changes in Net Assets.

Gifts of long-lived assets are reported as net assets without donor restrictions, unless explicit donor stipulations specify how the donated assets must be used. Gifts of long-lived assets with explicit restrictions that specify how the assets are to be used, and gifts of cash or other assets that must be used to acquire long-lived assets, are reported as net assets with donor restrictions. Absent explicit donor restrictions about how long those long-lived assets must be maintained, expirations of donor restrictions are reported when the donated or acquired long-lived assets are placed in service.

The Foundation periodically reviews property and equipment for indicators of potential impairment of long-lived assets, and if such review indicates carrying amounts may not be recoverable, adjusts the carrying value and recognizes a loss. Management does not believe that any unrecognized impairment exists at September 30, 2025 and 2024.

Leases and Right-of-Use Assets: The Foundation determines if an arrangement is a lease at inception and classifies its leases at commencement. Leases are classified as either a finance lease or an operating lease. The Foundation does not recognize right-of-use assets or lease liabilities for leases with a term of 12 months or less. The present value of the future minimum lease payments over the lease term are recorded as a lease liability at the commencement of a contract that has a term in excess of one year. The present value is determined by discounting the required payments using the stated or implicit interest rate in the lease or, if not stated or implied, the Foundation’s incremental borrowing rate, which was 7% for the years ended September 30, 2025 and 2024.

Future minimum lease payments include fixed payments within a lease agreement but exclude variable lease payments not dependent on an index or rate, such as common area maintenance, operating expenses, utilities, or other costs that are subject to fluctuation. The Foundation may enter into leases where terms may include options to extend or terminate the lease. Periods beyond the noncancellable term of the lease are included in the measurement of the lease liability when it

THE MEDICAL CENTER FOUNDATION, INC.
(A Subsidiary of Northeast Georgia Health System, Inc.)

Notes to Financial Statements - Continued
(Dollars in Thousands)

Years Ended September 30, 2025 and 2024

is reasonably certain that the Foundation will exercise the associated extension option or waive the termination option. A right-of-use asset is also recorded equal to the lease liability plus any initial direct costs, prepayments, or incentives. The Foundation periodically reviews right-of-use assets for indications of potential impairment. If such review indicates carrying amounts may not be recoverable, the carrying value is adjusted and a loss is recorded. No impairment losses were recognized during the years ended September 30, 2025 and 2024.

Net Assets: The Foundation reports information regarding its financial position and activities according to two classes of net assets: net assets without donor restrictions and net assets with donor restrictions.

- *Net Assets Without Donor Restrictions:* These net assets are not subject to donor-imposed stipulations. The only limits on net assets without donor restrictions are the broad limits resulting from the nature of the Foundation and the purposes specified in its articles of incorporation or bylaws and, perhaps, limits resulting from contractual agreements.
- *Net Assets With Donor Restrictions:* These are net assets resulting from contributions whose use by the Foundation is limited by donor-imposed stipulations.

Contributed Services: Many individuals volunteer their time and perform a variety of tasks that assist the Foundation in its fundraising efforts. No amounts have been recorded as contributions in the financial statements for donated services as such services do not meet the criteria for recognition.

Income Taxes: The Foundation is organized as a Georgia not-for-profit corporation and is exempt from federal income taxes under Section 501(c)(3) of the Internal Revenue Code. As such, no provision for income taxes has been made in the accompanying financial statements. At September 30, 2025 and 2024, respectively, management does not believe the Foundation holds any uncertain tax positions that would require financial statement recognition or disclosure under generally accepted accounting principles.

Use of Estimates: The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America (U.S. GAAP) requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities as of the date of the financial statements. Estimates also affect the reported amounts of revenue, support, and expenses during the reporting period. Actual results could differ from these estimates. Significant estimates include investment valuations.

THE MEDICAL CENTER FOUNDATION, INC.
(A Subsidiary of Northeast Georgia Health System, Inc.)

Notes to Financial Statements - Continued
(Dollars in Thousands)

Years Ended September 30, 2025 and 2024

NOTE C--INVESTMENTS AND ASSETS LIMITED AS TO USE

The Foundation maintains the majority of its investments and assets limited as to use in the form of a limited partnership investment fund (the Fund). The Foundation accounts for the Fund under the equity method of accounting. In addition to the Fund, the Foundation maintains an investment portfolio with various asset allocations. The composition of investments and assets limited as to use at September 30, 2025 and 2024, is as follows:

	<u>2025</u>	<u>2024</u>
Cash and money market funds	\$ 198	\$ 602
Corporate bonds	4,339	4,448
Equity securities	7,824	6,966
Accrued income	36	36
Limited partnership investments	26,258	25,486
	<u>\$ 38,655</u>	<u>\$ 37,538</u>

Income from the Fund for the years ended September 30, 2025 and 2024, was as follows:

	<u>2025</u>	<u>2024</u>
Partnership earnings	\$ 771	\$ 3,631

Investment securities are exposed to various risks, such as interest rate, market, and credit risks. Due to the level of risk associated with certain investment securities and the level of uncertainty related to changes in the value of investment securities, it is at least reasonably possible that changes in risk factors in the near term could materially affect the amounts reported in the financial statements.

NOTE D--PLEDGES RECEIVABLE

Pledges receivable are due as follows at September 30:

	<u>2025</u>	<u>2024</u>
Due in less than one year	\$ 153	\$ 257
Due in one to five years	1,211	1,847
Due in greater than five years	100	100
	<u>\$ 1,464</u>	<u>\$ 2,204</u>

THE MEDICAL CENTER FOUNDATION, INC.
(A Subsidiary of Northeast Georgia Health System, Inc.)

Notes to Financial Statements - Continued
(Dollars in Thousands)

Years Ended September 30, 2025 and 2024

Estimated allowances and discounts on pledges receivable are summarized as follows at September 30:

	<i>2025</i>	<i>2024</i>
Gross pledges receivable	\$ 1,464	\$ 2,204
Allowance for doubtful pledges	(146)	(221)
Discount on multi-year pledges at 5.5%	(162)	(245)
	<u>\$ 1,156</u>	<u>\$ 1,738</u>

NOTE E--PROPERTY AND EQUIPMENT, NET

Property and equipment at September 30, 2025 and 2024, are as follows:

	<i>2025</i>	<i>2024</i>
Land improvements	\$ 6	\$ 6
Building and building equipment	418	418
Equipment	128	128
	<u>552</u>	<u>552</u>
Less: Accumulated depreciation and amortization	(519)	(503)
	<u>\$ 33</u>	<u>\$ 49</u>

Depreciation expense associated with property and equipment, net for the years ended September 30, 2025 and 2024, was \$16 and \$34, respectively.

NOTE F--LEASES

The Foundation has entered into a non-cancelable lease with NGHS for office space. The components of lease expense, included in other operating expenses on the Statement of Activities and Changes in Net Assets for the year ended September 30, 2025, are as follows:

	<i>2025</i>	<i>2024</i>
Operating lease cost	\$ 228	\$ 133
	<u>\$ 228</u>	<u>\$ 133</u>
Other information:		
Right-of-use assets obtained for new operating leases	\$ 2,300	\$ -
Weighted average remaining lease term – operating leases	19.00	0.17
Weighted average discount rate – operating leases	7.00%	3.00%

THE MEDICAL CENTER FOUNDATION, INC.
(A Subsidiary of Northeast Georgia Health System, Inc.)

Notes to Financial Statements - Continued
(Dollars in Thousands)

Years Ended September 30, 2025 and 2024

The following is a schedule of future minimum lease payments under operating lease agreements:

<u><i>Year Ending September 30,</i></u>	<u><i>Operating</i></u>
2026	\$ 175
2027	180
2028	185
2029	191
2030	196
Thereafter	<u>3,456</u>
Total lease payments	4,383
Less: Interest portion	<u>(2,092)</u>
Present value of lease obligations	2,291
Less: Current portion	<u>(16)</u>
Long-term lease obligations	<u><u>\$ 2,275</u></u>

NOTE G--RELATED PARTY TRANSACTIONS

NGHS provides substantial operating support for the Foundation. During 2025 and 2024, NGHS and affiliates provided operating support of \$2,543 and \$2,657, respectively.

Contributions to affiliates for program support represent specific expenses paid by the Foundation on behalf of various NGHS affiliates for both capital and non-capital purposes.

During the years ended September 30, 2025 and 2024, contributions to affiliates for program support totaled \$7,771 and \$5,212, respectively.

Due to/from affiliates at September 30, 2025 and 2024, represent amounts due to/from NGHS and its affiliates for certain operating expenses and support. Such amounts are generally settled within one year.

NOTE H--OPERATING EXPENSE BY FUNCTIONAL CLASSIFICATION

The Foundation provides healthcare and support services to residents within its geographical location. Expenses are allocated by function based on estimates of employees' time incurred, usage of resources, and other methods. Healthcare services consist of transfers of cash and non-cash assets for their intended purposes to the Authority. Support services include those expenses that are not directly identifiable with any other specific function but provide for the overall support and

THE MEDICAL CENTER FOUNDATION, INC.
(A Subsidiary of Northeast Georgia Health System, Inc.)

Notes to Financial Statements - Continued
(Dollars in Thousands)

Years Ended September 30, 2025 and 2024

direction of the Foundation. Fundraising expenses are costs of activities that constitute an appeal for financial support; that is, costs incurred to induce others to contribute money, securities, time, materials, or facilities to the Foundation. Expenses based on functional classification related to providing these services during the years ended September 30, 2025 and 2024, are as follows:

	<i>Healthcare Services</i>	<i>Support Services</i>	<i>Fundraising</i>	<i>Total</i>
September 30, 2025				
Salaries and benefits	\$ -	\$ 577	\$ 1,275	\$ 1,852
Supplies	-	36	80	116
Legal, consulting, and professional fees	-	48	106	154
Purchased services	-	25	56	81
Other	-	154	343	497
Depreciation and amortization	-	6	10	16
	<u>\$ -</u>	<u>\$ 846</u>	<u>\$ 1,870</u>	<u>\$ 2,716</u>
September 30, 2024				
Salaries and benefits	\$ 1	\$ 510	\$ 1,226	\$ 1,737
Supplies	-	39	93	132
Legal, consulting and professional fees	-	1	1	2
Purchased services	-	48	114	162
Other	-	108	257	365
Depreciation and amortization	-	9	25	34
	<u>\$ 1</u>	<u>\$ 715</u>	<u>\$ 1,716</u>	<u>\$ 2,432</u>

NOTE I--NET ASSETS RELEASED FROM RESTRICTIONS

For the years ended September 30, 2025 and 2024, net assets released from donor restrictions when expenses were incurred to satisfy the restricted purposes, by the passage of time, or by occurrence of events as specified by donors are as follows:

	<u>2025</u>	<u>2024</u>
Restrictions accomplished:		
Community Benefits	\$ 841	\$ 226
Complementary Programs	21	-
COVID-19 Relief and Planning	-	1
Education	378	231

THE MEDICAL CENTER FOUNDATION, INC.
(A Subsidiary of Northeast Georgia Health System, Inc.)

Notes to Financial Statements - Continued
(Dollars in Thousands)

Years Ended September 30, 2025 and 2024

	<i>2025</i>	<i>2024</i>
Emergency Response and Critical Care	-	2
Employee Assistance	63	116
Equipment	409	350
Grants	1,551	1,207
Heart and Vascular	1,042	284
Hospice	87	137
Neuroscience	122	114
NGMC-Barrow	3	-
NGMC-Braselton	569	1,057
NGMC-Lumpkin	-	1
Oncology	1,212	67
Patient Assistance and Access	62	506
Strategic Needs	876	596
Women and Children	535	317
Total net assets released from restrictions	<u>\$ 7,771</u>	<u>\$ 5,212</u>

During 2025 and 2024, total assets released from restrictions for operations was \$4,344 and \$3,201, respectively. During 2025 and 2024, total assets released for capital purposes was \$3,427 and \$2,011, respectively.

NOTE J--NET ASSETS WITH DONOR RESTRICTIONS

Net assets with donor restrictions are those whose use by the Foundation has been limited by donors to a specific time period or purpose or which have not yet been requested to be distributed to other NGHS entities.

Net assets with donor restrictions are available for the purposes as detailed below:

	<i>2025</i>	<i>2024</i>
Heart and Vascular Funds	\$ 775	\$ 1,417
Community Benefits Funds	2,160	2,156
Women and Children Funds	1,150	1,019
Complementary Program Funds	81	80
COVID-19 Relief and Planning Funds	311	311
Emergency Response and Critical Care Service Funds	289	39
Foundation Operation Funds	237	163
Neuroscience Funds	597	592
NGMC-Barrow Funds	10	10

THE MEDICAL CENTER FOUNDATION, INC.
(A Subsidiary of Northeast Georgia Health System, Inc.)

Notes to Financial Statements - Continued
(Dollars in Thousands)

Years Ended September 30, 2025 and 2024

	<u>2025</u>	<u>2024</u>
NGMC-Braselton Funds	695	879
NGMC-Lumpkin Funds	67	56
NGMC-Habersham Funds	134	133
Strategic Needs Funds	4,135	4,037
Education Funds	1,475	1,812
Equipment Funds	841	1,151
Grants Funds	996	988
Patient Assistance and Access Funds	193	132
Oncology Funds	332	1,287
Hospice Funds	6,130	5,480
Held in perpetuity:		
Wilheit-Keys Peace Garden Endowment	155	155
GME Endowment	469	545
Fraser Resource Salary Endowment	1,200	1,200
Nell's Prayer Garden Endowment	55	55
Braselton Waterfall Garden Endowment	205	205
David Pet Park Endowment	80	80
Jack and Janice Frost Water Garden Endowment	100	100
Braselton Flag Plaza Endowment	30	30
Hospice Endowment	51	51
Nursing and Allied Health Continuing Education Endowment	589	589
Nursing and Allied Health Scholarships Endowment	257	255
V.C. & Mary Puckett Spiritual Care Endowment	456	456
NGHS Foundation Endowment	2,869	2,869
Woody Stewart & Nancy Colston Endowment	480	480
Pope Family Garden Endowment	100	100
Evelyn Waugh Scholarship Endowment	53	53
Ocie Pope Scholarship Endowment	26	26
Destitute Patient Endowment	186	186
Anne Thomas Scholarship Endowment	57	57
John Ferguson Scholarship Endowment	233	231
GME Chuck & Debbie Jones Cardio Professorship Disease Endowment	102	93
Oncology Nursing Education Endowment	27	27
Ron Kutay Scholarship Endowment	40	47
Don Freeman Scholarship Endowment	29	28
GME Emergency Medicine Endowment	50	49
	<u>\$ 28,507</u>	<u>\$ 29,709</u>

THE MEDICAL CENTER FOUNDATION, INC.
(A Subsidiary of Northeast Georgia Health System, Inc.)

Notes to Financial Statements - Continued
(Dollars in Thousands)

Years Ended September 30, 2025 and 2024

NOTE K--COMMITMENTS AND CONTINGENT LIABILITIES

General: The Foundation may be subject to legal proceedings and claims which arise in the ordinary course of its business. At September 30, 2025, management is not aware of any pending or threatened litigation, claims or assessments.

Concentrations of Credit Risk: The Foundation holds deposits at a banking institution that is insured by the Federal Deposit Insurance Corporation. At times, the Foundation has deposits in excess of these insurance limits. The Foundation is exposed to loss of uninsured amounts in the event of non-performance by the banking institution; however, management does not anticipate any such losses.

NOTE L--FAIR VALUE MEASUREMENTS

Generally accepted accounting principles establish a three-level valuation hierarchy for disclosure of fair value measurements. The valuation hierarchy is based upon the transparency of inputs to the valuation of an asset or liability as of the measurement date. The three levels are defined as follows:

- *Level 1:* Inputs to the valuation methodology are quoted prices (unadjusted) for identical assets or liabilities in active markets.
- *Level 2:* Inputs to the valuation methodology include quoted prices for similar assets and liabilities in active markets, and inputs that are observable for the asset or liability, either directly or indirectly, for substantially the full term of the asset or liability.
- *Level 3:* Inputs to the valuation methodology are unobservable and significant to the fair value measurement.

In instances where the determination of the fair value hierarchy measurement is based on inputs from different levels of the fair value hierarchy, the level in the fair value hierarchy within which the entire fair value measurement falls is based on the lowest level input that is significant to the fair value measurement in its entirety. The Foundation's assessment of the significance of a particular input to the fair value presentation in its entirety requires judgment and considers factors specific to the asset or liability.

The following table presents assets reported at fair value and their respective classification under the valuation hierarchy as of September 30, 2025 and 2024, respectively:

THE MEDICAL CENTER FOUNDATION, INC.
(A Subsidiary of Northeast Georgia Health System, Inc.)

Notes to Financial Statements - Continued
(Dollars in Thousands)

Years Ended September 30, 2025 and 2024

	<i>Carrying Value</i>	<i>Quoted Prices in Active Markets (Level 1)</i>	<i>Significant Other Observable Inputs (Level 2)</i>	<i>Significant Unobservable Inputs (Level 3)</i>
September 30, 2025				
Assets measured at fair value on a recurring basis:				
Cash and money market funds	\$ 198	\$ 198	\$ -	\$ -
Corporate bonds	4,339	-	4,339	-
Equity securities	7,824	7,824	-	-
Accrued income	36	-	36	-
Total assets	<u>\$ 12,397</u>	<u>\$ 8,022</u>	<u>\$ 4,375</u>	<u>\$ -</u>
September 30, 2024				
Assets measured at fair value on a recurring basis:				
Cash and money market funds	\$ 602	\$ 602	\$ -	\$ -
Corporate bonds	4,448	-	4,448	-
Equity securities	6,966	6,966	-	-
Accrued income	36	-	36	-
Total assets	<u>\$ 12,052</u>	<u>\$ 7,568</u>	<u>\$ 4,484</u>	<u>\$ -</u>

NOTE M--AVAILABILITY AND LIQUIDITY

The Foundation manages its cash and investments through a formalized investment process which includes evaluating cash needs for routine and nonroutine activities and adjusting the amount of cash held and the maturity of investments. The Foundation's financial assets reduced by amounts not available for general use are as follows at September 30, 2025:

Financial assets	\$ 53,000
Less those unavailable for expenditures within one year, due to:	
Amounts restricted by donors	<u>(28,507)</u>
Financial assets available to meet cash needs for general expenditures within one year	<u>\$ 24,493</u>

NOTE N--SUBSEQUENT EVENTS

Subsequent events have been evaluated through the date of the Independent Auditor's Report, which is the date the financial statements were available to be issued. During this period, management did not note any additional material recognizable subsequent events that required recognition or disclosure in the September 30, 2025, financial statements.

Supplementary Information

THE MEDICAL CENTER FOUNDATION, INC.
(A Subsidiary of Northeast Georgia Health System, Inc.)

Net Asset Reports - Unaudited
(Dollars in Thousands)

September 30, 2025 and 2024

	<u>2025</u>	<u>2024</u>
Net Assets Without Donor Restrictions		
100 Unrestricted Fund	\$ 12,548	\$ 11,622
101 MCF Endowment Fund Interest	2,180	2,106
103 Operating Expense	2,468	2,641
Total Net Assets Without Donor Restrictions	17,196	16,369
Net Assets With Donor Restrictions		
105 GME - Graduate Medical Education Fund	35	35
108 Auxiliary	103	15
111 Downey Society Fund	723	700
113 Trauma	250	-
132 Bob and Wanda Swoszowski Scholarship Endowment	21	21
137 GME- Jennings Lectureship Expenditure	27	30
141 Laurel Classic 2020-2021	15	67
143 Inpatient Hospice Unit	3	3
147 GME - Burrell Professorship Expenditure	376	363
150 Covid-19 Response	311	311
155 ER Education Training Fund	22	22
161 Paramedicine	29	29
162 Telemedicine	42	43
163 Emergency Department	39	39
164 Lumpkin - General	67	56
169 Barrow - General	10	10
171 GME Psychiatry	280	367
172 Neuroscience	547	575
173 NGMC Habersham	129	129
175 Neuroscience Symposium	49	18
180 Safety Grant	120	120
200 Growing the Greater Good - Emergency Services Expansion	419	619
211 Technology Assistance for Good News Clinic	39	158
212 Therapeutic Music	34	25
213 ECMO	54	54
250 Fraser Estate Cancer Center	3	203
270 Fraser Resource Center	137	223
325 Nell's Prayer Garden Maintenance Expenditure	13	20
335 Smoot Family Courtyard Waterfall	55	72
345 David Pet Park Maintenance Expenditure	27	34
349 Jack and Janice Frost Water Garden Maintenance Expenditure	67	67
383 Growing the Greater Good	1,584	1,605
384 WATCH	2,444	2,423
385 Heart and Vascular	504	1,129
386 Oncology	255	535
387 Women & Children	72	72
388 WATCH Women & Children	596	574

THE MEDICAL CENTER FOUNDATION, INC.
(A Subsidiary of Northeast Georgia Health System, Inc.)

Net Asset Reports - Unaudited - Continued
(Dollars in Thousands)

September 30, 2025 and 2024

	<u>2025</u>	<u>2024</u>
389 WATCH Oncology	18	493
390 WATCH - Heart & Vascular	9	142
391 Hospice Care	3,007	2,763
393 Safe Kids	73	211
395 Hospice Barrow County	10	10
422 Braselton Emergency Services	2	199
427 New Horizon West	28	-
463 Hospice Bereavement	58	58
467 Mobile Simulation Unit	7	6
476 Nursing & Allied Health Continuing Education Expenditure	280	271
478 Nursing & Allied Health Scholarship Expenditure	222	230
530 Georgia Health Information Network Capacity Building Grant	340	340
551 Pediatric Playground	448	38
552 David Merritt - Nephrology Fund	50	50
565 Camp Braveheart	16	16
575 Cancer Research	33	33
595 Anne's Garden	33	33
597 Women's Imaging Fund	20	20
600 Ronnie Green Heart Center	59	58
606 Braselton Chapel	267	267
608 2025 Medical Center Open	245	15
609 2026 Medical Center Open	16	10
612 EMS Trauma Equipment Grant	16	16
623 GHA - RCH Grant	303	323
635 Rehabilitation	34	14
643 V.C. & Mary Puckett Spiritual Care Expenditure	42	52
671 GME Internal Medicine	94	90
677 Georgia Heart Institute Conference	15	10
679 Heart of Steel Golf Tournament	108	-
702 Employee Emergency Fund	32	-
706 Woody Stewart & Nancy Colston Endowment Expenditure	204	192
713 Pope Family Garden Maintenance Expenditure	3	12
717 Evelyn Waugh Scholarship Expenditure	27	26
721 Ocie Pope Scholarship Expenditure	29	29
723 Destitute Patient Expenditure	16	-
727 Richard & Lona Pope Signature Gift	51	51
750 LeTrell Simpson Scholarship	24	24
754 Anne Thomas Scholarship Expenditure	39	53
758 John Ferguson Scholarship Expenditure	172	166
761 Johnson & Johnson Accusym	-	11
812 2023 Medical Center Open	223	222
813 2024 Medical Center Open	54	226
871 Braselton - General	299	265

THE MEDICAL CENTER FOUNDATION, INC.
(A Subsidiary of Northeast Georgia Health System, Inc.)

Net Asset Reports - Unaudited - Continued
(Dollars in Thousands)

September 30, 2025 and 2024

	<u>2025</u>	<u>2024</u>
926 Marketplace 2025	128	-
930 Ron Kutay Memorial Scholarship	22	23
943 Laurel Classic 2022	-	74
944 Laurel Classic 2024	10	27
945 Laurel Classic 2025	30	-
946 GME- Emergency Medicine	23	23
947 Laurel Classic 2023	-	15
953 Hospice House	3,046	2,623
954 Marketplace	341	266
957 Workforce Development	11	367
963 RCH - Infection Control	199	171
966 Hope for Georgia Moms	13	-
969 North Patient Tower Elevator Lobby Art Gallery	12	12
977 GHI Equipment	179	177
997 NICU	-	48
Other Funds	67	105
128 Wilheit-Keys Peace Garden Endowment	155	155
136 GME-Jennings Lectureship Endowment	100	100
146 GME - Burrell Professorship Endowment	369	445
269 Fraser Resource Salary Endowment	1,200	1,200
324 Nell's Prayer Garden Endowment	55	55
336 Braselton Waterfall Garden Endowment	205	205
344 David Pet Park Endowment	80	80
350 Jack & Janice Frost Water Garden Endowment	100	100
412 Braselton Flag Plaza Endowment (C)	30	30
451 Hospice Endowment	51	51
475 Nursing & Allied Health Continuing Education Endowment	589	589
477 Nursing & Allied Health Scholarships Endowment	196	196
479 Ocie Pope Scholarship Endowment	61	59
642 V.C. & Mary Puckett Spiritual Care Endowment	456	456
703 NGHS Foundation Endowment	2,869	2,869
707 Woody Stewart & Nancy Colston Endowment	480	480
712 Pope Family Garden Endowment	100	100
718 Evelyn Waugh Scholarship Endowment	53	53
720 Ocie Pope Scholarship Endowment	26	26
722 Destitute Patient Endowment	186	186
753 Anne Thomas Scholarship Endowment	57	57
757 John Ferguson Scholarship Endowment	233	231
766 GME Chuck & Debbie Jones Cardio Professorship Disease Endowment	102	93
768 Oncology Nursing Education Endowment	27	27
931 Ron Kutay Memorial Scholarship Endowment	40	47
942 Don Freeman Scholarship Endowment	29	28
948 GME Emergency Medicine Endowment	50	49
Total Net Assets With Donor Restrictions	<u>28,507</u>	<u>29,709</u>
Total Net Assets	<u>\$ 45,703</u>	<u>\$ 46,078</u>

See Independent Auditor's Report.