

EXTENDED TO AUGUST 17, 2020

Form **990****Return of Organization Exempt From Income Tax**

OMB No. 1545-0047

Department of the Treasury
Internal Revenue Service

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.**2018**Open to Public
Inspection**A** For the 2018 calendar year, or tax year beginning OCT 1, 2018 and ending SEP 30, 2019

B Check if applicable: Address change Name change Initial return Final return/terminated Amended return Application pending	C Name of organization NORTHEAST GEORGIA MEDICAL CENTER, INC.		D Employer identification number 58-1694098
	Doing business as		
	Number and street (or P.O. box if mail is not delivered to street address)	Room/suite	E Telephone number
	743 SPRING STREET		770-219-6659
	City or town, state or province, country, and ZIP or foreign postal code GAINESVILLE, GA 30501-3899		G Gross receipts \$ 1,337,826,245.
F Name and address of principal officer: CAROL BURRELL SAME AS C ABOVE		H(a) Is this a group return for subordinates? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No H(b) Are all subordinates included? Yes No If "No," attach a list. (see instructions) H(c) Group exemption number ▶	
I Tax-exempt status: <input checked="" type="checkbox"/> 501(c)(3) 501(c)() (insert no.) 4947(a)(1) or 527			
J Website: WWW.NGHS.COM			
K Form of organization: <input checked="" type="checkbox"/> Corporation Trust Association Other ▶		L Year of formation: 1986 M State of legal domicile: GA	

Part I Summary

Activities & Governance	1 Briefly describe the organization's mission or most significant activities: IMPROVING THE HEALTH OF THE COMMUNITY IN ALL WE DO.		
	2 Check this box <input type="checkbox"/> If the organization discontinued its operations or disposed of more than 25% of its net assets.		
	3 Number of voting members of the governing body (Part VI, line 1a)	3	16
	4 Number of independent voting members of the governing body (Part VI, line 1b)	4	13
	5 Total number of individuals employed in calendar year 2018 (Part V, line 2a)	5	0
	6 Total number of volunteers (estimate if necessary)	6	776
	7a Total unrelated business revenue from Part VIII, column (C), line 12	7a	1,776,177.
b Net unrelated business taxable income from Form 990-T, line 38	7b	0.	
Revenue	8 Contributions and grants (Part VIII, line 1h)	Prior Year 2,908,838.	Current Year 747,436.
	9 Program service revenue (Part VIII, line 2g)	1,208,448,912.	1,302,590,272.
	10 Investment income (Part VIII, column (A), lines 3, 4, and 7d)	52,160,867.	24,133,984.
	11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	871,200.	856,824.
	12 Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	1,264,389,817.	1,328,328,516.
Expenses	13 Grants and similar amounts paid (Part IX, column (A), lines 1-3)	2,902,228.	2,452,694.
	14 Benefits paid to or for members (Part IX, column (A), line 4)	0.	0.
	15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	410,157,030.	434,558,698.
	16a Professional fundraising fees (Part IX, column (A), line 11e)	0.	0.
	b Total fundraising expenses (Part IX, column (D), line 25) ▶	0.	
	17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	665,954,114.	729,032,449.
	18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	1,079,013,372.	1,166,043,841.
19 Revenue less expenses. Subtract line 18 from line 12	185,376,445.	162,284,675.	
Net Assets or Fund Balances	20 Total assets (Part X, line 16)	Beginning of Current Year 1,765,309,167.	End of Year 1,845,989,165.
	21 Total liabilities (Part X, line 26)	1,158,896,746.	1,154,823,547.
	22 Net assets or fund balances. Subtract line 21 from line 20	606,412,421.	691,165,618.

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here	Signature of officer	Date			
	BRIAN D. STEINES, CFO Type or print name and title	8/17/2020			
Paid Preparer Use Only	Print/Type preparer's name DEBORAH O. ERNSBERGER	Preparer's signature Deborah O. Ernsberger CPA	Date 08/17/20	Check if self-employed <input type="checkbox"/>	PTIN P00364912
	Firm's name ▶ PYA, P. C.	Firm's EIN ▶ 62-1517792	Phone no. 865-673-0844		
Firm's address ▶ 2220 SUTHERLAND AVE. KNOXVILLE, TN 37919					

May the IRS discuss this return with the preparer shown above? (see instructions) ☒ Yes ☐ No

832001 12-31-18 LHA For Paperwork Reduction Act Notice, see the separate instructions.

Form 990 (2018)

15390

Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III

☒ X**1** Briefly describe the organization's mission:

NORTHEAST GEORGIA MEDICAL CENTER IS AN AFFILIATE OF NORTHEAST GEORGIA HEALTH SYSTEM (NGHS) AND IS ON A MISSION OF IMPROVING THE HEALTH OF THE COMMUNITY IN ALL WE DO. NGHS IS A NOT-FOR-PROFIT ORGANIZATION AND IS THE PARENT COMPANY FOR THE FOLLOWING AFFILIATES:

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?☐ Yes ☒ No

If "Yes," describe these new services on Schedule O.

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services?☐ Yes ☒ No

If "Yes," describe these changes on Schedule O.

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code) (Expenses \$ 1,023,591,949. including grants of \$ 2,452,694.) (Revenue \$ 1,302,651,172.)
 NORTHEAST GEORGIA MEDICAL CENTER, INC. (NGMC) INCLUDES CAMPUSES IN GAINESVILLE AND BRASELTON, GEORGIA AND IS AFFILIATED WITH NGMC BARROW AND NGMC LUMPKIN. AS A PART OF NORTHEAST GEORGIA HEALTH SYSTEM, NGMC SERVES MORE THAN A MILLION PEOPLE ACROSS 19 COUNTIES IN OUR REGION. SEE SCHEDULE O FOR PROGRAM SERVICE ACCOMPLISHMENTS CONTINUATION.

SEE SCHEDULE O FOR PROGRAM SERVICE ACCOMPLISHMENTS CONTINUATION

4b (Code) (Expenses \$ including grants of \$) (Revenue \$)

4c (Code) (Expenses \$ including grants of \$) (Revenue \$)

4d Other program services (Describe in Schedule O.)

(Expenses \$ including grants of \$) (Revenue \$)

4e Total program service expenses 1,023,591,949.

Part IV Checklist of Required Schedules

	Yes	No
1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	X	
2 Is the organization required to complete Schedule B, Schedule of Contributors?	X	
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I		X
4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	X	
5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III		X
6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I		X
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II		X
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III		X
9 Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV		X
10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	X	
11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.		
a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	X	
b Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII		X
c Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII		X
d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX		X
e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	X	
f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	X	
12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	X	
b Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	X	
13 Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E		X
14a Did the organization maintain an office, employees, or agents outside of the United States?		X
b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV		X
15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV		X
16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV		X
17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I		X
18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II		X
19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III		X
20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	X	
b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	X	
21 Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	X	

Part IV Checklist of Required Schedules (continued)

	Yes	No
22 Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III		X
23 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	X	
24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	X	
b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?		X
c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?		X
d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?		X
25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I		X
b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I		X
26 Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II		X
27 Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III		X
28 Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):		
a A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV		X
b A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	X	
c An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV		X
29 Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M		X
30 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M		X
31 Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I		X
32 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II		X
33 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	X	
34 Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	X	
35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?		X
b If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2		
36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2		X
37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI		X
38 Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?		
Note. All Form 990 filers are required to complete Schedule O	X	

Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V

	Yes	No
1a Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable		
b Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable		
c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	X	

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

		Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return		
	2a 0		
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)		
	2b		
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	X	
	3a		
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	X	
	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?		X
	4a		
b	If "Yes," enter the name of the foreign country: See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).		
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?		X
	5a		
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?		X
	5b		
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?		
	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?		X
	6a		
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?		
	6b		
7	Organizations that may receive deductible contributions under section 170(c).		
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?		X
	7a		
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?		
	7b		
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?		X
	7c		
d	If "Yes," indicate the number of Forms 8282 filed during the year		
	7d		
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?		X
	7e		
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?		X
	7f		
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?		
	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?		
	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?		
	8		
9	Sponsoring organizations maintaining donor advised funds.		
a	Did the sponsoring organization make any taxable distributions under section 4966?		
	9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?		
	9b		
10	Section 501(c)(7) organizations. Enter:		
a	Initiation fees and capital contributions included on Part VIII, line 12		
	10a		
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities		
	10b		
11	Section 501(c)(12) organizations. Enter:		
a	Gross income from members or shareholders		
	11a		
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)		
	11b		
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?		
	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year		
	12b		
13	Section 501(c)(29) qualified nonprofit health insurance issuers.		
a	Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O.		
	13a		
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans		
	13b		
c	Enter the amount of reserves on hand		
	13c		
14a	Did the organization receive any payments for indoor tanning services during the tax year?		X
	14a		
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O		
	14b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year? If "Yes," see instructions and file Form 4720, Schedule N.		X
	15		
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income? If "Yes," complete Form 4720, Schedule O.		X
	16		

Form 990 (2018)

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.
Check if Schedule O contains a response or note to any line in this Part VI ☒**Section A. Governing Body and Management**

	1a	1b	16	13	Yes	No
1a Enter the number of voting members of the governing body at the end of the tax year						
If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O.						
b Enter the number of voting members included in line 1a, above, who are independent						
2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?						X
3 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, or trustees, or key employees to a management company or other person?						X
4 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?						X
5 Did the organization become aware during the year of a significant diversion of the organization's assets?						X
6 Did the organization have members or stockholders?					X	
7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?					X	
b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?					X	
8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:						
a The governing body?					X	
b Each committee with authority to act on behalf of the governing body?					X	
9 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O.						X

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

	10a	10b	11a	11b	12a	12b	12c	13	14	15a	15b	16a	16b	Yes	No
10a Did the organization have local chapters, branches, or affiliates?															X
b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?															
11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?			X												
b Describe in Schedule O the process, if any, used by the organization to review this Form 990.															
12a Did the organization have a written conflict of interest policy? If "No," go to line 13					X										
b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?					X										
c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done					X										
13 Did the organization have a written whistleblower policy?					X										
14 Did the organization have a written document retention and destruction policy?					X										
15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?															
a The organization's CEO, Executive Director, or top management official					X										
b Other officers or key employees of the organization					X										
If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).															
16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?					X										
b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?					X										

Section C. Disclosure

17 List the states with which a copy of this Form 990 is required to be filed **GA**

18 Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.
☐ Own website ☐ Another's website ☒ Upon request ☐ Other (explain in Schedule O)

19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.

20 State the name, address, and telephone number of the person who possesses the organization's books and records **JIMENA A. VILLAMOR, EXECUTIVE DIRECTOR/CONTROLLER - 770-219-6659**
743 SPRING STREET, GAINESVILLE, GA 30501

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent ContractorsCheck if Schedule O contains a response or note to any line in this Part VII ☐**Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees****1a** Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.

- List all of the organization's current key employees, if any. See instructions for definition of "key employee."

- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(1) DJ CAMPBELL, MD MEMBER	1.00	X						0.	0.	0.
(2) CRAIG BROWN, M.D. MEMBER, CHIEF MEDICAL STAFF	5.00	X						36,667.	0.	0.
(3) JOHN CLIFTON HASTINGS, MD MEMBER, PHYSICIAN - NGPG	1.00 40.00	X						0.	861,854.	39,341.
(4) DEBORAH MACK MEMBER	1.00	X						0.	0.	0.
(5) ALEX WAYNE MEMBER	1.00	X						0.	0.	0.
(6) EUGENE CINDEA, MD MEMBER	1.00	X						0.	0.	0.
(7) PHILLIPPA LEWIS MOSS MEMBER	1.00	X						0.	0.	0.
(8) STEVE BLAIR MEMBER	1.00	X						0.	0.	0.
(9) SEMUEL MAYSONET MEMBER	1.00	X						0.	0.	0.
(10) GREG OURS MEMBER	1.00	X						0.	0.	0.
(11) HOLT HARRISON, MD MEMBER, PHYSICIAN - NGPG	1.00 40.00	X						0.	717,068.	43,328.
(12) KAYE ANN HERTH MEMBER	1.00	X						0.	0.	0.
(13) PRESTON BOWEN MEMBER	1.00 1.00	X						0.	0.	0.
(14) JACK KEENER MEMBER	1.00 1.00	X						0.	0.	0.
(15) JOHN NIX CHAIR	1.00 1.00	X						0.	0.	0.
(16) LUA BLANKENSHIP MEMBER	1.00 1.00	X						0.	0.	0.
(17) TIM SCULLY, MD MEMBER, PHYSICIAN - NGHS/THC	1.00 40.00	X						0.	361,061.	34,088.

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional investor	Officer	Key employee	Highest compensated employee	Former			
(18) BRENDA PERRY MEMBER	1.00	X						0.	0.	0.
(19) LARRY DENT MEMBER	1.00	X						0.	0.	0.
(20) CAROL BURRELL PRESIDENT & CEO	1.00 40.00			X				0. 5,078,841.	0. 67,760.	
(21) BRIAN D. STEINES CHIEF FINANCIAL OFFICER - NGHS	1.00 40.00			X				0. 791,746.	110,406.	
(22) STEPHEN KELLY CHIEF COMPLIANCE OFFICER - NGHS	1.00 40.00			X				0. 276,440.	50,921.	
(23) SAMUEL JOHNSON, MD CHIEF MEDICAL OFFICER - NGHS	1.00 40.00				X			0. 746,742.	92,871.	
(24) TRACY VARDEMAN CHIEF STRATEGY EXECUTIVE - NGHS	1.00 40.00				X			0. 450,033.	104,946.	
(25) LINDA NICHOLSON VP CORPORATE FINANCIAL REPORTING/CON	1.00 40.00				X			0. 316,107.	121,044.	
(26) DEBORAH WEBER CHIEF HUMAN RESOURCES OFFICER - NGHS	1.00 40.00				X			0. 417,402.	67,493.	
1b Sub-total								36,667.	10,017,294.	732,198.
c Total from continuation sheets to Part VII, Section A								0.	5,123,746.	736,177.
d Total (add lines 1b and 1c)								36,667.	15,141,040.	1,468,375.

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization **498**

- 3** Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual
- 4** For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual
- 5** Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person

	Yes	No
3	X	
4	X	
5		X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
MEDIFIS INC PO BOX 5068, NEW YORK, NY 10087	STAFFING SERVICES	14,431,653.
EPIC SYSTEMS CORPORATION PO BOX 88314, MILWAUKEE, WI 53288	SOFTWARE LICENSE, SUPPORT & TRAINING	6,020,391.
ANESTHESIA ASSOCIATES OF GAINESVILLE PO BOX 1076, GAINESVILLE, GA 30503	ANESTHESIA SERVICES	4,361,293.
UNIDINE CORPORATION PO BOX 102289, ATLANTA, GA 30368	FOOD SERVICE MANAGEMENT & STAFFING	3,689,523.
CSI COMPANIES, INC. PO BOX 890841, CHARLOTTE, NC 28289	IT CONTRACT AND SUPPORT	2,870,526.

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization **349**

SEE PART VII, SECTION A CONTINUATION SHEETS

Form 990 (2018)

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (check all that apply)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(27) TAD GOMEZ VP PROFESSIONAL SUPPORT SVCS - NGMC	40.00 1.00				X			0.	326,067.	66,271.
(28) BRENDA SIMPSON CHIEF NURSING OFFICER - NGMC	40.00 1.00				X			0.	412,036.	72,090.
(29) JOHN DELZELL, JR. VP MEDICAL EDUCATION - NGMC	40.00				X			0.	475,885.	71,487.
(30) ROY GRIFFIN, JR. VP FINANCIAL PLANNING & DECISION SUP	1.00 40.00				X			0.	301,448.	66,626.
(31) JOHN A. WILLIAMSON PRESIDENT NGMC - BRA & SOUTHERN MARK	40.00 1.00				X			0.	490,386.	99,183.
(32) LOUIS SMITH JR. PRESIDENT - NGMC - SYSTEM ACUTE/POST	40.00 1.00				X			0.	783,788.	114,191.
(33) HOWARD WALPOLE VP MEDICAL AFFAIRS - NGMC	40.00					X		0.	470,872.	70,697.
(34) JOHN TURNER VP POST ACUTE CARE - NGMC	40.00					X		0.	332,545.	67,833.
(35) PENNY VIGNEAU VP HEART & VASCULAR SERVICES - NGMC	40.00					X		0.	295,265.	45,487.
(36) PRANAV JAIN CHIEF MEDICAL INFORMATICS OFFICER -	40.00					X		0.	503,384.	27,019.
(37) CHITRA SRINIVASAN INFORMATICIST - PHYSICIAN	40.00					X		0.	287,525.	13,118.
(38) JAMES BAILEY FMR. VP-CHIO/CQO, CUR. NGPG PHYS.	0.00 40.00						X	0.	444,545.	22,175.
Total to Part VII, Section A, line 1c									5,123,746.	736,177.

Part VIII Statement of RevenueCheck if Schedule O contains a response or note to any line in this Part VIII ☐

				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
Contributions, Gifts, Grants and Other Similar Amounts	1 a Federated campaigns	1a					
	b Membership dues	1b					
	c Fundraising events	1c					
	d Related organizations	1d	747,436.				
	e Government grants (contributions)	1e					
	f All other contributions, gifts, grants, and similar amounts not included above	1f					
	g Noncash contributions included in lines 1a-1f \$						
	h Total. Add lines 1a-1f			747,436.			
Program Service Revenue	2 a NET PATIENT SVC REV	Business Code	621400	1,272,726,630.	1,272,726,630.		
	b PHARMACY		446110	12,401,910.			12,401,910.
	c OTHER REVENUE		900099	9,932,639.			9,932,639.
	d CAFETERIA REVENUE		722210	5,752,916.			5,752,916.
	e LAB REVENUE		621500	1,776,177.		1,776,177.	
	f All other program service revenue						
	g Total. Add lines 2a-2f			1,302,590,272.			
	3 Investment income (including dividends, interest, and other similar amounts)			33,067,388.			33,067,388.
4 Income from investment of tax-exempt bond proceeds							
5 Royalties							
Other Revenue	6 a Gross rents	(i) Real (ii) Personal	824,843.				
	b Less: rental expenses		28,919.				
	c Rental income or (loss)		795,924.				
	d Net rental income or (loss)			795,924.			795,924.
	7 a Gross amount from sales of assets other than inventory	(i) Securities (ii) Other		535,406.			
	b Less: cost or other basis and sales expenses		8,974,763.	494,047.			
	c Gain or (loss)		8,974,763.	41,359.			
	d Net gain or (loss)			-8,933,404.			-8,933,404.
	8 a Gross income from fundraising events (not including \$ of contributions reported on line 1c). See Part IV, line 18	a					
	b Less: direct expenses	b					
	c Net income or (loss) from fundraising events						
	9 a Gross income from gaming activities. See Part IV, line 19	a					
	b Less: direct expenses	b					
	c Net income or (loss) from gaming activities						
	10 a Gross sales of inventory, less returns and allowances	a					
	b Less: cost of goods sold	b					
	c Net income or (loss) from sales of inventory						
	Miscellaneous Revenue			Business Code			
11 a PARTNERSHIP INCOME		621990	60,900.	60,900.			
b							
c							
d All other revenue							
e Total. Add lines 11a-11d			60,900.				
12 Total revenue. See instructions			1,328,328,516.	1,272,787,530.	1,776,177.	53,017,373.	

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX ☐

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	2,452,694.	2,452,694.		
2 Grants and other assistance to domestic individuals. See Part IV, line 22				
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16				
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	4,090,227.	1,491,640.	2,598,587.	
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 Other salaries and wages	344,866,235.	331,670,283.	13,195,952.	
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	12,320,617.	11,316,487.	1,004,130.	
9 Other employee benefits	47,650,786.	43,767,247.	3,883,539.	
10 Payroll taxes	25,630,833.	23,541,920.	2,088,913.	
11 Fees for services (non-employees):				
a Management	114,098,452.	30,192,097.	83,906,355.	
b Legal	2,711,632.	2,490,634.	220,998.	
c Accounting				
d Lobbying				
e Professional fundraising services. See Part IV, line 17				
f Investment management fees	2,426,312.	2,228,568.	197,744.	
g Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Sch O.)	76,855,398.	70,591,683.	6,263,715.	
12 Advertising and promotion	72,960.	67,014.	5,946.	
13 Office expenses				
14 Information technology				
15 Royalties				
16 Occupancy	10,649,546.	9,781,608.	867,938.	
17 Travel	599,950.	551,054.	48,896.	
18 Payments of travel or entertainment expenses for any federal, state, or local public officials				
19 Conferences, conventions, and meetings				
20 Interest	37,479,235.	34,424,677.	3,054,558.	
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	78,093,548.	71,728,924.	6,364,624.	
23 Insurance				
24 Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
a SUPPLIES	155,567,355.	142,888,616.	12,678,739.	
b BAD DEBT EXPENSE	113,838,211.	113,838,211.		
c MEDICAL SUPPLIES	62,145,909.	62,145,909.		
d EQUIPMENT RENTAL & MAIN	53,596,146.	49,228,060.	4,368,086.	
e All other expenses	20,897,795.	19,194,623.	1,703,172.	
25 Total functional expenses. Add lines 1 through 24e	1,166,043,841.	1,023,591,949.	142,451,892.	0.
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.				

Check here ☐ If following SOP 98-2 (ASC 958-720)

Part X Balance SheetCheck if Schedule O contains a response or note to any line in this Part X ☐

		(A) Beginning of year		(B) End of year
Assets	1 Cash - non-interest-bearing	46,060,811.	1	15,502,240.
	2 Savings and temporary cash investments	151,844.	2	109,057.
	3 Pledges and grants receivable, net		3	
	4 Accounts receivable, net	111,881,298.	4	99,859,867.
	5 Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L	14,034.	5	0.
	6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instr). Complete Part II of Sch L		6	
	7 Notes and loans receivable, net	415,992.	7	408,993.
	8 Inventories for sale or use	9,627,190.	8	10,451,690.
	9 Prepaid expenses and deferred charges	2,698,064.	9	4,068,746.
	10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	10a 1,354,430,029.		
	10b Less: accumulated depreciation	10b 725,038,688.		
		652,025,623.	10c	629,391,341.
	11 Investments - publicly traded securities	909,069,009.	11	1,076,381,828.
	12 Investments - other securities. See Part IV, line 11		12	
	13 Investments - program-related. See Part IV, line 11		13	
	14 Intangible assets	1,176,897.	14	1,202,743.
15 Other assets. See Part IV, line 11	32,188,405.	15	8,612,660.	
16 Total assets. Add lines 1 through 15 (must equal line 34)	1,765,309,167.	16	1,845,989,165.	
Liabilities	17 Accounts payable and accrued expenses	116,804,512.	17	134,049,625.
	18 Grants payable		18	
	19 Deferred revenue		19	
	20 Tax-exempt bond liabilities	1,001,744,149.	20	980,177,286.
	21 Escrow or custodial account liability. Complete Part IV of Schedule D		21	
	22 Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L		22	
	23 Secured mortgages and notes payable to unrelated third parties		23	
	24 Unsecured notes and loans payable to unrelated third parties		24	
	25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D	40,348,085.	25	40,596,636.
	26 Total liabilities. Add lines 17 through 25	1,158,896,746.	26	1,154,823,547.
Net Assets or Fund Balances	Organizations that follow SFAS 117 (ASC 958), check here <input checked="" type="checkbox"/> and complete lines 27 through 29, and lines 33 and 34.			
	27 Unrestricted net assets	606,412,421.	27	691,165,618.
	28 Temporarily restricted net assets		28	
	29 Permanently restricted net assets		29	
	Organizations that do not follow SFAS 117 (ASC 958), check here <input type="checkbox"/> and complete lines 30 through 34.			
	30 Capital stock or trust principal, or current funds		30	
	31 Paid-in or capital surplus, or land, building, or equipment fund		31	
	32 Retained earnings, endowment, accumulated income, or other funds		32	
	33 Total net assets or fund balances	606,412,421.	33	691,165,618.
34 Total liabilities and net assets/fund balances	1,765,309,167.	34	1,845,989,165.	

Form 990 (2018)

Part XI Reconciliation of Net Assets

Check if Schedule O contains a response or note to any line in this Part XI

☒

1	Total revenue (must equal Part VIII, column (A), line 12)	1	1,328,328,516.
2	Total expenses (must equal Part IX, column (A), line 25)	2	1,166,043,841.
3	Revenue less expenses. Subtract line 2 from line 1	3	162,284,675.
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	606,412,421.
5	Net unrealized gains (losses) on investments	5	1,041,042.
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain in Schedule O)	9	-78,572,520.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10	691,165,618.

Part XII Financial Statements and Reporting

Check if Schedule O contains a response or note to any line in this Part XII

☐

- 1 Accounting method used to prepare the Form 990: ☐ Cash ☒ Accrual ☐ Other _____
If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.
- 2a Were the organization's financial statements compiled or reviewed by an independent accountant?
If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both:
☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis
- b Were the organization's financial statements audited by an independent accountant?
If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:
☐ Separate basis ☐ Consolidated basis ☒ Both consolidated and separate basis
- c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?
If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.
- 3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?
- b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits

	Yes	No
2a		X
2b	X	
2c	X	
3a		X
3b		

Form 990 (2018)

SCHEDULE A
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2018

Open to Public
Inspection

Name of the organization

NORTHEAST GEORGIA MEDICAL CENTER, INC.

Employer identification number

58-1694098

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)

- 1 ☐ A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i).
- 2 ☐ A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ).)
- 3 ☒ A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii).
- 4 ☐ A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: _____
- 5 ☐ An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.)
- 6 ☐ A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v).
- 7 ☐ An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.)
- 8 ☐ A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.)
- 9 ☐ An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university: _____
- 10 ☐ An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.)
- 11 ☐ An organization organized and operated exclusively to test for public safety. See section 509(a)(4).
- 12 ☐ An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g.
- a ☐ Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B.
- b ☐ Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C.
- c ☐ Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E.
- d ☐ Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V.
- e ☐ Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.
- f Enter the number of supported organizations: _____
- g Provide the following information about the supported organization(s).

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1-10 above (see instructions))	(iv) Is the organization listed in your current document?		(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
			Yes	No		
Total						

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. 832021 10-11-18 Schedule A (Form 990 or 990-EZ) 2018

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ►	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge						
4 Total. Add lines 1 through 3						
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6 Public support. Subtract line 5 from line 4.						

Section B. Total Support

Calendar year (or fiscal year beginning in) ►	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
7 Amounts from line 4						
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
9 Net income from unrelated business activities, whether or not the business is regularly carried on						
10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
11 Total support. Add lines 7 through 10						
12 Gross receipts from related activities, etc. (see instructions)					12	
13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here						<input type="checkbox"/>

Section C. Computation of Public Support Percentage

14 Public support percentage for 2018 (line 6, column (f) divided by line 11, column (f))	14	%
15 Public support percentage from 2017 Schedule A, Part II, line 14	15	%
16a 33 1/3% support test - 2018. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization	<input type="checkbox"/>	
b 33 1/3% support test - 2017. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization	<input type="checkbox"/>	
17a 10%-facts-and-circumstances test - 2018. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization	<input type="checkbox"/>	
b 10%-facts-and-circumstances test - 2017. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization	<input type="checkbox"/>	
18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions	<input type="checkbox"/>	

Schedule A (Form 990 or 990-EZ) 2018

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ▶	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support. (Subtract line 7c from line 6.)						

Section B. Total Support

Calendar year (or fiscal year beginning in) ▶	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13 Total support. (Add lines 9, 10c, 11, and 12.)						
14 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here. <input type="checkbox"/>						

Section C. Computation of Public Support Percentage

15 Public support percentage for 2018 (line 8, column (f), divided by line 13, column (f))	15	%
16 Public support percentage from 2017 Schedule A, Part III, line 15	16	%

Section D. Computation of Investment Income Percentage

17 Investment income percentage for 2018 (line 10c, column (f), divided by line 13, column (f))	17	%
18 Investment income percentage from 2017 Schedule A, Part III, line 17	18	%

19a 33 1/3% support tests - 2018. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization ☐

b 33 1/3% support tests - 2017. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization ☐

20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ☐

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- 3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.
- b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- 4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.
- b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- b Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI.
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below.
- b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

	Yes	No
1		
2		
3a		
3b		
3c		
4a		
4b		
4c		
5a		
5b		
5c		
6		
7		
8		
9a		
9b		
9c		
10a		
10b		

Part IV Supporting Organizations (continued)

- 11 Has the organization accepted a gift or contribution from any of the following persons?
- a A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?
- b A family member of a person described in (a) above?
- c A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.

	Yes	No
11a		
11b		
11c		

Section B. Type I Supporting Organizations

- 1 Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.
- 2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.

	Yes	No
1		
2		

Section C. Type II Supporting Organizations

- 1 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).

	Yes	No
1		

Section D. All Type III Supporting Organizations

- 1 Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?
- 2 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).
- 3 By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.

	Yes	No
1		
2		
3		

Section E. Type III Functionally Integrated Supporting Organizations

- 1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).
- a ☐ The organization satisfied the Activities Test. Complete line 2 below.
- b ☐ The organization is the parent of each of its supported organizations. Complete line 3 below.
- c ☐ The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see instructions).

2 Activities Test. Answer (a) and (b) below.

- a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.
- b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.

3 Parent of Supported Organizations. Answer (a) and (b) below.

- a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? Provide details in Part VI.
- b Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.

	Yes	No
2a		
2b		
3a		
3b		

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

- 1 ☐ Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI.) See instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1	
2	Recoveries of prior-year distributions	2	
3	Other gross income (see instructions)	3	
4	Add lines 1 through 3	4	
5	Depreciation and depletion	5	
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6	
7	Other expenses (see instructions)	7	
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8	

Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):		
a	Average monthly value of securities	1a	
b	Average monthly cash balances	1b	
c	Fair market value of other non-exempt-use assets	1c	
d	Total (add lines 1a, 1b, and 1c)	1d	
e	Discount claimed for blockage or other factors (explain in detail in Part VI):		
2	Acquisition indebtedness applicable to non-exempt-use assets	2	
3	Subtract line 2 from line 1d	3	
4	Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see instructions)	4	
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5	
6	Multiply line 5 by .035	6	
7	Recoveries of prior-year distributions	7	
8	Minimum Asset Amount (add line 7 to line 6)	8	

Section C - Distributable Amount		Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1
2	Enter 85% of line 1	2
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3
4	Enter greater of line 2 or line 3	4
5	Income tax imposed in prior year	5
6	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6
7	<input type="checkbox"/> Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).	

Schedule A (Form 990 or 990-EZ) 2018

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

Section D - Distributions	Current Year
1 Amounts paid to supported organizations to accomplish exempt purposes	
2 Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	
3 Administrative expenses paid to accomplish exempt purposes of supported organizations	
4 Amounts paid to acquire exempt-use assets	
5 Qualified set-aside amounts (prior IRS approval required)	
6 Other distributions (describe in Part VI). See instructions.	
7 Total annual distributions. Add lines 1 through 6.	
8 Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions.	
9 Distributable amount for 2018 from Section C, line 6	
10 Line 8 amount divided by line 9 amount	

Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2018	(iii) Distributable Amount for 2018
1 Distributable amount for 2018 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2018 (reasonable cause required- explain in Part VI). See instructions.			
3 Excess distributions carryover, if any, to 2018			
a From 2013			
b From 2014			
c From 2015			
d From 2016			
e From 2017			
f Total of lines 3a through e			
g Applied to underdistributions of prior years			
h Applied to 2018 distributable amount			
i Carryover from 2013 not applied (see instructions)			
j Remainder. Subtract lines 3g, 3h, and 3i from 3f.			
4 Distributions for 2018 from Section D, line 7: \$			
a Applied to underdistributions of prior years			
b Applied to 2018 distributable amount			
c Remainder. Subtract lines 4a and 4b from 4.			
5 Remaining underdistributions for years prior to 2018, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, explain in Part VI. See instructions.			
6 Remaining underdistributions for 2018. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in Part VI. See instructions.			
7 Excess distributions carryover to 2019. Add lines 3j and 4c.			
8 Breakdown of line 7:			
a Excess from 2014			
b Excess from 2015			
c Excess from 2016			
d Excess from 2017			
e Excess from 2018			

Schedule A (Form 990 or 990-EZ) 2018

Part VI

Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1a; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information.
(See instructions.)

SCHEDULE C
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527
▶ **Complete if the organization is described below.** ▶ **Attach to Form 990 or Form 990-EZ.**
▶ **Go to www.irs.gov/Form990 for instructions and the latest information.**

OMB No. 1545-0047

2018

Open to Public Inspection

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," on Form 990, Part IV, line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then

- Section 501(c)(4), (5), or (6) organizations: Complete Part III.

Name of organization NORTHEAST GEORGIA MEDICAL CENTER, INC.	Employer identification number 58-1694098
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Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.

1 Provide a description of the organization's direct and indirect political campaign activities in Part IV.

2 Political campaign activity expenditures ▶ \$

3 Volunteer hours for political campaign activities

Part I-B Complete if the organization is exempt under section 501(c)(3).

1 Enter the amount of any excise tax incurred by the organization under section 4955 ▶ \$

2 Enter the amount of any excise tax incurred by organization managers under section 4955 ▶ \$

3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year?

☐ Yes ☐ No

4a Was a correction made?

☐ Yes ☐ No

b If "Yes," describe in Part IV.

Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3).

1 Enter the amount directly expended by the filing organization for section 527 exempt function activities ▶ \$

2 Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities ▶ \$

3 Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1120-POL, line 17b ▶ \$

4 Did the filing organization file Form 1120-POL for this year?

☐ Yes ☐ No

5 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV.

(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0-	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0-

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990 or 990-EZ) 2018

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832041 11-08-18

Part II-A Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).

A Check ☐ if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures).

B Check ☐ if the filing organization checked box A and "limited control" provisions apply.

Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)		(a) Filing organization's totals	(b) Affiliated group totals												
1 a Total lobbying expenditures to influence public opinion (grass roots lobbying)															
b Total lobbying expenditures to influence a legislative body (direct lobbying)															
c Total lobbying expenditures (add lines 1a and 1b)															
d Other exempt purpose expenditures															
e Total exempt purpose expenditures (add lines 1c and 1d)															
f Lobbying nontaxable amount. Enter the amount from the following table in both columns.															
<table border="1"> <thead> <tr> <th>If the amount on line 1a, column (a) or (b) is:</th> <th>The lobbying nontaxable amount is:</th> </tr> </thead> <tbody> <tr> <td>Not over \$500,000</td> <td>20% of the amount on line 1a.</td> </tr> <tr> <td>Over \$500,000 but not over \$1,000,000</td> <td>\$100,000 plus 15% of the excess over \$500,000.</td> </tr> <tr> <td>Over \$1,000,000 but not over \$1,500,000</td> <td>\$175,000 plus 10% of the excess over \$1,000,000.</td> </tr> <tr> <td>Over \$1,500,000 but not over \$17,000,000</td> <td>\$225,000 plus 5% of the excess over \$1,500,000.</td> </tr> <tr> <td>Over \$17,000,000</td> <td>\$1,000,000.</td> </tr> </tbody> </table>		If the amount on line 1a, column (a) or (b) is:	The lobbying nontaxable amount is:	Not over \$500,000	20% of the amount on line 1a.	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000.	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000.	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000.	Over \$17,000,000	\$1,000,000.		
If the amount on line 1a, column (a) or (b) is:	The lobbying nontaxable amount is:														
Not over \$500,000	20% of the amount on line 1a.														
Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000.														
Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000.														
Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000.														
Over \$17,000,000	\$1,000,000.														
g Grassroots nontaxable amount (enter 25% of line 1f)															
h Subtract line 1g from line 1a. If zero or less, enter -0-															
i Subtract line 1f from line 1c. If zero or less, enter -0-															
j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?															

☐ Yes ☐ No

4-Year Averaging Period Under Section 501(h)

(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the separate instructions for lines 2a through 2f.)

Lobbying Expenditures During 4-Year Averaging Period					
Calendar year (or fiscal year beginning in)	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) Total
2 a Lobbying nontaxable amount					
b Lobbying ceiling amount (150% of line 2a, column(e))					
c Total lobbying expenditures					
d Grassroots nontaxable amount					
e Grassroots ceiling amount (150% of line 2d, column (e))					
f Grassroots lobbying expenditures					

Schedule C (Form 990 or 990-EZ) 2018

Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For each "Yes," response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying activity.

	(a)		(b)
	Yes	No	Amount
1 During the year, did the filing organization attempt to influence foreign, national, state, or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:			
a Volunteers?		X	
b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?		X	
c Media advertisements?		X	
d Mailings to members, legislators, or the public?		X	
e Publications, or published or broadcast statements?		X	
f Grants to other organizations for lobbying purposes?		X	
g Direct contact with legislators, their staffs, government officials, or a legislative body?		X	
h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		X	
i Other activities?	X		47,004.
j Total. Add lines 1c through 1i			47,004.
2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		X	
b If "Yes," enter the amount of any tax incurred under section 4912			
c If "Yes," enter the amount of any tax incurred by organization managers under section 4912			
d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?			

Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

	Yes	No
1 Were substantially all (90% or more) dues received nondeductible by members?	1	
2 Did the organization make only in-house lobbying expenditures of \$2,000 or less?	2	
3 Did the organization agree to carry over lobbying and political campaign activity expenditures from the prior year?	3	

Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No," OR (b) Part III-A, line 3, is answered "Yes."

1 Dues, assessments and similar amounts from members	1
2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).	
a Current year	2a
b Carryover from last year	2b
c Total	2c
3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3
4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4
5 Taxable amount of lobbying and political expenditures (see instructions)	5

Part IV Supplemental Information

Provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group list); Part II-A, lines 1 and 2 (see instructions); and Part II-B, line 1. Also, complete this part for any additional information.

PART II-B, LINE 1, LOBBYING ACTIVITIES:

NORTHEAST GEORGIA MEDICAL CENTER, INC. PAYS MEMBERSHIP DUES TO THE

FOLLOWING ORGANIZATIONS:

-340B HEALTH

-AMERICAN ACADEMY OF NURSE PRACTITIONERS

Part IV Supplemental Information (continued)

AMERICAN ACADEMY OF SLEEP MEDICINE

AMERICAN COLLEGE OF HEALTHCARE EXECUTIVES

AMERICAN COLLEGE OF SURGEONS

AMERICAN MEDICAL ASSOCIATION

AMERICAN MEDICAL REHABILITATION PROVIDERS ASSOCIATION

AMERICAN ORGANIZATION OF NURSING EXECUTIVES

ASSOCIATION FOR HEALTH CARE RESOURCE & MATERIALS MANAGEMENT

ASSOCIATION FOR PROFESSIONALS IN INFECTION CONTROL AND EPIDEMIOLOGY

ASSOCIATION OF REHABILITATION NURSES

AMERICAN SOCIETY OF ELECTRONEURODIAGNOSTIC TECHNOLOGISTS

AMERICAN SOCIETY FOR HEALTHCARE ENGINEERING

COLLEGE OF AMERICAN PATHOLOGISTS

COLLEGE OF HEALTHCARE INFORMATION MANAGEMENT EXECUTIVES

GEORGIA HEALTH CARE ASSOCIATION

GEORGIA HOSPITAL ASSOCIATION

NATIONAL HOSPICE AND PALLIATIVE CARE ORGANIZATION

SOCIETY FOR CARDIOVASCULAR ANGIOGRAPHY AND INTERVENTIONS

SOCIETY OF DIAGNOSTIC MEDICAL SONOGRAPHY

TRAUMA CENTER ASSOCIATION OF AMERICA

A PORTION OF THESE DUES IS DESIGNATED FOR LOBBYING ACTIVITIES BY THESE
ORGANIZATIONS.

SCHEDULE D
(Form 990)Department of the Treasury
Internal Revenue Service**Supplemental Financial Statements**▶ Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.
▶ Attach to Form 990.▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2018Open to Public
Inspection

Name of the organization

NORTHEAST GEORGIA MEDICAL CENTER, INC.

Employer identification number

58-1694098

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1 Total number at end of year		
2 Aggregate value of contributions to (during year)		
3 Aggregate value of grants from (during year)		
4 Aggregate value at end of year		

5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? ☐ Yes ☐ No

6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? ☐ Yes ☐ No

Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply).

<input type="checkbox"/> Preservation of land for public use (e.g., recreation or education)	<input type="checkbox"/> Preservation of a historically important land area
<input type="checkbox"/> Protection of natural habitat	<input type="checkbox"/> Preservation of a certified historic structure
<input type="checkbox"/> Preservation of open space	

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.

	Held at the End of the Tax Year
a Total number of conservation easements	2a
b Total acreage restricted by conservation easements	2b
c Number of conservation easements on a certified historic structure included in (a)	2c
d Number of conservation easements included in (c) acquired after 7/25/08, and not on a historic structure listed in the National Register	2d

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ▶

4 Number of states where property subject to conservation easement is located ▶

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? ☐ Yes ☐ No

6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶

7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶ \$

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? ☐ Yes ☐ No

9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items.

b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items:

(i) Revenue included on Form 990, Part VIII, line 1	▶ \$
(ii) Assets included in Form 990, Part X	▶ \$

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items:

a Revenue included on Form 990, Part VIII, line 1	▶ \$
b Assets included in Form 990, Part X	▶ \$

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule D (Form 990) 2018

832051 10-29-18

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

3 Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply):

- a ☐ Public exhibition
 b ☐ Scholarly research
 c ☐ Preservation for future generations
 d ☐ Loan or exchange programs
 e ☐ Other

4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.

5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? ☐ Yes ☐ No

Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? ☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIII and complete the following table:

	Amount
c Beginning balance	1c
d Additions during the year	1d
e Distributions during the year	1e
f Ending balance	1f

2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? ☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII ☐

Part V Endowment Funds. Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance	20,784,579.	19,765,400.	18,583,043.	18,118,047.	16,101,021.
b Contributions	3,238,108.	4,000,666.	3,314,674.	3,540,926.	3,145,604.
c Net investment earnings, gains, and losses	98,280.	113,308.	150,450.	196,428.	-73,802.
d Grants or scholarships					
e Other expenditures for facilities and programs	2,665,485.	3,737,972.	2,291,945.	3,336,244.	1,137,475.
f Administrative expenses	-201,359.	-643,177.	-9,178.	-63,886.	-82,699.
g End of year balance	21,656,841.	20,784,579.	19,765,400.	18,583,043.	18,118,047.

2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:

- a Board designated or quasi-endowment ☐ %
 b Permanent endowment ☒ 25.39 %
 c Temporarily restricted endowment ☒ 74.61 %

The percentages on lines 2a, 2b, and 2c should equal 100%.

3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:

- (i) unrelated organizations
 (ii) related organizations

	Yes	No
3a(i)		X
3a(ii)	X	
3b	X	

b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R?

4 Describe in Part XIII the intended uses of the organization's endowment funds.

Part VI Land, Buildings, and Equipment.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land		9,170,006.		9,170,006.
b Buildings		633,689,976.	231,830,211.	401,859,765.
c Leasehold improvements		13,132,271.	10,215,244.	2,917,027.
d Equipment		672,539,548.	469,745,821.	202,793,727.
e Other		25,898,228.	13,247,412.	12,650,816.
Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.)				629,391,341.

Schedule D (Form 990) 2018

Part VII Investments - Other Securities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely-held equity interests		
(3) Other		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)		

Part VIII Investments - Program Related.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)		

Part IX Other Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.)	

Part X Other Liabilities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(2) ESTIMATED THIRD PARTY PAYER SETTLEMENTS	7,918,491.
(3) CAPITALIZED LEASES	10,239,215.
(4) DEFERRED COMPENSATION	15,088,215.
(5) ESTIMATED FAIR VALUE OF INTEREST RATE SWAPS	6,818,560.
(6) EPIC LICENSE VOLUME	532,155.
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)	

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII ☒

Schedule D (Form 990) 2018

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

1	Total revenue, gains, and other support per audited financial statements	1	1,212,309,867.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:		
a	Net unrealized gains (losses) on investments	2a	1,041,042.
b	Donated services and use of facilities	2b	
c	Recoveries of prior year grants	2c	
d	Other (Describe in Part XIII.)	2d	28,919.
e	Add lines 2a through 2d	2e	1,069,961.
3	Subtract line 2e from line 1	3	1,211,239,906.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	2,426,312.
b	Other (Describe in Part XIII.)	4b	114,662,298.
c	Add lines 4a and 4b	4c	117,088,610.
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)	5	1,328,328,516.

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements	1	1,047,108,229.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:		
a	Donated services and use of facilities	2a	
b	Prior year adjustments	2b	
c	Other losses	2c	
d	Other (Describe in Part XIII.)	2d	28,919.
e	Add lines 2a through 2d	2e	28,919.
3	Subtract line 2e from line 1	3	1,047,079,310.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	2,426,312.
b	Other (Describe in Part XIII.)	4b	116,538,219.
c	Add lines 4a and 4b	4c	118,964,531.
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)	5	1,166,043,841.

Part XIII Supplemental Information.

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

PART X, LINE 2:

NORTHEAST GEORGIA MEDICAL CENTER, INC. (NGMC) IS CLASSIFIED AS AN

ORGANIZATION EXEMPT FROM INCOME TAXES UNDER SECTION 501(C)(3) OF THE

INTERNAL REVENUE CODE. AS SUCH, NO PROVISION FOR INCOME TAXES HAS BEEN

MADE IN THE ACCOMPANYING FINANCIAL STATEMENTS. AT SEPTEMBER 30, 2019,

MANAGEMENT DOES NOT BELIEVE NGMC HOLDS ANY UNCERTAIN TAX POSITIONS THAT

WOULD REQUIRE FINANCIAL STATEMENT RECOGNITION OR DISCLOSURE UNDER

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES. IT IS NGMC'S POLICY TO RECOGNIZE

INTEREST AND/OR PENALTIES RELATED TO INCOME TAX MATTERS AS AN OPERATING

EXPENSE WHERE APPLICABLE.

PART XI, LINE 2D - OTHER ADJUSTMENTS:

832054 10-29-18

Schedule D (Form 990) 2018

Part XIII Supplemental information (continued)

RENTAL EXPENSES 28,919.

PART XI, LINE 4B - OTHER ADJUSTMENTS:

PARTNERSHIP INCOME NOT ON BOOKS 76,651.

NON-OPERATING EXPENSES 747,436.

ESTIMATED PROVISION FOR BAD DEBTS 113,838,211.

TOTAL TO SCHEDULE D, PART XI, LINE 4B 114,662,298.

PART XII, LINE 2D - OTHER ADJUSTMENTS:

RENTAL EXPENSES 28,919.

PART XII, LINE 4B - OTHER ADJUSTMENTS:

NON-OPERATING EXPENSES 747,436.

ESTIMATED PROVISION FOR BAD DEBTS 113,838,211.

PARTNERSHIP EXPENSES NOT ON BOOKS 434.

CONTRIBUTIONS IN NET ASSETS 1,952,138.

TOTAL TO SCHEDULE D, PART XII, LINE 4B 116,538,219.

**SCHEDULE H
(Form 990)**

Department of the Treasury
Internal Revenue Service

Hospitals

- Complete if the organization answered "Yes" on Form 990, Part IV, question 20.
► Attach to Form 990.
► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2018

Open to Public
Inspection

Name of the organization

NORTHEAST GEORGIA MEDICAL CENTER, INC.

Employer identification number

58-1694098

Part I Financial Assistance and Certain Other Community Benefits at Cost

- 1a Did the organization have a financial assistance policy during the tax year? If "No," skip to question 6a
- b If "Yes," was it a written policy?
If the organization had multiple hospital facilities, indicate which of the following best describes application of the financial assistance policy to its various hospital facilities during the tax year
- 2 ☒ Applied uniformly to all hospital facilities ☐ Applied uniformly to most hospital facilities
☐ Generally tailored to individual hospital facilities
- 3 Answer the following based on the financial assistance eligibility criteria that applied to the largest number of the organization's patients during the tax year.
- a Did the organization use Federal Poverty Guidelines (FPG) as a factor in determining eligibility for providing free care?
If "Yes," indicate which of the following was the FPG family income limit for eligibility for free care:
☐ 100% ☒ 150% ☐ 200% ☐ Other %
- b Did the organization use FPG as a factor in determining eligibility for providing discounted care? If "Yes," indicate which of the following was the family income limit for eligibility for discounted care:
☐ 200% ☐ 250% ☒ 300% ☐ 350% ☐ 400% ☐ Other %
- c If the organization used factors other than FPG in determining eligibility, describe in Part VI the criteria used for determining eligibility for free or discounted care. Include in the description whether the organization used an asset test or other threshold, regardless of income, as a factor in determining eligibility for free or discounted care.
- 4 Did the organization's financial assistance policy that applied to the largest number of its patients during the tax year provide for free or discounted care to the "medically indigent"?
- 5a Did the organization budget amounts for free or discounted care provided under its financial assistance policy during the tax year?
- b If "Yes," did the organization's financial assistance expenses exceed the budgeted amount?
- c If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted care to a patient who was eligible for free or discounted care?
- 6a Did the organization prepare a community benefit report during the tax year?
- b If "Yes," did the organization make it available to the public?

	Yes	No
1a	X	
1b	X	
2		
3a	X	
3b	X	
3c		
4	X	
5a	X	
5b	X	
5c		X
6a	X	
6b	X	

Complete the following table using the worksheets provided in the Schedule H instructions. Do not submit these worksheets with the Schedule H.

7 Financial Assistance and Certain Other Community Benefits at Cost

	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense	(d) Direct offsetting revenue	(e) Net community benefit expense	(f) Percent of total expense
Financial Assistance and Means-Tested Government Programs						
a Financial Assistance at cost (from Worksheet 1)			54,674,510.		54,674,510.	4.69%
b Medicaid (from Worksheet 3, column a)			127,216,282.	102,941,152.	24,275,130.	2.08%
c Costs of other means-tested government programs (from Worksheet 3, column b)			2,487,543.	2,233,371.	254,172.	.02%
d Total. Financial Assistance and Means-Tested Government Programs			184,378,335.	105,174,523.	79,203,812.	6.79%
Other Benefits						
e Community health improvement services and community benefit operations (from Worksheet 4)		396,414	3,392,119.	5,614.	3,386,505.	.29%
f Health professions education (from Worksheet 5)			6,627,490.	2,234,774.	4,392,716.	.38%
g Subsidized health services (from Worksheet 6)			230,374,140.	216,320,722.	14,053,418.	1.21%
h Research (from Worksheet 7)			807,487.		807,487.	.07%
i Cash and in-kind contributions for community benefit (from Worksheet 8)			1,023,666.		1,023,666.	.09%
j Total. Other Benefits		396,414	242,224,902.	218,561,110.	23,663,792.	2.04%
k Total. Add lines 7d and 7j		396,414	426,603,237.	323,735,633.	102,867,604.	8.83%

	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community building expense	(d) Direct offsetting revenue	(e) Net community building expense	(f) Percent of total expense
1 Physical improvements and housing	1	0	247.		247.	.00%
2 Economic development	0	0	0.			
3 Community support	5	25,000	361,165.	238,456.	122,709.	.01%
4 Environmental improvements	1	0	5,000.	2,500.	2,500.	.00%
5 Leadership development and training for community members	0	0	0.			
6 Coalition building	2	0	102,382.	500.	101,882.	.01%
7 Community health improvement advocacy	0	0	0.			
8 Workforce development	6	161	1,074,191.	200.	1,073,991.	.09%
9 Other	0	0	0.			
10 Total	15	25,161	1,542,985.	241,656.	1,301,329.	.11%

Section A. Bad Debt Expense

- | | Yes | No |
|----|-----|----|
| 1 | X | |
| 2a | X | |
| 2b | X | |

5	232,506,016.
6	287,867,304.
7	55,361,288.

Section C. Collection Practices

- 9a** Did the organization have a written debt collection policy during the tax year?
- b** If "Yes," did the organization's collection policy that applied to the largest number of its patients during the tax year contain provisions on the collection practices to be followed for patients who are known to qualify for financial assistance? Describe in Part VI

[illegible]

Part V	Facility Information
---------------	-----------------------------

Section A. Hospital Facilities

(list in order of size, from largest to smallest)

How many hospital facilities did the organization operate during the tax year? 1

Name, address, primary website address, and state license number (and if a group return, the name and EIN of the subordinate hospital organization that operates the hospital facility)

[illegible]

Part V Facility Information (continued)**Section B. Facility Policies and Practices**

(complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

Name of hospital facility or letter of facility reporting group NORTHEAST GEORGIA MEDICAL CENTER, INC.Line number of hospital facility, or line numbers of hospital facilities in a facility reporting group (from Part V, Section A): 1

	Yes	No
Community Health Needs Assessment		
1 Was the hospital facility first licensed, registered, or similarly recognized by a state as a hospital facility in the current tax year or the immediately preceding tax year?		X
2 Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C		X
3 During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 12	X	
If "Yes," indicate what the CHNA report describes (check all that apply):		
a <input checked="" type="checkbox"/> A definition of the community served by the hospital facility		
b <input checked="" type="checkbox"/> Demographics of the community		
c <input checked="" type="checkbox"/> Existing health care facilities and resources within the community that are available to respond to the health needs of the community		
d <input checked="" type="checkbox"/> How data was obtained		
e <input checked="" type="checkbox"/> The significant health needs of the community		
f <input checked="" type="checkbox"/> Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups		
g <input checked="" type="checkbox"/> The process for identifying and prioritizing community health needs and services to meet the community health needs		
h <input checked="" type="checkbox"/> The process for consulting with persons representing the community's interests		
i <input checked="" type="checkbox"/> The impact of any actions taken to address the significant health needs identified in the hospital facility's prior CHNA(s)		
j <input type="checkbox"/> Other (describe in Section C)		
4 Indicate the tax year the hospital facility last conducted a CHNA: 20 <u>18</u>		
5 In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted	X	
6a Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital facilities in Section C	X	
6b Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities? If "Yes," list the other organizations in Section C	X	
7 Did the hospital facility make its CHNA report widely available to the public?	X	
If "Yes," indicate how the CHNA report was made widely available (check all that apply):		
a <input checked="" type="checkbox"/> Hospital facility's website (list url): <u>WWW.NGHS.COM</u>		
b <input type="checkbox"/> Other website (list url):		
c <input checked="" type="checkbox"/> Made a paper copy available for public inspection without charge at the hospital facility		
d <input type="checkbox"/> Other (describe in Section C)		
8 Did the hospital facility adopt an implementation strategy to meet the significant community health needs identified through its most recently conducted CHNA? If "No," skip to line 11	X	
9 Indicate the tax year the hospital facility last adopted an implementation strategy: 20 <u>18</u>		
10 Is the hospital facility's most recently adopted implementation strategy posted on a website?	X	
a If "Yes," (list url): <u>WWW.NGHS.COM</u>		
b If "No," is the hospital facility's most recently adopted implementation strategy attached to this return?		
11 Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed.		
12a Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by section 501(r)(3)?		X
b If "Yes" to line 12a, did the organization file Form 4720 to report the section 4959 excise tax?		
c If "Yes" to line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? \$		

Part V Facility Information (continued)**Financial Assistance Policy (FAP)**Name of hospital facility or letter of facility reporting group NORTHEAST GEORGIA MEDICAL CENTER, INC.

	Yes	No
Did the hospital facility have in place during the tax year a written financial assistance policy that:		
13 Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care?	X	
If "Yes," indicate the eligibility criteria explained in the FAP:		
a <input checked="" type="checkbox"/> Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of <u>150</u> % and FPG family income limit for eligibility for discounted care of <u>300</u> %		
b <input type="checkbox"/> Income level other than FPG (describe in Section C)		
c <input type="checkbox"/> Asset level		
d <input type="checkbox"/> Medical indigency		
e <input type="checkbox"/> Insurance status		
f <input type="checkbox"/> Underinsurance status		
g <input checked="" type="checkbox"/> Residency		
h <input type="checkbox"/> Other (describe in Section C)		
14 Explained the basis for calculating amounts charged to patients?	X	
15 Explained the method for applying for financial assistance?	X	
If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the method for applying for financial assistance (check all that apply):		
a <input checked="" type="checkbox"/> Described the information the hospital facility may require an individual to provide as part of his or her application		
b <input checked="" type="checkbox"/> Described the supporting documentation the hospital facility may require an individual to submit as part of his or her application		
c <input checked="" type="checkbox"/> Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process		
d <input type="checkbox"/> Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications		
e <input type="checkbox"/> Other (describe in Section C)		
16 Was widely publicized within the community served by the hospital facility?	X	
If "Yes," indicate how the hospital facility publicized the policy (check all that apply):		
a <input checked="" type="checkbox"/> The FAP was widely available on a website (list url): <u>WWW.NGHS.COM/FINANCIAL-ASSISTANCE</u>		
b <input checked="" type="checkbox"/> The FAP application form was widely available on a website (list url): <u>WWW.NGHS.COM/FINANCIAL-ASSISTANCE</u>		
c <input checked="" type="checkbox"/> A plain language summary of the FAP was widely available on a website (list url): <u>SEE PART V, PAGE 8</u>		
d <input checked="" type="checkbox"/> The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)		
e <input checked="" type="checkbox"/> The FAP application form was available upon request and without charge (in public locations in the hospital facility and by mail)		
f <input checked="" type="checkbox"/> A plain language summary of the FAP was available upon request and without charge (in public locations in the hospital facility and by mail)		
g <input checked="" type="checkbox"/> Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP, by receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public displays or other measures reasonably calculated to attract patients' attention		
h <input checked="" type="checkbox"/> Notified members of the community who are most likely to require financial assistance about availability of the FAP		
i <input checked="" type="checkbox"/> The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s) spoken by Limited English Proficiency (LEP) populations		
j <input type="checkbox"/> Other (describe in Section C)		

Schedule H (Form 990) 2018

Part V Facility Information (continued)**Billing and Collections**Name of hospital facility or letter of facility reporting group NORTHEAST GEORGIA MEDICAL CENTER, INC.

- 17 Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon nonpayment?

- 18 Check all of the following actions against an individual that were permitted under the hospital facility's policies during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP:

- a ☐ Reporting to credit agency(ies)
 b ☐ Selling an individual's debt to another party
 c ☐ Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP
 d ☐ Actions that require a legal or judicial process
 e ☐ Other similar actions (describe in Section C)
 f ☒ None of these actions or other similar actions were permitted

- 19 Did the hospital facility or other authorized party perform any of the following actions during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP?

If "Yes," check all actions in which the hospital facility or a third party engaged:

- a ☐ Reporting to credit agency(ies)
 b ☐ Selling an individual's debt to another party
 c ☐ Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP
 d ☐ Actions that require a legal or judicial process
 e ☐ Other similar actions (describe in Section C)

- 20 Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or not checked) in line 19 (check all that apply):

- a ☒ Provided a written notice about upcoming ECAs (Extraordinary Collection Action) and a plain language summary of the FAP at least 30 days before initiating those ECAs (if not, describe in Section C)
 b ☒ Made a reasonable effort to orally notify individuals about the FAP and FAP application process (if not, describe in Section C)
 c ☒ Processed incomplete and complete FAP applications (if not, describe in Section C)
 d ☒ Made presumptive eligibility determinations (if not, describe in Section C)
 e ☐ Other (describe in Section C)
 f ☐ None of these efforts were made

Policy Relating to Emergency Medical Care

- 21 Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?

If "No," indicate why:

- a ☐ The hospital facility did not provide care for any emergency medical conditions
 b ☐ The hospital facility's policy was not in writing
 c ☐ The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C)
 d ☐ Other (describe in Section C)

	Yes	No
17	X	
18		
19		X
20		
21	X	

Schedule H (Form 990) 2018

Part V Facility Information *(continued)***Charges to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals)**Name of hospital facility or letter of facility reporting group NORTHEAST GEORGIA MEDICAL CENTER, INC.

	Yes	No
22 Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care.		
a <input checked="" type="checkbox"/> The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service during a prior 12-month period		
b <input type="checkbox"/> The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period		
c <input type="checkbox"/> The hospital facility used a look-back method based on claims allowed by Medicaid, either alone or in combination with Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period		
d <input type="checkbox"/> The hospital facility used a prospective Medicare or Medicaid method		
23 During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance covering such care? If "Yes," explain in Section C.	23	X
24 During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any service provided to that individual? If "Yes," explain in Section C.	24	X

Schedule H (Form 990) 2018

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

NORTHEAST GEORGIA MEDICAL CENTER, INC.:

PART V, SECTION B, LINE 5: THE FOLLOWING ORGANIZATIONS HAVE PARTNERED

AND COLLABORATED TO CONDUCT A COMMUNITY HEALTH NEEDS ASSESSMENT (CHNA) FOR

COMMUNITIES THEY (CHNA PARTNERS) SERVE IN NORTHEASTERN GEORGIA:

- DISTRICT 2 PUBLIC HEALTH
- HABERSHAM MEDICAL CENTER
- NORTHEAST GEORGIA MEDICAL CENTER GAINESVILLE
- NORTHEAST GEORGIA MEDICAL CENTER BRASELTON
- NORTHEAST GEORGIA MEDICAL CENTER BARROW
- NORTHEAST GEORGIA MEDICAL CENTER LUMPKIN
- STEPHENS COUNTY HOSPITAL

THESE CHNA PARTNERS UNDERSTAND THE IMPORTANCE OF SERVING THE HEALTH NEEDS

OF THEIR COMMUNITIES. BEGINNING IN NOVEMBER 2018, THE CHNA PARTNERS BEGAN

THE PROCESS OF ASSESSING THE HEALTH NEEDS OF THE COMMUNITIES SERVED BY THE

HOSPITAL FACILITIES AND THE HEALTH DEPARTMENT WITH A COLLABORATIVE

COMMUNITY HEALTH NEEDS ASSESSMENT. IBM WATSON HEALTH (WATSON HEALTH) WAS

ENGAGED TO HELP COLLECT AND ANALYZE THE DATA FOR THIS PROCESS, AND TO

COMPILE A FINAL REPORT TO BE MADE PUBLICLY AVAILABLE BY SEPTEMBER 30,

2019; WATSON HEALTH DELIVERS ANALYTIC TOOLS, BENCHMARKS, AND STRATEGIC

CONSULTING SERVICES TO THE HEALTHCARE INDUSTRY, COMBINING RICH DATA

ANALYTICS IN DEMOGRAPHICS, INCLUDING THE COMMUNITY NEEDS INDEX, PLANNING,

AND DISEASE PREVALENCE ESTIMATES, WITH EXPERIENCED STRATEGIC CONSULTANTS

TO DELIVER COMPREHENSIVE AND ACTIONABLE COMMUNITY HEALTH NEEDS

ASSESSMENTS.

Part V Facility Information (continued)

Section C. Supplemental information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

THE COMMUNITIES SERVED BY EACH OF THE CHNA PARTNERS OVERLAPPED AND

COMBINED TO INCLUDE ALL OR PART OF 16 COUNTIES IN NORTHEAST GEORGIA. WHILE

A COLLABORATIVE APPROACH WAS UTILIZED, A NEEDS ANALYSIS WAS CONDUCTED FOR

EACH CHNA PARTNER'S DEFINED COMMUNITY; COMMUNITY-SPECIFIC SUBSECTIONS ARE

INCLUDED IN THE REPORT. NORTHEAST GEORGIA HEALTH SYSTEM (NGHS) DEFINED

FOUR COMMUNITIES SERVED BY THEIR FOUR HOSPITAL FACILITIES: NGHS GREATER

BRASELTON SERVICE AREA (GBSA), NGHS PRIMARY SERVICE AREA (PSA), NGHS

SECONDARY SERVICE AREA 400 (SSA 400), AND NGHS SECONDARY SERVICE AREA

NORTH (SSA NORTH).

WATSON HEALTH CONDUCTED EIGHT (8) FOCUS GROUPS WITH A TOTAL OF 75

PARTICIPANTS AS WELL AS 25 KEY INFORMANT INTERVIEWS TO GATHER THE INPUT OF

PERSONS REPRESENTING THE BROAD INTERESTS OF THE COMMUNITIES SERVED

THROUGHOUT THE REGION. THE FOCUS GROUPS AND INTERVIEWS SOLICITED FEEDBACK

FROM LEADERS AND REPRESENTATIVES WHO SERVE THE COMMUNITY AND HAVE INSIGHT

INTO COMMUNITY NEEDS.

PARTICIPATION IN THE WATSON HEALTH INTERVIEW AND FOCUS GROUPS INCLUDED

INPUT FROM AT LEAST ONE STATE, LOCAL, OR REGIONAL GOVERNMENTAL PUBLIC

HEALTH DEPARTMENT (OR EQUIVALENT DEPARTMENT OR AGENCY) WITH KNOWLEDGE,

INFORMATION, OR EXPERTISE RELEVANT TO THE HEALTH NEEDS OF THE COMMUNITY,

AS WELL AS INDIVIDUALS OR ORGANIZATIONS WHO SERVED AND/OR REPRESENTED THE

INTERESTS OF MEDICALLY UNDERSERVED, LOW-INCOME AND MINORITY POPULATIONS IN

THE COMMUNITY.

PARTICIPATION FROM COMMUNITY LEADERS/GROUPS, PUBLIC HEALTH ORGANIZATIONS,

OTHER HEALTHCARE ORGANIZATIONS, AND OTHER HEALTHCARE PROVIDERS ENSURED

Part V Facility Information (continued)

Section C. Supplemental information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

THAT THE INPUT RECEIVED REPRESENTED THE BROAD INTERESTS OF THE COMMUNITY
SERVED.

ADDITIONAL QUALITATIVE DATA SOURCES SUPPLEMENTED THE FOCUS GROUPS AND
INTERVIEWS. THESE INCLUDED A HALL COUNTY HEALTH SURVEY OF UNINSURED
INDIVIDUALS (199 SURVEYS COMPLETED); HALL COUNTY MENTAL AND BEHAVIORAL
HEALTH LISTENING SESSIONS (60+ PARTICIPANTS FROM KEY STAKEHOLDER
ORGANIZATIONS); AND QUALITATIVE FINDINGS FROM UNION GENERAL & CHATUGE
REGIONAL HOSPITALS 2018 CHNA REPORTS (148 COMMUNITY-BASED SURVEYS, FOUR
KEY INFORMANT INTERVIEWS).

IN JUNE 2019, A SESSION WAS HELD WITH THE CHNA PARTNERS AND THEIR
COMMUNITY ADVISORS TO IDENTIFY AND PRIORITIZE THE SIGNIFICANT HEALTH NEEDS
FOR EACH CHNA PARTNER'S COMMUNITY. THE MEETING WAS MODERATED BY WATSON
HEALTH.

NORTHEAST GEORGIA MEDICAL CENTER, INC.:

PART V, SECTION B, LINE 6A: THE FOLLOWING ORGANIZATIONS HAVE PARTNERED
AND COLLABORATED TO CONDUCT A COMMUNITY HEALTH NEEDS ASSESSMENT (CHNA) FOR
COMMUNITIES THEY (CHNA PARTNERS) SERVE IN NORTHEASTERN GEORGIA:

HABERSHAM MEDICAL CENTER

NORTHEAST GEORGIA MEDICAL CENTER GAINESVILLE

NORTHEAST GEORGIA MEDICAL CENTER BRASELTON

NORTHEAST GEORGIA MEDICAL CENTER BARROW

NORTHEAST GEORGIA MEDICAL CENTER LUMPKIN

Part V Facility Information *(continued)*

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

- STEPHENS COUNTY HOSPITAL

NORTHEAST GEORGIA MEDICAL CENTER, INC.:

PART V, SECTION B, LINE 6B: THE FOLLOWING NON-HOSPITAL ORGANIZATION HAS

PARTNERED AND COLLABORATED WITH NGMC TO CONDUCT A CHNA FOR THE COMMUNITY

IT SERVES IN NORTHEASTERN GEORGIA:

- DISTRICT 2 PUBLIC HEALTH

NORTHEAST GEORGIA MEDICAL CENTER, INC.:

PART V, SECTION B, LINE 11: NORTHEAST GEORGIA HEALTH SYSTEM (NGHS), AS

THE PARENT ORGANIZATION OF NGMC, DEFINED FOUR COMMUNITIES SERVED BY THEIR

FOUR HOSPITAL FACILITIES: NGHS GREATER BRASELTON SERVICE AREA (GBSA), NGHS

PRIMARY SERVICE AREA (PSA), NGHS SECONDARY SERVICE AREA 400 (SSA 400), AND

NGHS SECONDARY SERVICE AREA NORTH (SSA NORTH). BASED ON RESULTS OF THE

2019 CHNA, THE FOLLOWING FIVE PRIORITIES WERE ADOPTED BY THE ORGANIZATION

AND REPRESENT THOSE ON WHICH WE CAN HAVE THE MOST IMPACT BASED ON

PRIORITIZATION CRITERIA:

- BEHAVIORAL AND MENTAL HEALTH (ALL NGHS SERVICE AREAS)

- ACCESS TO CARE (ALL NGHS SERVICE AREAS)

- DIABETES (GBSA, SSA 400, SSA NORTH)

- CARDIOVASCULAR DISEASE (SSA 400)

- SEPTICEMIA (ALL NGHS SERVICE AREAS)

Part V Facility Information (continued)

Section C. Supplemental information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

FOR DETAILS ON HOW NGMC IS ADDRESSING THE SIGNIFICANT NEEDS IDENTIFIED IN

ITS MOST RECENTLY CONDUCTED CHNA, GO TO:

[HTTPS://WWW.NGHS.COM/FULLPANEL/UPLOADS/FILES/IMPLEMENTATION-PLAN-2020-UPDAT](https://www.nghs.com/fullpanel/uploads/files/implementation-plan-2020-updat)

ED.PDF.

SPECIFIC TO NGMC, THE HEALTH NEEDS NGMC IS UNABLE TO ADDRESS THROUGH THE

PRIORITIZATION PROCESS INCLUDE THE FOLLOWING:

- PSA: FOOD ACCESS AND NUTRITION, MATERNAL AND CHILD HEALTH, SOCIAL

ISOLATION.

- OBSA: MATERNAL AND CHILD HEALTH, PHYSICAL ACTIVITY, INJURY AND DEATH,

VIOLENCE, CHILD ABUSE, INCOME, EDUCATION, ACCESS TO DENTAL CARE, CANCER,

TRANSPORTATION.

- SSA NORTH: MATERNAL AND CHILD HEALTH, CARDIOVASCULAR DISEASE, INCOME,

PHYSICAL ACTIVITY, VIOLENCE, CHILD ABUSE, EDUCATION, ACCESS TO DENTAL

CARE, EMPLOYMENT, CEREBROVASCULAR DISEASE, SOCIAL ISOLATION, CANCER, COPD

AND RESPIRATORY DISEASE, INJURY AND DEATH.

- SSA 400: MATERNAL AND CHILD HEALTH, SMOKING, VIOLENCE/CHILD ABUSE,

INCOME, ACCESS TO DENTAL CARE, SOCIAL ISOLATION, CANCER, TRANSPORTATION.

THIS IS NOT TO SAY THAT NGHS DOES NOT HAVE ANY ACTIVITY RELATED TO THESE

ISSUES. THE ORGANIZATION HAD TO CHOOSE WHERE IT COULD HAVE THE MOST IMPACT

BASED ON PRIORITIZATION CRITERIA, AND SOME OF THE NEEDS NOT CHOSEN STILL

RELATE TO CHOSEN HEALTH PRIORITIES. FOR INSTANCE, ACCESS TO CARE IS A

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

PRIORITY ACROSS THE REGION. WHILE TRANSPORTATION ON ITS OWN DID NOT MAKE

THE HEALTH PRIORITY LIST, IT WOULD BE AN ISSUE CONSIDERED IN ACCESS TO

CARE ISSUES. AND WHILE CANCER WAS NOT CHOSEN AS A COMMUNITY HEALTH

IMPROVEMENT PRIORITY, NGHS ALREADY HAS AN INTERNAL EMPHASIS ON THIS HEALTH

ISSUE AND WILL REPORT ITS ACTIVITY VIA THE ANNUAL COMMUNITY BENEFIT

REPORT.

NORTHEAST GEORGIA MEDICAL CENTER, INC.

PART V, LINE 16C, FAP PLAIN LANGUAGE SUMMARY WEBSITE:

WWW.NGHS.COM/FINANCIAL-ASSISTANCE

Part V Facility Information (continued)**Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility**

(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year? 27

Name and address	Type of Facility (describe)
1 IMAGING CENTER - GAINESVILLE 1315 JESSE JEWELL PKWY GAINESVILLE, GA 30501	IMAGING / RADIOLOGY CENTER
2 IMAGING CENTER - BRASELTON 1515 RIVER PLACE BRASELTON, GA 30517	IMAGING / RADIOLOGY CENTER
3 LAURELWOOD 200 WISTERIA DRIVE GAINESVILLE, GA 30501	MENTAL HEALTH SERVICES
4 TOCCOA CANCER CENTER 1656 FALLS ROAD TOCCOA, GA 30577	CANCER SERVICES
5 CUMMING OP DIAGNOSTIC CARDIOLOGY 900 SANDERS ROAD CUMMING, GA 30041	DIAGNOSTIC CARDIOLOGY
6 REHABILITATION INSTITUTE 597 SOUTH ENOTA DRIVE NE GAINESVILLE, GA 30501	REHABILITATION SERVICES
7 NEW HORIZONS LIMESTONE NORTH 600 BEVERLY ROAD, NE GAINESVILLE, GA 30501	LONG TERM CARE
8 WOUND OSTOMY CONTINENCE/HYPERBARIC TH 675 WHITE SULPHUR ROAD GAINESVILLE, GA 30501	WOUND HEALING CENTER
9 NEW HORIZONS LANIER PARK WEST 675 WHITE SULPHUR ROAD GAINESVILLE, GA 30501	LONG TERM CARE
10 SLEEP LAB 1466 JESSE JEWELL PKWY GAINESVILLE, GA 30501	SLEEP DISORDER CENTER

Schedule H (Form 990) 2018

Part V Facility Information (continued)**Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility**

(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year? 27

Name and address	Type of Facility (describe)
11 IMAGING CENTER - DAWSONVILLE 108 PROMINENCE COURT DAWSONVILLE, GA 30534	IMAGING / RADIOLOGY CENTER
12 HEALTHLINK LAB AT RIVERPLACE 1515 RIVER PLACE BRASELTON, GA 30517	CLINICAL LABORATORY
13 REHAB - BRASELTON 1515 RIVER PLACE BRASELTON, GA 30517	REHABILITATION SERVICES
14 GYN ONCOLOGY INFUSION SERVICES 1498 JESSE JEWELL PARKWAY, SUITE C HALL, GA 30501	GYNECOLOGIC ONCOLOGY
15 REHAB - CLEVELAND 640-A HELEN HWY CLEVELAND, GA 30528	REHABILITATION SERVICES
16 REHAB - FRIENDSHIP (BUFORD) 4889 GOLDEN PKWY, SUITE 150 BUFORD, GA 30518	REHABILITATION SERVICES
17 REHAB - DAWSONVILLE 5959 HIGHWAY 53E, SUITE 200 DAWSONVILLE, GA 30534	REHABILITATION SERVICES
18 REHAB - DAHLONEGA 95 MORRISON MOORE PKWY DAHLONEGA, GA 30533	REHABILITATION SERVICES
19 HEALTHLINK LAB AT DAWSONVILLE 108 PROMINENCE COURT DAWSONVILLE, GA 30534	CLINICAL LABORATORY
20 DIABETES EDUCATION 675 WHITE SULPHUR ROAD GAINESVILLE, GA 30501	DIABETES SERVICES

Schedule H (Form 990) 2018

Part V	Facility Information (continued)
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Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year? 27

[illegible]

Schedule H (Form 990) 2018

Part VI Supplemental Information

Provide the following information.

- 1 **Required descriptions.** Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
- 2 **Needs assessment.** Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- 3 **Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- 4 **Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 6 **Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 **State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

PART I, LINE 3C:

PATIENTS WHO ARE DETERMINED TO BE INDIGENT, DETERMINED BY CRITERIA-BASED METHODS, SUCH AS PROPENSITY TO PAY OR HEALTH SCORES, PARTICIPATION IN LOW INCOME GOVERNMENT ASSISTANCE PROGRAMS, ETC. MAY BE PRESUMPTIVELY ELIGIBLE FOR ASSISTANCE, PROVIDING THEY COOPERATE WITH SCREENING FOR OTHER FINANCIAL ASSISTANCE RESOURCES (E.G. MEDICAID OR DISABILITY), AS APPLICABLE.

PART I, LINE 6A:

THE COMMUNITY BENEFIT REPORT IS PUBLISHED BY NORTHEAST GEORGIA HEALTH SYSTEM AND INCLUDES PROGRAMS FOR NORTHEAST GEORGIA MEDICAL CENTER AND ITS AFFILIATES. THE REPORT IS AVAILABLE ON THE ORGANIZATION'S WEBSITE (WWW.NGHS.COM) AS WELL AS IN ITS ANNUAL COMMUNICARE MAGAZINE.

PART I, LINE 7:

CHARITY CARE COST WAS CALCULATED APPLYING SEPARATE COST-TO-CHARGE RATIOS (CCR) TO THE SKILLED NURSING FACILITY (SNF) AND TO THE REMAINING PATIENT CHARGES FROM ALL OTHER HOSPITAL ACTIVITIES. THE CCR FOR THE SNF WAS

832100 11-09-18

Schedule H (Form 990) 2018

Part VI Supplemental Information (Continuation)

COMPUTED USING THE TOTAL SNF OPERATING EXPENSES DIVIDED BY THE TOTAL SNF

GROSS CHARGES. THE CCR FOR THE REMAINING PATIENT CHARGES WAS COMPUTED

PURSUANT TO WORKSHEET 2 IN THE SCHEDULE H INSTRUCTIONS.

THE CCR FOR THE UNREIMBURSED MEDICAID SERVICES WAS COMPUTED USING A CCR

COMPUTED PURSUANT TO WORKSHEET 2 IN THE SCHEDULE H INSTRUCTIONS. THE

OTHER MEANS TESTED GOVERNMENT PROGRAM COST WAS DERIVED FROM INTERNAL

TRENDSTAR SYSTEM DATA WHICH COMPUTED COST AT THE PATIENT DETAIL LEVEL.

PART I, LINE 7G:

SUBSIDIZED HEALTH SERVICES WERE FOR NEONATAL INTENSIVE CARE UNIT,

LAURELWOOD (MENTAL HEALTH), AND INPATIENT MEDICINE. NO COSTS WERE

ATTRIBUTABLE TO PHYSICIANS.

PART I, LN 7 COL(F):

THE BAD DEBT EXPENSE INCLUDED ON FORM 990, PART IX, LINE 24, COLUMN A, BUT

SUBTRACTED FOR PURPOSES OF CALCULATING THE PERCENTAGE IN THIS COLUMN IS

\$113,838,211.

PART II, COMMUNITY BUILDING ACTIVITIES:

IT IS WELL DOCUMENTED THAT MANY FACTORS COMBINE TO AFFECT THE HEALTH OF

INDIVIDUALS AND COMMUNITIES. WHETHER PEOPLE ARE HEALTHY OR NOT IS

DETERMINED BY THEIR CIRCUMSTANCES AND THEIR ENVIRONMENT, ACCORDING TO THE

WORLD HEALTH ORGANIZATION. TO A LARGE EXTENT, FACTORS SUCH AS WHERE WE

LIVE, THE STATE OF OUR ENVIRONMENT, GENETICS, OUR INCOME AND EDUCATION

LEVEL, OUR RELATIONSHIPS WITH FRIENDS AND FAMILY ALL HAVE CONSIDERABLE

IMPACTS ON HEALTH.

Part VI Supplemental Information (Continuation)

THE DETERMINANTS OF HEALTH INCLUDE THE SOCIAL AND ECONOMIC ENVIRONMENT, THE PHYSICAL ENVIRONMENT, AND A PERSON'S INDIVIDUAL CHARACTERISTICS AND BEHAVIORS. ADDITIONAL FACTORS THAT RELATE INCLUDE EDUCATION, CULTURE, INCOME AND SOCIAL STATUS, EMPLOYMENT AND WORKING CONDITIONS, SOCIAL SUPPORT NETWORKS, GENETICS, HEALTH SERVICES, AND GENDER. IF COMMUNITY MEMBERS HAVE ADEQUATE EDUCATION, EMPLOYMENT, INCOME, A SAFE ENVIRONMENT AND SUPPORTIVE SOCIAL NETWORKS, THEY WILL HAVE THE CAPACITY TO MAKE HEALTHIER BEHAVIOR CHOICES AND BE MORE LIKELY TO HAVE ACCESS TO HEALTH SERVICES. THEREFORE, NGMC AS AN ORGANIZATION MUST CONSIDER THE SOCIAL DETERMINANTS OF HEALTH STATUS AS PART OF PREVENTATIVE CARE. A FEW OF THE COMMUNITY BUILDING ACTIVITIES INCLUDED IN PART II INCLUDE:

COMMUNITY SUPPORT: NGMC SPONSORED A HOSPITAL EXHIBIT AT INTERACTIVE NEIGHBORHOOD FOR KIDS AND PROVIDES AN IMAGINATIVE, HANDS-ON "CLINICAL" EXPERIENCE FOR CHILDREN AND TO PROMOTE THE IDEA OF CAREERS IN HEALTH SERVICES. IT ALSO PROVIDES HEALTH EDUCATION ON CHILDREN'S HEALTH AND SAFETY. IN THIS SPACE, CHILDREN CAN INTERACT WITH EACH OTHER AND PLAY WITH COSTUMES, TOOLS, AND DOLLS AS THEY PRETEND TO BE MEDICAL PROFESSIONALS AND PATIENTS.

COALITION BUILDING: NGMC PROVIDED SUPPORT TO UNITED WAY OF HALL COUNTY, BOTH MONETARILY AND IN MANPOWER. UNITED WAY UNITES PEOPLE, ORGANIZATIONS AND RESOURCES WITHIN THE COMMUNITY TO BUILD A STRONGER, HEALTHIER AND SAFER HALL COUNTY. NGMC CONTRIBUTES AS A CORPORATE SPONSOR FOR UNITED WAY ACTIVITIES THROUGHOUT THE YEAR, AND PARTICIPATES IN THE ANNUAL UNITED WAY CAMPAIGN TO RAISE MONEY FOR DIFFERENT NON-PROFIT ORGANIZATIONS IN THE COMMUNITY WITH THE GOAL OF FIGHTING FOR THE HEALTH, EDUCATION AND FINANCIAL STABILITY OF EVERY PERSON IN OUR COMMUNITY. DR. SAM JOHNSON,

Part VI Supplemental Information (Continuation)

CHIEF MEDICAL OFFICER OF NGMC SERVES AS CHAIRMAN ON THE BOARD FOR UNITED

WAY'S ONE HALL UNITED AGAINST POVERTY; THE PURPOSE OF THE ONE HALL

INITIATIVE IS TO BREAK THE CYCLE OF POVERTY IN HALL COUNTY BY GAINING THE

PERSPECTIVES OF THOSE DIRECTLY EXPERIENCING POVERTY AND WORKING SIDE BY

SIDE WITH COMMUNITY AGENCIES TO DEVELOP STRATEGIES TO ADDRESS THE NEEDS.

NORTHEAST GEORGIA HEALTH SYSTEM, IN COORDINATION WITH NGMC, IS ALSO A

CONTRIBUTING PARTNER IN UNITED WAY'S ONE HALL MENTAL AND BEHAVIORAL HEALTH

SUBCOMMITTEE. UNDER UNITED WAY'S ONE HALL FRAMEWORK, THE COMMITTEE IS

WORKING BETTER TO COORDINATE MENTAL HEALTH SERVICES IN NORTHEAST GEORGIA

THROUGH NEW FORMS OF CONNECTIVITY WHICH WILL INCLUDE A SHARED PLATFORM AND

NAVIGATION SYSTEM, PROVIDING MENTAL HEALTH FIRST AID TRAINING TO TARGETED

AUDIENCES, AND GREATER COLLABORATION. NGHS, UNITED WAY OF HALL COUNTY,

AND OTHER NON-PROFITS IN HALL COUNTY ARE WORKING TOGETHER ON A COORDINATED

COMMUNITY NETWORK TO CREATE A SHARED DATA PLATFORM TO BECOME MORE

EFFICIENT WHEN SERVING THOSE WHO HAVE SOCIAL NEEDS THAT IMPACT OVERALL

WELLBEING. THIS PLATFORM WILL BE USED TO MAKE REFERRALS TO RESOURCES AND

PROVIDE A UNIVERSAL METHOD TO TRACK OUTCOMES, RESULTING IN BETTER, MORE

COORDINATED CARE. NGHS IS A LEADING PARTNER IN THE REACH OUT CAMPAIGN TO

DESTIGMATIZE THE NEED FOR MENTAL HEALTH SERVICES. NGMC'S FAMILY MEDICINE

RESIDENCY PROGRAM DIRECTOR MONICA NEWTON, DO, MPH SERVES AS CO-CHAIR OF

THE MENTAL AND BEHAVIORAL HEALTH SUBCOMMITTEE.

WORKFORCE DEVELOPMENT: POOTHILLS AREA HEALTH EDUCATION CENTER IS A

COMMUNITY-DRIVEN, NON-PROFIT CORPORATION, SUPPORTED BY FEDERAL AND LOCAL

SOURCES. THE MISSION IS TO INCREASE THE SUPPLY AND DISTRIBUTION OF

HEALTHCARE PROVIDERS, ESPECIALLY IN MEDICALLY UNDERSERVED AREAS. THROUGH

JOINT EFFORTS, COMMUNITIES EXPERIENCE IMPROVED SUPPLY, DISTRIBUTION AND

Schedule H (Form 990)

832271 04-01-18

Part VI Supplemental Information (Continuation)

RETENTION OF QUALITY HEALTHCARE PROFESSIONALS. Foothills AHEC Serves 31

Counties in the Northeast Georgia Area. NGMC provides support for AHEC

Employee benefits packages, phone, utilities and cleaning service

expenses.

PART III, LINE 2:

Patient accounts receivable are reduced by an estimated allowance for

uncollectible accounts. In evaluating the collectability of accounts

receivable, Northeast Georgia Medical Center analyzes its past history and

identifies trends for each of its major payer sources of revenue to

estimate the appropriate allowance for uncollectible accounts and

provision for bad debts. Management regularly reviews data about these

major payer sources of revenue in evaluating the sufficiency of the

estimated allowance for uncollectible accounts.

PART III, LINE 4:

Bad debts are discussed in the footnotes as a component of net patient

service revenue.

PART III, LINE 8:

The Medicare costs shown on line 6 were computed using the cost to charge

ratio reflected in the organization's Medicare cost report.

PART III, LINE 9B:

Each billing cycle statement contains contact information for financial

assistance information. A plain language summary is provided at day 90.

During the 240 days prior to placement with a collection agency, regular

phone calls are made that include oral notification of the financial

Part VI Supplemental Information (Continuation)

ASSISTANCE POLICY AND HOW TO OBTAIN ASSISTANCE WITH THE APPLICATION

PROCESS. APPLICATIONS WILL BE ACCEPTED UP TO DAY 240. WITH AGGREGATED

MULTIPLE EPISODE PATIENT ACCOUNTS FOR PURPOSES OF MEASURING 120 AND 240

DAYS, THE FIRST POST-CHARGE BILLING STATEMENT WILL BE USED.

PART VI, LINE 2:

ON A CONTINUOUS BASIS, NGMC SEEKS A VARIETY OF DATA SOURCES AND RELIABLE

INDICATORS TO HELP IDENTIFY AND WORK TO IMPROVE HEALTH INEQUITIES IN THE

COMMUNITIES IT SERVES. A LISTING OF THE RESOURCES IS BELOW:

- AS PART OF THE HALL COUNTY FAMILY CONNECTION, WE REVIEW INFORMATION

FROM KIDS COUNT, WHICH PROVIDES KEY INDICATORS OF CHILD WELL-BEING.

- NGMC IS ACTIVELY INVOLVED IN VISION 2030 (WWW.VISION2030.ORG). THIS

COMMUNITY-WIDE PROGRAM IS SPONSORED BY THE GREATER HALL CHAMBER OF

COMMERCE AND PARTICIPATION IS OPEN TO EVERYONE IN THE COMMUNITY. AN NGMC

EMPLOYEE SERVES ON THE BOARD OF VISION 2030 WHICH FOCUSES ON THE CREATION

OF A CULTURE OF COMMUNITY WELLNESS, THE SUPPORT AND MAINTENANCE OF

LIFELONG LEARNING, THE BUILDING OF AN ECONOMY AROUND EMERGING LIFE

SCIENCES, THE ENCOURAGEMENT OF INNOVATIVE GROWTH/INFRASTRUCTURE

DEVELOPMENT, AND THE PROMOTION OF CULTURAL INTEGRATION.

- NGMC HAS PARTNERED WITH OTHER HEALTHCARE PROVIDERS IN THE COMMUNITY TO

FORM THE HEALTHCARE INITIATIVE CONSORTIUM. THIS GROUP HAS WORKED WITH A

LOCAL UNIVERSITY TO DEVELOP AN ONGOING DATABASE OF FIVE DATA ELEMENTS THAT

WILL GIVE THE COMMUNITY UP-TO DATE INFORMATION ON THE HEALTH ISSUES

AFFECTING ITS RESIDENTS. THE FIVE DATA ELEMENTS COLLECTED ARE: BODY-MASS

INDEX (HEIGHT/WEIGHT), A1C, BLOOD PRESSURE, CHOLESTEROL, LDL, AND

Schedule H (Form 990)

Part VI Supplemental Information (Continuation)

MICROALBUMIN. THIS GIVES US INFORMATION RELATED TO THE FOLLOWING HEALTH

ISSUES: OBESITY, DIABETES, CARDIOVASCULAR DISEASE AND HYPERTENSION. THE

GROUP HAS COLLECTED DATA ON BOTH ADULTS, AS WELL AS PEDIATRIC PATIENTS.

WE ALSO MONITOR THE COUNTY HEALTH RANKINGS PUBLISHED BY THE ROBERT WOOD

JOHNSON FOUNDATION ([HTTP://WWW.COUNTYHEALTHRANKINGS.ORG/ABOUT-PROJECT](http://www.countyhealthrankings.org/about-project)).

PART VI, LINE 3:

WE HAVE SIGNAGE POSTED THROUGHOUT THE EMERGENCY DEPARTMENT (ED) AND AT

REGISTRATION AREAS. OUR NGHS, THE HEART CENTER AT NGMC, AND NGPG WEBSITES

PROVIDE A PLAIN LANGUAGE SUMMARY ALONG WITH A COPY OF OUR APPLICATION AND

POLICY IN ENGLISH AND SPANISH. OUR PATIENT PORTAL, MYCHART, PROVIDES AN

ONLINE APPLICATION. WE HAVE PLAIN LANGUAGE SUMMARIES OF OUR FINANCIAL

ASSISTANCE POLICY FOR PATIENTS AT REGISTRATION. REGISTRARS OFFER FINANCIAL

ASSISTANCE APPLICATIONS TO PATIENTS WHO EXPRESS A NEED OR ARE NOT ABLE TO

PAY AT TIME OF SERVICE. FINANCIAL NAVIGATORS COMPLETE BED-SIDE SCREENING

FOR SELF-PAY BEDDED PATIENTS AND ED PATIENTS DURING OUR SERVICE HOURS.

MISSED PATIENTS ARE CALLED AND MAILED FINANCIAL ASSISTANCE APPLICATIONS.

FINANCIAL NAVIGATORS COMPLETE FINANCIAL SCREENING FOR PATIENTS WHO ARE TO

BE SCHEDULED FOR MEDICALLY URGENT SERVICES. WE HAVE WORK QUEUES THAT

IDENTIFY POTENTIALLY ELIGIBLE PATIENTS. THESE PATIENTS ARE CALLED AND

MAILED FINANCIAL ASSISTANCE APPLICATIONS. OUR CUSTOMER SERVICE TEAM

PROVIDES INFORMATION AND COMPLETES REFERRALS. EACH STATEMENT AND

COLLECTION LETTER INCLUDES AN ANNOUNCEMENT ABOUT FINANCIAL ASSISTANCE

BEING AVAILABLE ALONG WITH OUR PHONE NUMBER AND URL. OUR LONG-TERM PAYMENT

PLAN BROCHURE INCLUDES AN ANNOUNCEMENT ABOUT FINANCIAL ASSISTANCE BEING

AVAILABLE ALONG WITH OUR PHONE NUMBER AND URL. OUR EXTERNAL COLLECTION

AGENCIES ARE TRAINED TO PROVIDE EDUCATION AND RETURN ACCOUNTS TO US IF A

Schedule H (Form 990)

Part VI Supplemental Information (Continuation)

PATIENT IS IDENTIFIED AS POTENTIALLY ELIGIBLE. ALSO, AVAILABLE ONLINE AT
[HTTPS://WWW.NGHS.COM/FINANCIAL-ASSISTANCE](https://www.nghs.com/financial-assistance).

PART VI, LINE 4:

POPULATION: FROM 2010 TO 2018, THE HEALTH SYSTEM'S TOTAL SERVICE AREA
("TSA") POPULATION GREW AN ESTIMATED 2.1% PER YEAR ON AVERAGE COMPARED TO
THE STATE OF GEORGIA AT 1.0% AND THE US AT 0.7%. POPULATION FOR THE TSA
IN 2018 IS ESTIMATED TO BE 976,989 REPRESENTING A TOTAL GROWTH RATE OF
18.3% SINCE 2010, COMPARED TO THE STATE OF GEORGIA'S GROWTH (8.3%) AND THE
US (5.8%) OVER THE SAME TIME PERIOD. THE TSA'S POPULATION GROWTH RATE IS
PROJECTED TO OUTPACE GEORGIA AND THE US THROUGH AT LEAST 2021, THUS
CONTINUING TO DRIVE ABOVE AVERAGE DEMAND FOR HEALTH CARE SERVICES.
SOURCES: US CENSUS BUREAU; ESRI, INC.

HOUSEHOLD INCOME AND HOME VALUES: MEDIAN HOUSEHOLD INCOME FOR THE TSA IS
CURRENTLY \$47,488 COMPARED TO THE STATE OF GEORGIA AT \$55,679. THE MEDIAN
HOME VALUE FOR THE TSA IS CURRENTLY \$174,000 COMPARED TO THE STATE OF
GEORGIA AT \$166,800. SOURCES: US CENSUS BUREAU; ESRI, INC.

EMPLOYMENT: THE UNEMPLOYMENT RATE FOR THE NGHS TOTAL SERVICE AREA WAS
3.0% IN 2018 COMPARED WITH THE STATE OF GEORGIA AT 3.9% AND THE U.S. AT
3.9%. FOR AT LEAST THE LAST 10 YEARS, THE TSA HAS CONSISTENTLY
EXPERIENCED AN ANNUAL UNEMPLOYMENT RATE BELOW THOSE OF GEORGIA AND THE
U.S. SOURCE: US BUREAU OF LABOR STATISTICS; ESRI, INC.

PART VI, LINE 5:

NORTHEAST GEORGIA MEDICAL CENTER'S BOARD OF DIRECTORS IS COMPRISED OF 16
MEMBERS AND REPRESENTS THE COMMUNITIES DIRECTLY SERVED BY THE

Part VI Supplemental Information (Continuation)

ORGANIZATION. BOARD MEMBERS PROVIDE LEADERSHIP THAT SUPPORTS THE

ORGANIZATION'S MISSION TO IMPROVE THE HEALTH OF THE COMMUNITY.

PRACTITIONERS AT NGHS ENTITIES UNDERGO EXTENSIVE ONBOARDING PRIOR TO BEING

AFFILIATED WITH THE HEALTH SYSTEM, SECURING STANDARD OF CARE AND SAFETY TO

OUR COMMUNITY. THE MEDICAL CENTER CONDUCTS PHYSICIAN MANPOWER STUDIES TO

DETERMINE THE NUMBER OF PHYSICIANS NEEDED BY SPECIALTY TO MEET COMMUNITY

NEED. INFORMATION FROM THESE STUDIES IS USED TO HELP GUIDE DECISIONS FOR

PHYSICIAN RECRUITMENT.

REVENUES IN EXCESS OF EXPENSES ARE REINVESTED INTO HEALTHCARE SERVICES FOR

THE COMMUNITY AND NO PROFITS ACCRUE TO INDIVIDUAL INVESTORS. THE MEDICAL

CENTER'S POLICY ON FINANCIAL ASSISTANCE (FORMERLY KNOWN AS THE CHARITY

CARE POLICY) HELPS ENSURE ACCESS TO HOSPITAL SERVICES TO LOW INCOME

PATIENTS, I.E. PATIENTS WITH A FAMILY INCOME OF UP TO AND INCLUDING/EQUAL

TO 150% OF THE FEDERAL POVERTY GUIDELINES QUALIFY FOR A 100% CHARITY

ADJUSTMENT, WHICH MEANS THAT THEIR QUALIFYING SERVICES ARE FREE.

ADDITIONALLY, PATIENTS WITH A FAMILY INCOME OF 151-300% QUALIFY FOR

DISCOUNTED CARE ON A SLIDING SCALE, WITH THE MOST THAT A PATIENT WOULD PAY

IS THE MEDICARE RATE.

PART VI, LINE 6:

NORTHEAST GEORGIA MEDICAL CENTER (NGMC) IS AN AFFILIATE OF NORTHEAST

GEORGIA HEALTH SYSTEM. OTHER AFFILIATES ALONG WITH NGMC GAINESVILLE AND

BRASELTON INCLUDE NGMC BARROW, NGMC LUMPKIN, NORTHEAST GEORGIA PHYSICIANS

GROUP, THE NGHS FOUNDATION, NORTHEAST GEORGIA HEALTH PARTNERS, RIVER PLACE

MEDICAL OFFICE PLAZA I, AND THE HEART CENTER, LLC.

Part VI Supplemental Information (Continuation)

THE MISSION OF NORTHEAST GEORGIA MEDICAL CENTER AND ALL RELATED AFFILIATES

IS TO "IMPROVE THE HEALTH OF THE COMMUNITY IN ALL WE DO." AS A

NOT-FOR-PROFIT HOSPITAL, NGMC TREATS PATIENTS REGARDLESS OF THEIR ABILITY

TO PAY AND IS ACCOUNTABLE TO THE HOSPITAL AUTHORITY OF HALL COUNTY AND THE

CITY OF GAINESVILLE FOR THE PROVISION OF CHARITABLE SERVICES TO THE

COMMUNITY.

NORTHEAST GEORGIA MEDICAL CENTER PROVIDES ACUTE AND SPECIALTY INPATIENT

AND OUTPATIENT SERVICES FOR A REGIONAL COMMUNITY OF OVER 18 COUNTIES AND

RECEIVES NO LOCAL TAX SUPPORT FROM ANY OF THOSE COUNTIES FOR OPERATIONS OR

INDIGENT CARE.

THE NGHS FOUNDATION (FORMERLY THE MEDICAL CENTER FOUNDATION) HELPS SUPPORT

THE MISSION OF NORTHEAST GEORGIA HEALTH SYSTEM THROUGH FUNDRAISING

INITIATIVES THAT IMPROVE SERVICES OFFERED AT NGMC, AS WELL HEALTH-FOCUSED

SERVICES IN THE COMMUNITY.

NORTHEAST GEORGIA HEALTH PARTNERS WORKS TO BUILD COLLABORATIVE

RELATIONSHIPS BETWEEN HOSPITALS, PHYSICIANS AND OTHER HEALTHCARE

PROVIDERS, EMPLOYERS AND THE EMPLOYEES THEY REPRESENT THROUGH INSURANCE

PRODUCTS THAT HELP SUPPORT PATIENT ACCESS TO HEALTHCARE SERVICES

THROUGHOUT THE REGION.

RIVER PLACE MEDICAL OFFICE PLAZA 1 IS A MEDICAL OFFICE BUILDING THAT IS

HOME TO AN URGENT CARE CENTER, IMAGING CENTER, OUTPATIENT REHABILITATION

CENTER, FULL SERVICE LAB AND MANY PRIVATE PHYSICIAN PRACTICES REPRESENTING

MORE THAN 20 MEDICAL SPECIALTIES, IMPROVING ACCESS TO CARE IN THE SOUTHERN

REGION SERVED BY NORTHEAST GEORGIA HEALTH SYSTEM.

Part VI Supplemental Information (Continuation)

NORTHEAST GEORGIA PHYSICIANS GROUP IS A MULTI-SPECIALTY GROUP WITH MORE THAN 400 PHYSICIANS, PHYSICIAN ASSISTANTS, NURSE PRACTITIONERS AND OTHER CLINICAL STAFF PROVIDING HEALTHCARE SERVICES AT 65 LOCATIONS THROUGHOUT NORTHEAST GEORGIA, WHICH FURTHER IMPROVES THE COMMUNITY'S ACCESS TO CARE FOR THE REGION OF 19 COUNTIES.

NORTHEAST GEORGIA HEALTH SYSTEM VOLUNTEERS AND AUXILIANS ARE PEOPLE OF ALL AGES WHO GIVE OF THEMSELVES TO MAKE A DIFFERENCE IN THE LIVES OF OTHERS. THE MEDICAL CENTER AUXILIARY IS COMMITTED TO INVOLVING DEDICATED VOLUNTEERS TO IMPROVE THE SERVICES OF THE HEALTH SYSTEM. VOLUNTEERS CONTRIBUTE TIME AND COMPASSIONATE SERVICE ASSISTING WITH NON-MEDICAL DUTIES AS THEY PROVIDE COMFORT AND SUPPORT TO PATIENTS, FAMILY MEMBERS AND VISITORS.

THE AFFILIATION BETWEEN NORTHEAST GEORGIA MEDICAL CENTER'S HEART AND VASCULAR SERVICES AND THE HEART CENTER OF NORTHEAST GEORGIA MEDICAL CENTER ENSURES PATIENTS HAVE ACCESS TO THE LATEST CARDIOVASCULAR TECHNOLOGY AND RECEIVE TOP QUALITY CARE FROM TOP PHYSICIANS. THIS GROUP HAS SEVERAL OFFICES THROUGHOUT THE NORTHEASTERN PART OF GEORGIA AND PROVIDES ALL CARDIOVASCULAR SUBSPECIALTY CARE, INCLUDING GENERAL, INVASIVE AND INTERVENTIONAL CARDIOLOGY, CONGESTIVE HEART FAILURE, ELECTROPHYSIOLOGY, PERIPHERAL VASCULAR INTERVENTIONS AND WOMEN'S CARDIOVASCULAR HEALTH PROGRAMS.

PART VI, LINE 7, LIST OF STATES RECEIVING COMMUNITY BENEFIT REPORT:

GA

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

▶ **Attach to Form 990.**

► Go to www.irs.gov/Form990 for the latest information.

Name of the organization

NORTHEAST GEORGIA MEDICAL CENTER, INC.

Employer identification number
58-1694098

Part I	General Information on Grants and Assistance
--------	--

1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?

2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any

recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

1 (a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
NGHS FOUNDATION 743 SPRING STREET GAINESVILLE, GA 30501	58-1694820	501(C)(3)	1,952,138.	0.			OPERATING SUPPORT
LANIER TECHNICAL COLLEGE 2535 LANIER TECH DR GAINESVILLE, GA 30507	58-1688866	501(C)(3)	500,000.	0.			PLEDGE/DONATION FOR NEW CAMPUS

2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table

3 Enter total number of other organizations listed in the line 1 table

LLHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) (2018)

**SCHEDULE J
(Form 990)**

Department of the Treasury
Internal Revenue Service

Name of the organization

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest
Compensated Employees

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2018

Open to Public
Inspection

Employer identification number

58-1694098

NORTHEAST GEORGIA MEDICAL CENTER, INC.

Part I Questions Regarding Compensation

1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.

☐ First-class or charter travel

☐ Travel for companions

☐ Tax indemnification and gross-up payments

☐ Discretionary spending account

☐ Housing allowance or residence for personal use

☐ Payments for business use of personal residence

☐ Health or social club dues or initiation fees

☐ Personal services (such as maid, chauffeur, chef)

b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain

2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?

3 Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.

☐ Compensation committee

☐ Independent compensation consultant

☐ Form 990 of other organizations

☐ Written employment contract

☐ Compensation survey or study

☐ Approval by the board or compensation committee

4 During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:

a Receive a severance payment or change-of-control payment?

b Participate in, or receive payment from, a supplemental nonqualified retirement plan?

c Participate in, or receive payment from, an equity-based compensation arrangement?

If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.

Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.

5 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:

a The organization?

b Any related organization?

If "Yes" on line 5a or 5b, describe in Part III.

6 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:

a The organization?

b Any related organization?

If "Yes" on line 6a or 6b, describe in Part III.

7 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III

8 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III

9 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2018

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title	(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
(1) JOHN CLIFTON HASTINGS, MD MEMBER, PHYSICIAN - NPGC	(i) 0. (ii) 835,805.	0.	0.	0.	0.	0.	0.
(2) HOLT HARRISON, MD MEMBER, PHYSICIAN - NPGC	(i) 0. (ii) 695,921.	0.	0.	0.	0.	0.	0.
(3) TIM SCOLLY, MD MEMBER, PHYSICIAN - NGHS/THC	(i) 0. (ii) 328,321.	0.	0.	0.	0.	0.	0.
(4) CAROL BURRELL PRESIDENT & CEO	(i) 0. (ii) 972,032.	14,215.	18,525.	9,625.	24,463.	395,149.	0.
(5) BRIAN D. STEINES CHIEF FINANCIAL OFFICER - NGHS	(i) 0. (ii) 574,183.	463,840.	3,642,969.	56,590.	11,170.	5,146,601.	0.
(6) STEPHEN KELLY CHIEF COMPLIANCE OFFICER - NGHS	(i) 0. (ii) 209,612.	195,666.	21,897.	0.	0.	0.	0.
(7) SAMUEL JOHNSON, MD CHIEF MEDICAL OFFICER - NGHS	(i) 0. (ii) 413,701.	55,264.	11,564.	34,345.	16,576.	327,361.	0.
(8) TRACY VARDEMAN CHIEF STRATEGY EXECUTIVE - NGHS	(i) 0. (ii) 303,876.	306,992.	26,049.	62,143.	30,728.	839,613.	48,170.
(9) LINDA NICHOLSON VP CORPORATE FINANCIAL REPORTING/CON	(i) 0. (ii) 220,537.	113,281.	32,876.	76,825.	28,121.	554,979.	32,161.
(10) DEBORAH WEBER CHIEF HUMAN RESOURCES OFFICER - NGHS	(i) 0. (ii) 294,611.	79,424.	16,146.	90,941.	30,103.	437,151.	24,002.
(11) TAD GOMEZ VP PROFESSIONAL SUPPORT SVCS - NGMC	(i) 0. (ii) 266,493.	96,987.	25,804.	46,765.	20,728.	484,895.	30,147.
(12) BRENDA SIMPSON CHIEF NURSING OFFICER - NGMC	(i) 0. (ii) 330,112.	58,162.	1,412.	37,746.	28,525.	392,338.	0.
(13) JOHN DELZELL, JR. VP MEDICAL EDUCATION - NGMC	(i) 0. (ii) 371,106.	74,408.	7,516.	49,508.	22,582.	484,126.	0.
(14) ROY GRIFFIN, JR. VP FINANCIAL PLANNING & DECISION SUP	(i) 0. (ii) 223,308.	97,332.	7,447.	55,227.	16,260.	547,372.	0.
(15) JOHN A. WILLIAMSON PRESIDENT NGMC - BRA & SOUTHERN MARK	(i) 0. (ii) 347,730.	58,780.	19,360.	38,438.	28,188.	368,074.	0.
(16) LOUIS SMITH JR. PRESIDENT - NGMC - SYSTEM ACUTE/POST	(i) 0. (ii) 589,410.	119,229.	23,427.	70,682.	28,501.	589,569.	37,802.
		170,471.	23,907.	82,456.	31,735.	897,979.	33,249.

Schedule J (Form 990) 2018

Part III Supplemental information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

PART I, LINE 4B:**EMPLOYER CONTRIBUTION TO 457(F) EXECUTIVE RETIREMENT BENEFIT PLAN**

BRIAN D. STEINES \$ 72,002

DEBORAH WEBER \$ 38,049

HOWARD WALPOLE \$ 41,212

JOHN TURNER \$ 32,815

LINDA NICHOLSON \$ 27,327

PERRY VIGNEAU \$ 29,069

ROY GRIFFIN, JR. \$ 29,281

SAMUEL O. JOHNSON \$ 52,518

STEPHEN KELLY \$ 26,489

TRACY M. VARDEMAN \$ 39,045

BRENDA SIMPSON \$ 39,883

JOHN DELZELL, JR. \$ 45,602

JOHN TURNER \$ 32,815

JOHN A. WILLIAMSON \$ 44,077

LOUIS SMITH, JR. \$ 72,831

TAD GOMEZ \$ 32,262

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

CAROL H. BURRELL, PRESIDENT AND CEO; NORTHEAST GEORGIA HEALTH SYSTEM

SPONSORED A NON-QUALIFIED DEFERRED COMPENSATION PLAN FOR MS. BURRELL DURING

THE YEARS 2010 TO 2018. CONTRIBUTIONS WERE MADE OVER THAT TIME PERIOD IN

CONSIDERATION OF MS. BURRELL'S SERVICE, AND \$3.6 MILLION VESTED AND WAS

DISTRIBUTED IN JULY 2018. THIS AMOUNT IS REPORTED IN PART II, COLUMN

(B)(III) AND WAS INCLUDED IN HER 2018 TAXABLE WAGES. IN ADDITION, BEGINNING

IN DECEMBER 2017, NGHS INVESTED IN A JOINTLY-OWNED SPLIT DOLLAR LIFE

INSURANCE PLAN FOR MS. BURRELL. THE ASSET VALUE AS OF SEPTEMBER 30, 2019

WAS \$5,874,642 AND IS REPORTED ON FORM 990, PART X, LINE 5.

EMPLOYER PAYMENT FROM 457(P) PLAN (INCLUDING VESTED EARNINGS ON PREVIOUSLY**REPORTED COMPENSATION):**

DEBORAH WEBER \$ 31,833

HOWARD WALPOLE \$ 42,600

TRACY M. VARDEMAN \$ 33,959

JOHN A. WILLIAMSON \$ 39,916

LINDA NICHOLSON \$ 25,344

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

SAMUEL O. JOHNSON \$ 205,879

LOUIS SMITH, JR. \$ 35,108

SCHEDULE K
(Form 990)
Department of the Treasury
Internal Revenue Service

ENTITY 1

OMB No. 1545-0047

2018

Open to Public Inspection

Supplemental Information on Tax-Exempt Bonds
▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.
▶ Attach to Form 990. ▶ Go to www.irs.gov/Form990 for instructions and the latest information.

Name of the organization

NORTHEAST GEORGIA MEDICAL CENTER, INC.

Employer identification number
58-1694098

Part I Bond Issues
SEE PART VI FOR COLUMNS (A) AND (F) CONTINUATIONS

(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue price	(f) Description of purpose	(g) Defeased (h) On behalf of issuer		(i) Pooled financing	
						Yes	No	Yes	No
THE HOSPITAL AUTHORITY OF HALL COUNTY AND THE CITY OF GAINESVILLE	58-6002388	362762KB1	02/18/10	311,522,031.	REFUND PRINCIPAL AND INTEREST OF SERIES 2007G		X		X
THE HOSPITAL AUTHORITY OF HALL COUNTY AND THE CITY OF GAINESVILLE	58-6002388	362762KS4	02/18/10	246,724,247.	REFUND PRINCIPAL AND INTEREST OF SERIES 2007G		X		X
THE HOSPITAL AUTHORITY OF HALL COUNTY AND THE CITY OF GAINESVILLE	58-6002388	NONEAVAIL	08/26/11	46,625,000.	REFUND PRINCIPAL AND INTEREST OF SERIES 2008A		X		X
THE HOSPITAL AUTHORITY OF HALL COUNTY AND THE CITY OF GAINESVILLE	58-6002388	362762LE4	12/11/14	227,171,226.	PAY THE COST OF ISSUING 2014A, REFUND PORTION OF	X	X		X

Part II Proceeds

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
1 Amount of bonds retired								
2 Amount of bonds legally defeased								
3 Total proceeds of issue								
4 Gross proceeds in reserve funds								
5 Capitalized interest from proceeds								
6 Proceeds in refunding escrows								
7 Issuance costs from proceeds								
8 Credit enhancement from proceeds								
9 Working capital expenditures from proceeds								
10 Capital expenditures from proceeds								
11 Other spent proceeds								
12 Other unspent proceeds								
13 Year of substantial completion								
14 Were the bonds issued as part of a refunding issue of tax-exempt bonds (or, if issued prior to 2018, a current refunding issue)?	X		X		X		X	
15 Were the bonds issued as part of a refunding issue of taxable bonds (or, if issued prior to 2018, an advance refunding issue)?		X		X		X		X
16 Has the final allocation of proceeds been made?	X		X		X		X	
17 Does the organization maintain adequate books and records to support the final allocation of proceeds?	X		X		X		X	

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule K (Form 990) 2018

SCHEDULE K
(Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Information on Tax-Exempt Bonds

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.
▶ Attach to Form 990. ▶ Go to www.irs.gov/Form990 for instructions and the latest information.

ENTITY 2

OMB No. 1545-0047

2018

Open to Public Inspection

Name of the organization

NORTHEAST GEORGIA MEDICAL CENTER, INC.

Employer identification number

58-1694098

Part I Bond Issues SEE PART VI FOR COLUMNS (A) AND (F) CONTINUATIONS

(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue price	(f) Description of purpose	(g) Defeased (h) On behalf of issuer		(i) Pooled financing	
						Yes	No	Yes	No
THE HOSPITAL AUTHORITY OF HALL COUNTY AND THE CITY OF GAINESVILLE	58-6002388	362762LB0	12/11/14	135,500,000.	PAY THE COST OF ISSUING 2014B, REFUND PORTION OF				X
THE HOSPITAL AUTHORITY OF HALL COUNTY AND THE CITY OF GAINESVILLE	58-6002388	362762LT1	02/09/17	185,966,677.	PAY THE COST OF ISSUING 2017A, ADVANCE REFUND FOR				X
THE HOSPITAL AUTHORITY OF HALL COUNTY AND THE CITY OF GAINESVILLE	58-6002388	362762MM5	02/09/17	160,203,063.	PAY THE COST OF ISSUING 2017B, ADVANCE REFUND FOR				X
THE HOSPITAL AUTHORITY OF HALL COUNTY AND THE CITY OF GAINESVILLE	58-6002388	362762NV4	02/09/17	75,000,000.	PAY THE COST OF ISSUING 2017C, PAY OR REIMBURSE P				X

Part II Proceeds

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
1 Amount of bonds retired								
2 Amount of bonds legally defeased								
3 Total proceeds of issue		135,503,243.		185,966,974.		160,203,280.		75,000,115.
4 Gross proceeds in reserve funds								
5 Capitalized interest from proceeds								
6 Proceeds in refunding escrows								
7 Issuance costs from proceeds		462,303.		573,363.		475,282.		327,853.
8 Credit enhancement from proceeds								
9 Working capital expenditures from proceeds								
10 Capital expenditures from proceeds		71,006,069.						
11 Other spent proceeds								
12 Other unspent proceeds								
13 Year of substantial completion		2017		2017		2017		2017

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
14 Were the bonds issued as part of a refunding issue of tax-exempt bonds (or, if issued prior to 2018, a current refunding issue)?	X			X		X		X
15 Were the bonds issued as part of a refunding issue of taxable bonds (or, if issued prior to 2018, an advance refunding issue)?		X	X		X			X
16 Has the final allocation of proceeds been made?	X		X		X			X
17 Does the organization maintain adequate books and records to support the final allocation of proceeds?	X		X		X		X	

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule K (Form 990) 2018

SCHEDULE K
(Form 990)

Department of the Treasury
Internal Revenue Service

ENTRITY 3

Supplemental Information on Tax-Exempt Bonds

▶ **Complete if the organization answered "Yes" on Form 990, Part IV, line 24a.** Provide descriptions, explanations, and any additional information in Part VI.
▶ **Attach to Form 990.** ▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2018

Open to Public Inspection

Name of the organization

NORTHEAST GEORGIA MEDICAL CENTER, INC.

Employer identification number

58-1694098

Part I Bond Issues SEE PART VI FOR COLUMNS (A) AND (F) CONTINUATIONS

(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue price	(f) Description of purpose	(g) Defeased		(h) On behalf of issuer		(i) Pooled financing	
						Yes	No	Yes	No	Yes	No
THE HOSPITAL AUTHORITY OF HALL A COUNTY AND THE CITY OF GAINESVILLE	58-6002388	NONEAVAIL	02/09/17	75,000,000.	PAY THE COST OF ISSUING 2017D, PAY OR REIMBURSE F						X
B											
C											
D											

Part II Proceeds

	A	B	C	D
1 Amount of bonds retired				
2 Amount of bonds legally defeased				
3 Total proceeds of issue	75,171,934.			
4 Gross proceeds in reserve funds				
5 Capitalized interest from proceeds				
6 Proceeds in refunding escrows				
7 Issuance costs from proceeds	217,428.			
8 Credit enhancement from proceeds				
9 Working capital expenditures from proceeds				
10 Capital expenditures from proceeds	42,953,556.			
11 Other spent proceeds				
12 Other unspent proceeds	32,000,950.			
13 Year of substantial completion				

	Yes	No	Yes	No	Yes	No
14 Were the bonds issued as part of a refunding issue of tax-exempt bonds (or, if issued prior to 2018, a current refunding issue)?		X				
15 Were the bonds issued as part of a refunding issue of taxable bonds (or, if issued prior to 2018, an advance refunding issue)?		X				
16 Has the final allocation of proceeds been made?		X				
17 Does the organization maintain adequate books and records to support the final allocation of proceeds?	X					

Schedule K (Form 990) 2018

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Part III Private Business Use

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
1 Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds?		X		X		X		X
2 Are there any lease arrangements that may result in private business use of bond-financed property?	X		X		X		X	
3a Are there any management or service contracts that may result in private business use of bond-financed property?	X		X		X		X	
b If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?	X		X		X		X	
c Are there any research agreements that may result in private business use of bond-financed property?	X		X		X		X	
d If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?	X		X		X		X	
4 Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government		.27 %		.27 %		.27 %		.27 %
5 Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government		.01 %		.01 %		.01 %		.01 %
6 Total of lines 4 and 5		.28 %		.28 %		.28 %		.28 %
7 Does the bond issue meet the private security or payment test?		X		X		X		X
8a Has there been a sale or disposition of any of the bond-financed property to a non-governmental person other than a 501(c)(3) organization since the bonds were issued?		X		X		X		X
b If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of		%		%		%		%
c If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1.141-12 and 1.145-2?								
9 Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1.141-12 and 1.145-2?	X		X		X		X	

Part IV Arbitrage

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
1 Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate?	X		X		X		X	
2 If "No" to line 1, did the following apply?								
a Rebate not due yet?					X		X	
b Exception to rebate?					X		X	
c No rebate due?					X		X	
If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed								
3 Is the bond issue a variable rate issue?		X		X		X		X

58-1694098

NORTHEAST GEORGIA MEDICAL CENTER, INC.

Schedule K (Form 990) 2018

Part III Private Business Use

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
1 Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds?		X		X		X		X
2 Are there any lease arrangements that may result in private business use of bond-financed property?	X		X		X		X	
3a Are there any management or service contracts that may result in private business use of bond-financed property?	X		X		X		X	
b If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?	X		X		X		X	
c Are there any research agreements that may result in private business use of bond-financed property?	X		X		X		X	
d If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?	X		X		X		X	
4 Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government		.27 %		.27 %		.27 %		.27 %
5 Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government		.01 %		.01 %		.01 %		.01 %
6 Total of lines 4 and 5		.28 %		.28 %		.28 %		.28 %
7 Does the bond issue meet the private security or payment test?		X		X		X		X
8a Has there been a sale or disposition of any of the bond-financed property to a non-governmental person other than a 501(c)(3) organization since the bonds were issued?		X		X		X		X
b If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of		%		%		%		%
c If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1.141-12 and 1.145-2?								
9 Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1.141-12 and 1.145-2?	X		X		X		X	

Part IV Arbitrage

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
1 Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate?		X		X		X		X
2 If "No" to line 1, did the following apply?								
a Rebate not due yet?	X		X		X		X	
b Exception to rebate?		X		X		X		X
c No rebate due?		X		X		X		X
If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed								
3 Is the bond issue a variable rate issue?		X		X		X		X

58-1694098

NORTHEAST GEORGIA MEDICAL CENTER, INC.

Schedule K (Form 990) 2018

Part III Private Business Use

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
1 Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds?		X						
2 Are there any lease arrangements that may result in private business use of bond-financed property?	X							
3a Are there any management or service contracts that may result in private business use of bond-financed property?	X							
b If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?	X							
c Are there any research agreements that may result in private business use of bond-financed property?	X							
d If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?	X							
4 Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government		.27		%		%		%
5 Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government		.01		%		%		%
6 Total of lines 4 and 5		.28		%		%		%
7 Does the bond issue meet the private security or payment test?		X						
8a Has there been a sale or disposition of any of the bond-financed property to a non-governmental person other than a 501(c)(3) organization since the bonds were issued?		X						
b If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of				%		%		%
c If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1.141-12 and 1.145-2?								
9 Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1.141-12 and 1.145-2?	X							

Part IV Arbitrage

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
1 Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate?								
2 If "No" to line 1, did the following apply?		X						
a Rebate not due yet?	X							
b Exception to rebate?		X						
c No rebate due?		X						
If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed								
3 Is the bond issue a variable rate issue?		X						

Part IV Arbitrage (Continued)

4a Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
b Name of provider	X		X		X			
c Term of hedge		18,000,000		18,000,000		13,000,000		
d Was the hedge superintegrated?		X		X		X		
e Was the hedge terminated?		X		X		X		
5a Were gross proceeds invested in a guaranteed investment contract (GIC)?		X		X		X		X
b Name of provider								
c Term of GIC								
d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6 Were any gross proceeds invested beyond an available temporary period?		X		X		X		X
7 Has the organization established written procedures to monitor the requirements of section 148?	X		X		X		X	

Part V Procedures To Undertake Corrective Action

Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation isn't available under applicable regulations?

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
	X		X		X		X	

Part VI Supplemental Information. Provide additional information for responses to questions on Schedule K. See instructions

Part IV Arbitrage (Continued)

4a Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?

A		B		C		D	
Yes	No	Yes	No	Yes	No	Yes	No
	x		x		x		x

b Name of provider

c Term of hedge

d Was the hedge superintegrated?

e Was the hedge terminated?

5a Were gross proceeds invested in a guaranteed investment contract (GIC)?

b Name of provider

c Term of GIC

d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?

6 Were any gross proceeds invested beyond an available temporary period?

7 Has the organization established written procedures to monitor the requirements of section 148?

Part V Procedures To Undertake Corrective Action

Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation isn't available under applicable regulations?

A		B		C		D	
Yes	No	Yes	No	Yes	No	Yes	No
x		x		x		x	

Part VI Supplemental Information. Provide additional information for responses to questions on Schedule K. See instructions

Schedule K (Form 990) 2018 NORTHEAST GEORGIA MEDICAL CENTER, INC.

58-1694098

Part IV Arbitrage (Continued)

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
4a Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?		X						
b Name of provider								
c Term of hedge								
d Was the hedge superintegrated?								
e Was the hedge terminated?								
5a Were gross proceeds invested in a guaranteed investment contract (GIC)?		X						
b Name of provider								
c Term of GIC								
d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6 Were any gross proceeds invested beyond an available temporary period?		X						
7 Has the organization established written procedures to monitor the requirements of section 148?	X							

Part V Procedures To Undertake Corrective Action

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation isn't available under applicable regulations?	X							

Part VI Supplemental Information. Provide additional information for responses to questions on Schedule K. See instructions

SCHEDULE K, PART I, BOND ISSUES:

(A) ISSUER NAME:

THE HOSPITAL AUTHORITY OF HALL COUNTY AND THE CITY OF GAINESVILLE (2010A)

(F) DESCRIPTION OF PURPOSE:

REFUND PRINCIPAL AND INTEREST OF SERIES 2007G AND SERIES 2008B-H BONDS

(A) ISSUER NAME:

THE HOSPITAL AUTHORITY OF HALL COUNTY AND THE CITY OF GAINESVILLE (2010B)

(F) DESCRIPTION OF PURPOSE:

REFUND PRINCIPAL AND INTEREST OF SERIES 2007G AND SERIES 2008B-H BONDS

(A) ISSUER NAME:

THE HOSPITAL AUTHORITY OF HALL COUNTY AND THE CITY OF GAINESVILLE (2011A)

(F) DESCRIPTION OF PURPOSE:

REFUND PRINCIPAL AND INTEREST OF SERIES 2008A BOND

(A) ISSUER NAME:

THE HOSPITAL AUTHORITY OF HALL COUNTY AND THE CITY OF GAINESVILLE (2014A)

(F) DESCRIPTION OF PURPOSE:

PAY THE COST OF ISSUING 2014A, REFUND PORTION OF 2010B AND ALL OF 2012 BOND

632123 11-01-18

SEE PART VI SUPPLEMENTAL INFORMATION SHEET

Part VI Supplemental Information. Provide additional information for responses to questions on Schedule K. See instructions. (Continued)

(A) ISSUER NAME:

THE HOSPITAL AUTHORITY OF HALL COUNTY AND THE CITY OF GAINESVILLE (2014B)

(F) DESCRIPTION OF PURPOSE:

PAY THE COST OF ISSUING 2014B, REFUND PORTION OF 2010A AND ALL OF 2012 BOND

(A) ISSUER NAME:

THE HOSPITAL AUTHORITY OF HALL COUNTY AND THE CITY OF GAINESVILLE (2017A)

(F) DESCRIPTION OF PURPOSE:

PAY THE COST OF ISSUING 2017A, ADVANCE REFUND PORTION OF 2010A

(A) ISSUER NAME:

THE HOSPITAL AUTHORITY OF HALL COUNTY AND THE CITY OF GAINESVILLE (2017B)

(F) DESCRIPTION OF PURPOSE:

PAY THE COST OF ISSUING 2017B, ADVANCE REFUND PORTION OF 2010B

(A) ISSUER NAME:

THE HOSPITAL AUTHORITY OF HALL COUNTY AND THE CITY OF GAINESVILLE (2017C)

(F) DESCRIPTION OF PURPOSE:

PAY THE COST OF ISSUING 2017C, PAY OR REIMBURSE FOR CAPITAL PROJECTS

(A) ISSUER NAME:

THE HOSPITAL AUTHORITY OF HALL COUNTY AND THE CITY OF GAINESVILLE (2017D)

(F) DESCRIPTION OF PURPOSE:

PAY THE COST OF ISSUING 2017D, PAY OR REIMBURSE FOR CAPITAL PROJECTS

(Form 990 or 990-EZ)

► Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

OMB No. 1545-0047

2018

Open To Public Inspection

Department of the Treasury
Internal Revenue Service

▶ **Attach to Form 990 or Form 990-EZ.**

► Go to www.irs.gov/Form990 for instructions and the latest information.

Name of the organization

NORTHEAST GEORGIA MEDICAL CENTER, INC.

Employer identification number

58-1694098

Part I

Excess Benefit Transactions (section 501(c)(3), section 501(c)(4), and 501(c)(29) organizations only).

Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b.

[illegible]

2 Enter the amount of tax incurred by the organization managers or disqualified persons during the year under section 4958

3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization

Part II

Loans to and/or From Interested Persons.

Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a or Form 990, Part IV, line 26; or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22.

[illegible]

Total

▶ 3

Part II

Grants or Assistance Benefiting Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 27.

[illegible]

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule L (Form 990 or 990-EZ) 2018

Part IV Business Transactions Involving Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sharing of organization's revenues?	
				Yes	No
AUNDREA STEVENS	AUNDREA STEVENS IS	95,421.	AUNDREA STE		X
BRADDEE ADERHOLT	CAROL BURRELL, PRES	18,565.	BRADDEE ADER		X
JAMES NICHOLSON	SON OF LINDA NICHOL	56,587.	JAMES NICHOL		X

Part V Supplemental Information.

Provide additional information for responses to questions on Schedule L (see instructions).

SCH L, PART IV, BUSINESS TRANSACTIONS INVOLVING INTERESTED PERSONS:

(A) NAME OF PERSON: AUNDREA STEVENS

(B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION:

AUNDREA STEVENS IS SISTER TO JACK KEENER, BOARD MEMBER.

(C) AMOUNT OF TRANSACTION \$ 95,421.

(D) DESCRIPTION OF TRANSACTION: AUNDREA STEVENS IS EMPLOYED BY NORTHEAST

GEORGIA MEDICAL CENTER, INC.

(E) SHARING OF ORGANIZATION REVENUES? = NO

(A) NAME OF PERSON: BRADDEE ADERHOLT

(B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION:

CAROL BURRELL, PRESIDENT & CEO, IS A FAMILY MEMBER OF BRADDEE ADERHOLT.

(C) AMOUNT OF TRANSACTION \$ 18,565.

(D) DESCRIPTION OF TRANSACTION: BRADDEE ADERHOLT IS EMPLOYED BY NORTHEAST

GEORGIA MEDICAL CENTER, INC.

(E) SHARING OF ORGANIZATION REVENUES? = NO

(A) NAME OF PERSON: JAMES NICHOLSON

(B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION:

SON OF LINDA NICHOLSON, KEY EMPLOYEE OF NGMC

Part V Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule L (see instructions).

(C) AMOUNT OF TRANSACTION \$ 56,587.

(D) DESCRIPTION OF TRANSACTION: JAMES NICHOLSON IS EMPLOYED BY NORTHEAST

GEORGIA MEDICAL CENER, INC.

(E) SHARING OF ORGANIZATION REVENUES? ■ NO

SCHEDULE O
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on
Form 990 or 990-EZ or to provide any additional information.
▶ Attach to Form 990 or 990-EZ.
▶ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2018

Open to Public
Inspection

Name of the organization

NORTHEAST GEORGIA MEDICAL CENTER, INC.

Employer identification number
58-1694098

FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

- NORTHEAST GEORGIA MEDICAL CENTER, INC. (GAINESVILLE AND BRASELTON
CAMPUSES)

- NORTHEAST GEORGIA MEDICAL CENTER BARROW

- NORTHEAST GEORGIA MEDICAL CENTER LUMPKIN

- THE MEDICAL CENTER FOUNDATION, INC. (NGHS FOUNDATION)

- NORTHEAST GEORGIA PHYSICIANS GROUP

- THE HEART CENTER OF NORTHEAST GEORGIA MEDICAL CENTER

- THE MEDICAL CENTER AUXILIARY

FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS:

NORTHEAST GEORGIA HEALTH SYSTEM, INC., (NGHS) IS A GEORGIA,

NOT-FOR-PROFIT CORPORATION, THAT ALONG WITH ITS AFFILIATES, PROVIDES

HEALTHCARE SERVICES TO THE RESIDENTS OF NORTHEAST GEORGIA. NGHS

OPERATES A 56-BED LICENSED HOSPITAL LOCATED IN WINDER (NGMC BARROW,

LLC) AND IN JULY 2018, NGHS ACQUIRED NGMC LUMPKIN, LLC (FORMERLY

CHESTATEE REGIONAL HOSPITAL), TO INCLUDE EMERGENCY SERVICES, 10

INPATIENT BEDS AND OTHER SUPPORT SERVICES IN DAHLONEGA AND SURROUNDING

COMMUNITIES. NGHS AFFILIATE, NORTHEAST GEORGIA MEDICAL CENTER, INC.

(NGMC), OPERATES A 557-LICENSED BED INPATIENT FACILITY IN GAINESVILLE,

AND A 100-LICENSED BED INPATIENT FACILITY IN BRASELTON.

TOGETHER, NGMC GAINESVILLE, BRASELTON, BARROW AND LUMPKIN PROVIDE A

COMPREHENSIVE RANGE OF ACUTE CARE AND SPECIALTY SERVICES AND SERVE THE

AREA'S LOW-INCOME, UNINSURED, UNDERINSURED AND OTHER VULNERABLE

POPULATIONS. NGMC GAINESVILLE SERVES AS THE REGIONAL SAFETY NET

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990 or 990-EZ) (2018)

832211 10-10-18

Name of the organization

NORTHEAST GEORGIA MEDICAL CENTER, INC.

Employer identification number

58-1694098

HOSPITAL, WITH APPROXIMATELY HALF OF ITS PATIENTS COMING FROM OUTSIDE

OF HALL COUNTY. NGMC GAINESVILLE, BRASELTON, BARROW AND LUMPKIN

REINVEST ALL FUNDS IN EXCESS OF OPERATING EXPENSES INTO HEALTHCARE

SERVICES FOR THE COMMUNITY. NGMC RECEIVES NO TAX REVENUE FROM HALL OR

OTHER COUNTIES SERVED, AND SERVICES ARE FUNDED BY REVENUE GENERATED

FROM OPERATIONS.

LOCATED IN GEORGIA'S FASTEST GROWING REGION, THE 69-YEAR-OLD HOSPITAL

NGMC GAINESVILLE HAS EXPANDED CONSIDERABLY IN RECENT YEARS TO MEET

DEMAND, INVESTING A QUARTER OF A BILLION DOLLARS TO UPDATE ITS AGING

PLANT IN GAINESVILLE. A TOTAL OF \$32.5M WAS INVESTED IN NGMC BRASELTON

IN FY19 TO INCLUDE EXPANSION PROJECTS AND EMERGENCY DEPARTMENT & NICU

PROJECT PLANNING, TO NAME A FEW. NGMC HAS ALSO INVESTED OVER \$7

MILLION IN BARROW, ADDING A VARIETY OF STATE-OF-THE-ART EQUIPMENT,

INCLUDING THE ADDITION OF 3D MAMMOGRAPHY. WHILE NGMC LUMPKIN IS

OPERATING SERVICES SUCH AS 24-HOUR EMERGENCY CARE, INPATIENT CARE AND

SUPPORTING IMAGING, AND LAB AND PHARMACY SERVICES, A FUTURE CAMPUS IS

BEING DEVELOPED IN LUMPKIN COUNTY ON 57 ACRES TENTATIVELY SCHEDULED TO

OPEN IN FALL 2021.

NGMC SERVES AS A FINANCIAL ENGINE FOR THE LOCAL ECONOMY. IN 2018

(LATEST NUMBERS AVAILABLE), NGMC SURPASSED THE \$2 BILLION MARK IN LOCAL

AND STATE ECONOMIC IMPACT, ACCORDING TO A REPORT BY THE GEORGIA

HOSPITAL ASSOCIATION (GHA), WHICH APPLIED AN ECONOMIC MULTIPLIER TO THE

HOSPITAL'S DIRECT EXPENDITURES TO ACCOUNT FOR THE "RIPPLE" EFFECT THE

HOSPITAL'S SPENDING HAS ON OTHER SECTORS OF THE LOCAL AND STATE

ECONOMIES. THE REPORT FOUND THAT THROUGH ITS ECONOMIC IMPACT, NGMC

SUSTAINED MORE THAN 13,000 FULL-TIME JOBS THROUGHOUT THE REGION AND THE

832212 10-10-18

Schedule O (Form 990 or 990-EZ) (2018)

84

20560806 781621 3925-3

2018.06010 NORTHEAST GEORGIA MEDICAL 3925-3_1

Name of the organization

NORTHEAST GEORGIA MEDICAL CENTER, INC.

Employer identification number
58-1694098

STATE IN ADDITION TO THE MORE THAN 9,000 EMPLOYEES DIRECTLY EMPLOYED BY
NGHS.

IN 2019, NGMC WAS RECOGNIZED IN THE TOP 10% NATIONALLY FOR CARDIAC AND
ORTHOPEDIC CARE BY HEALTHGRADES, THE NATION'S LARGEST HEALTHCARE
RATINGS ORGANIZATION. NGMC HAS ALSO BEEN RECOGNIZED IN RECENT YEARS AS
GEORGIA'S #1 HOSPITAL FOR OVERALL HOSPITAL CARE, OVERALL SURGICAL CARE,
HEART CARE, ORTHOPEDIC SURGERY, WOMEN'S CARE AND MORE.

IN 2019, NGMC PROVIDED CHARITY CARE IN THE COMMUNITY AT A COST OF AN
ESTIMATED \$59 MILLION. NGMC RECEIVES NO LOCAL TAX REVENUE FROM HALL
COUNTY, OR ANY OTHER COUNTIES, TO SUPPORT OPERATIONS OR CARE PROVIDED
TO INDIGENT RESIDENTS. NGMC'S CHARITY CARE POLICY PROVIDES FINANCIAL
ASSISTANCE UP TO 300 PERCENT OF THE POVERTY LEVEL - MANY HOSPITALS
PROVIDE CHARITY ADJUSTMENTS ONLY TO THE LEVEL THAT MATCHES THE STATE
DEFINITION OF MEDICALLY INDIGENT BUT NOT AT THE LEVEL THAT NGMC OFFERS.

THE HOSPITAL IS A KEY PARTICIPANT AND FISCAL SPONSOR IN PROGRAMS AIMED
AT TREATING LOW-INCOME AND UNINSURED PATIENTS, INCLUDING THE GOOD NEWS
CLINICS, THE LARGEST FREE HEALTHCARE CLINIC IN GEORGIA, AND HEALTH
ACCESS, A LOCAL SERVICE THAT MATCHES FINANCIALLY ELIGIBLE PATIENTS TO
SPECIALTY PHYSICIANS AND PROVIDES ACCESS TO CARE, AMONG OTHER SERVICES.

ADDITIONALLY:

- SINCE 2000, NGMC GAINESVILLE HAS PROVIDED NEARLY THREE TIMES THE
AMOUNT OF INDIGENT AND CHARITY CARE SET FORTH IN REQUIREMENTS BY THE
GEORGIA DEPARTMENT OF COMMUNITY HEALTH FOR SUCCESSFUL PASSAGE OF A
CERTIFICATE OF NEED FOR NEW SERVICES, AND, UNLIKE MANY GEORGIA NOT-FOR

832212 10-10-18

Schedule O (Form 990 or 990-EZ) (2018)

20560806 781621 3925-3

85
2018.06010 NORTHEAST GEORGIA MEDICAL 3925-3_1

Name of the organization

NORTHEAST GEORGIA MEDICAL CENTER, INC.

Employer identification number

58-1694098

PROFIT HOSPITALS HELD TO THE SAME REQUIREMENTS, NGMC DOES NOT RECEIVE

TAX FUNDING FROM ITS LOCAL COUNTY TO HELP FUND INDIGENT CARE TO AREA

RESIDENTS.

- NGMC IS THE PRIMARY HOSPITAL FOR LOW-INCOME PATIENTS IN

GAINESVILLE HALL COUNTY AND THROUGHOUT THE REGION IN COUNTIES SUCH AS

BANKS, LUMPKIN, RABUN, UNION AND WHITE, WHERE MANY KEY MEDICAL

SPECIALTIES ARE NOT AVAILABLE.

- NGMC GAINESVILLE IS NUMBER 5 IN TOP HOSPITALS FOR NET UNCOMPENSATED

CARE (\$64.5 M) PROVIDED IN GEORGIA BASED ON STATE FISCAL YEAR (SFY)

2019 INDIGENT CARE TRUST FUND (ICTF) TOTAL HOSPITAL SPECIFIC

DISPROPORTIONATE SHARE HOSPITAL (DSH) LIMITS; MANY OF THE HOSPITALS ON

THE LIST RECEIVED LOCAL TAX DOLLARS, WHILE NGMC DID NOT, (SFY RUNS FROM

JULY 1- JUNE 30).

UNDER IRS LAW, A TAX-EXEMPT ORGANIZATION, CLASSIFIED AS A 501(C)(3)

CHARITY, IS REQUIRED TO: HAVE A MISSION THAT WILL BENEFIT ITS

COMMUNITY; REINVEST ALL SURPLUS FUNDS IN THE ORGANIZATION IN A WAY THAT

BENEFITS THE COMMUNITY; COMPENSATE EXECUTIVES, CONTRACTORS AND OTHER

EMPLOYEES IN ACCORDANCE WITH FAIR MARKET VALUE; REMAIN ACCOUNTABLE TO

THE COMMUNITY; REFRAIN FROM PARTICIPATING IN POLITICAL CAMPAIGNS FOR OR

AGAINST CANDIDATES AND/OR LOBBY AS A SUBSTANTIAL PART OF ITS

ACTIVITIES; AND, REMAIN FINANCIALLY ACCOUNTABLE TO THE COMMUNITY BY NOT

ALLOWING ANY PORTION OF ITS NET EARNINGS TO BENEFIT ANY PRIVATE

SHAREHOLDER OR INDIVIDUAL.

AS A NOT-FOR-PROFIT HOSPITAL, NGMC CARRIES ADDITIONAL RESPONSIBILITIES,

Name of the organization

NORTHEAST GEORGIA MEDICAL CENTER, INC.

Employer identification number

58-1694098

AS ESTABLISHED BY THE IRS IN 1965;

OPERATE A FULL-TIME EMERGENCY ROOM THAT IS AVAILABLE TO ALL PEOPLE,

REGARDLESS OF THEIR ABILITY TO PAY;

- NGMC GAINESVILLE AND BRASELTON HAD 151,533 ER VISITS, OPERATING THE

#1 BUSIEST EMERGENCY DEPARTMENT IN GEORGIA, ACCORDING TO GHA; NGMC

BARROW AND LUMPKIN ALSO OPERATE A 24-HOUR ER;

- IN FY19, 20% OF ALL NGMC GAINESVILLE AND BRASELTON EMERGENCY ROOM

VISITS WERE MADE BY SELF-PAY PATIENTS; 26% FOR BARROW, AND 17% FOR

LUMPKIN;

PROVIDE NON-EMERGENCY SERVICES TO ANYONE UNABLE TO PAY, AND MEDICALLY

NECESSARY SERVICES TO ANYONE IN THE NGHS SERVICE AREA NOT ABLE TO PAY;

- NORTHEAST GEORGIA HEALTH SYSTEM PROVIDES HIGH QUALITY, ADVANCED

SPECIALTY AND PRIMARY HEALTHCARE SERVICES TO THE NORTHEAST GEORGIA

COMMUNITY, SERVING 1 MILLION PEOPLE IN MORE THAN 18 COUNTIES. IN FY19,

NGMC'S PAYOR MIX AT GAINESVILLE AND BRASELTON WAS 61%

MEDICARE/MEDICAID, 31% COMMERCIAL INSURANCE AND 8% SELF-PAY;

- IN FY19, NGMC'S PAYOR MIX AT BARROW WAS 57% FOR MEDICARE/ MEDICAID,

26% FOR COMMERCIAL INSURANCE AND 17% FOR SELF-PAY;

- IN FY19, NGMC'S PAYOR MIX AT LUMPKIN WAS 51% FOR MEDICARE/ MEDICAID,

31% FOR COMMERCIAL INSURANCE AND 18% FOR SELF-PAY.

Name of the organization

NORTHEAST GEORGIA MEDICAL CENTER, INC.

Employer identification number

58-1694098

PARTICIPATE IN MEDICAID AND MEDICARE;

- 61% OF PATIENTS SERVED BY NGMC GAINESVILLE AND BRASELTON IN FY19 WERE

MEDICAID AND MEDICARE PATIENTS; 57% FOR BARROW AND 51% FOR LUMPKIN;

CREATE A GOVERNING BOARD THAT IS REPRESENTATIVE OF THE COMMUNITY IT

SERVES;

- MORE THAN 90 COMMUNITY MEMBERS ARE ACTIVELY INVOLVED IN GOVERNANCE

THROUGH NORTHEAST GEORGIA HEALTH SYSTEM, NGMC AND OTHER SUBSIDIARY

BOARDS AND COMMITTEES.

ALLOW MEDICAL STAFF PRIVILEGES TO ANY PROFESSIONAL WHO IS QUALIFIED AND

APPLIES; AND,

- NGMC HAS A MEDICAL STAFF OF OVER 800 PHYSICIANS REPRESENTING NUMEROUS

ADVANCED SPECIALTIES SUCH AS GYNECOLOGIC ONCOLOGY, ELECTROPHYSIOLOGY,

CARDIAC SURGERY, CRITICAL CARE MEDICINE, SURGICAL TRAUMA, NEONATOLOGY,

PERINATOLOGY AND TELEMEDICINE.

REINVEST SURPLUS FUNDS IN OPERATIONS.

- AS NOT-FOR-PROFIT ORGANIZATIONS, THE REVENUE GENERATED BY NGMC AND

ITS PARENT ORGANIZATION, NGHS, ABOVE OPERATING EXPENSES IS REINVESTED

INTO THE COMMUNITY. EXAMPLES INCLUDE INVESTMENTS IN ADVANCED MEDICAL

TECHNOLOGY SUCH AS ROBOTIC SURGICAL SYSTEMS AND STATE OF THE ART

RADIATION THERAPY EQUIPMENT, THE DEVELOPMENT OF A LEVEL 2 TRAUMA

CENTER, AND IN BARROW, THE ONLY FACILITY TO OFFER 3D MAMMOGRAPHY IN

Name of the organization

NORTHEAST GEORGIA MEDICAL CENTER, INC.

Employer identification number
58-1694098

THAT COUNTY.

NGMC PARTICIPATES IN THE INDIGENT CARE TRUST FUND (ICTF), A PROGRAM
ESTABLISHED IN 1990, WHICH EXPANDS MEDICAID ELIGIBILITY AND SERVICES,
SUPPORTS RURAL HEALTH CARE FACILITIES THAT SERVE THE MEDICALLY INDIGENT
AND FUNDS PRIMARY HEALTH CARE PROGRAMS FOR MEDICALLY INDIGENT
GEORGIANS. GEORGIA'S DISPROPORTIONATE SHARE HOSPITAL (DSH) PROGRAM IS
FUNDED THROUGH THE ICTF, AND ASSISTS HOSPITALS AND OTHER HEALTH
PROVIDERS THAT CARE FOR HIGH PROPORTIONS OF MEDICAID, UNINSURED AND/OR
LOW-INCOME PATIENTS.

IN 2019, NGMC RECEIVED \$7.4 MILLION IN NET FUNDS ALLOCATED THROUGH THE
MEDICAID DSH (ICTF) PROGRAM TO PARTIALLY OFFSET A FINANCIAL LOSS OF
\$64.5 MILLION IN COST THE MEDICAL CENTER INCURRED TREATING UNINSURED
AND MEDICAID PATIENTS. IN ADDITION, NGMC RECEIVED \$4.2 MILLION IN NET
FUNDS ALLOCATED THROUGH THE MEDICAID UPPER PAYMENT LIMIT PROGRAM TO
ADJUST MEDICAID PAYMENTS UPWARD TO MATCH MEDICARE PAYMENT LEVELS.

NGMC GAINESVILLE & BRASELTON

NGMC GAINESVILLE AND BRASELTON VALUE COOPERATIVE EFFORTS WITH COMMUNITY
ORGANIZATIONS AND OTHER HEALTHCARE PROVIDERS TO IMPROVE THE HEALTH
STATUS OF AREA RESIDENTS. THIS IS DEMONSTRATED THROUGH MANY
PARTNERSHIPS RANGING FROM SERVING AS LEAD AGENCY OF SAFE KIDS NORTHEAST
GEORGIA, TO PARTNERING WITH OTHER ORGANIZATIONS SUCH AS GOOD NEWS
CLINICS AND THE PUBLIC HEALTH DEPARTMENT TO REACH AT-RISK POPULATIONS
IN NEED OF HEALTH CARE.

Name of the organization

NORTHEAST GEORGIA MEDICAL CENTER, INC.

Employer identification number
58-1694098

IN FY19, NGMC GAINESVILLE AND BRASELTON PROVIDED OVER \$10.9 MILLION IN

COMMUNITY BENEFIT PROGRAMS/OUTREACH. HEALTH EDUCATION WAS PROVIDED

THROUGH FREE COMMUNITY LECTURES, HEALTH SCREENINGS, AND VARIOUS SUPPORT

GROUPS. NGMC ALSO OFFERED MANY EDUCATION SEMINARS FOR HEALTH

PROFESSIONALS IN THE COMMUNITY, REGION AND STATE, AS WELL AS FOR

STUDENTS PURSUING CAREERS IN HEALTH. IN ADDITION, NGMC PROVIDED

SUPPORT TO OTHER LOCAL NON-PROFIT ORGANIZATIONS THAT SERVE THE

COMMUNITY.

WHAT DRIVES NGMC'S COMMUNITY HEALTH IMPROVEMENT ACTIVITIES?

NORTHEAST GEORGIA HEALTH SYSTEM, WITH INPUT FROM THE COMMUNITY,

COMPLETED A COMMUNITY HEALTH NEEDS ASSESSMENT (CHNA) IN 2019. THE

ASSESSMENT FOCUSED MAINLY ON THE NEEDS OF THE COMMUNITY'S MOST

VULNERABLE POPULATIONS, PARTICULARLY THOSE WITH LOW-INCOMES WHO ARE

UNINSURED. INPUT FROM THE COMMUNITY WAS GATHERED THROUGH FOCUS GROUPS

AND INTERVIEWS. THE STUDY CULMINATED IN THE IDENTIFICATION OF THE 5

FOLLOWING HEALTH PRIORITIES THAT FIT HAND-IN-GLOVE WITH THE STRATEGIC

DIRECTION OF THE ORGANIZATION: BEHAVIORAL AND MENTAL HEALTH, ACCESS TO

CARE, DIABETES, CARDIOVASCULAR DISEASE, AND SEPTICEMIA.

FOR DETAILS ON HOW NGMC IS ADDRESSING THE SIGNIFICANT NEEDS IDENTIFIED

IN ITS MOST RECENTLY CONDUCTED CHNA, GO TO:

[HTTPS://WWW.NGHS.COM/FULLPANEL/UPLOADS/FILES/IMPLEMENTATION-PLAN-2020-UP](https://www.nghs.com/fullpanel/uploads/files/implementation-plan-2020-up)

DATED.PDF.

NORTHEAST GEORGIA HEALTH SYSTEM IS A PARTNER IN UNITED WAY'S ONE HALL

MENTAL AND BEHAVIORAL HEALTH SUBCOMMITTEE. UNDER UNITED WAY'S ONE

832212 10-10-18

Name of the organization

NORTHEAST GEORGIA MEDICAL CENTER, INC.

Employer identification number

58-1694098

HALL FRAMEWORK, THE COMMITTEE IS WORKING BETTER TO COORDINATE MENTAL HEALTH SERVICES IN NORTHEAST GEORGIA THROUGH NEW FORMS OF CONNECTIVITY AND GREATER COLLABORATION. NGHS, UNITED WAY OF HALL COUNTY, AND OTHER NON-PROFITS IN HALL COUNTY ARE WORKING TOGETHER ON A COORDINATED COMMUNITY NETWORK TO CREATE A SHARED DATA PLATFORM TO BECOME MORE EFFICIENT WHEN SERVING THOSE WHO HAVE SOCIAL NEEDS THAT IMPACT OVERALL WELLBEING. THIS PLATFORM WILL BE USED TO MAKE REFERRALS TO RESOURCES AND PROVIDE A UNIVERSAL METHOD TO TRACK OUTCOMES, RESULTING IN BETTER, MORE COORDINATED CARE. IN ADDITION TO THIS SHARED PLATFORM AND NAVIGATION SYSTEM, MENTAL HEALTH FIRST AID TRAINING WILL BE PROVIDED TO TARGETED AUDIENCES. NGHS IS A LEADING PARTNER IN THE REACH OUT CAMPAIGN TO DESTIGMATIZE THE NEED FOR MENTAL HEALTH SERVICES.

NGMC'S EMERGENCY DEPARTMENTS CONTINUE TO PARTNER WITH THE GEORGIA COUNCIL ON SUBSTANCE ABUSE TO IMPLEMENT THE ED-CARES (CERTIFIED ADDICTION RECOVERY SPECIALISTS) PROGRAM WHICH CONNECTS PEOPLE WHO HAVE BEEN ADMITTED TO EMERGENCY ROOMS FOR AN OPIOID-RELATED OVERDOSE WITH TRAINED PEER RECOVERY COACHES WHO PLAY AN IMPORTANT ROLE IN HELPING PEOPLE AVOID ANOTHER OVERDOSE AND ENCOURAGING THEM TO SEEK TREATMENT. NGMC IS THE ONLY HOSPITAL SYSTEM IN GEORGIA TO PROVIDE THIS SUPPORT, WHICH IS PROVIDED IN EMERGENCY DEPARTMENTS (ED) AT GAINESVILLE, BRASELTON AND BARROW. PEER RECOVERY COACHES SERVED IN THE CAPACITY OF 4,241 TOTAL ENCOUNTERS IN THE ED, WHERE 3,463 PATIENTS WERE IMPACTED BY THIS INTERVENTION, INCLUDING 4,943 SUCCESSFUL FOLLOW-UPS AFTER THE ED VISIT AND 823 PEERS STILL ENGAGED WITH A RECOVERY COACH. THE PROGRAM IS SEEKING BI-LINGUAL VOLUNTEERS AND WILL CONDUCT LISTENING SESSIONS AND FACILITATED TRAININGS WITH ADULTS AND YOUTH. IN ADDITION TO THIS, THE PROGRAM WILL PROVIDE TRAINING AND TECHNICAL ASSISTANCE TO 18

Name of the organization

NORTHEAST GEORGIA MEDICAL CENTER, INC.

Employer identification number

58-1694098

RECOVERY COMMUNITY ORGANIZATIONS ACROSS THE STATE TO IMPLEMENT PEER

PROGRAMS IN THEIR LOCAL EMERGENCY DEPARTMENTS BASED ON THIS PROGRAM.

NGMC IS THE FIRST IN THE NATION TO OFFER THE CARES PROGRAM IN ITS

NEONATAL INTENSIVE CARE UNITS (NICUS) TO HELP FAMILIES OF BABIES BORN

WITH NEONATAL ABSTINENCE SYNDROME (NAS) FIND A PATH TO RECOVERY. NGMC

ALSO HAS DEDICATED NICU STAFF EDUCATING THE FAMILIES ON HOW TO CARE FOR

THEIR INFANT WITH NAS. SINCE THE START OF THE PROGRAM IN 2018, PEER

RECOVERY COACHES SERVED IN THE CAPACITY OF 187 ENCOUNTERS AND 1,207

FOLLOW-UPS. FURTHERMORE, NGMC NICU NURSES SOUGHT SPECIALIZED TRAINING

TO CARE FOR BABIES BORN ADDICTED AND THEIR FAMILIES, AND NOT ONLY

IMPLEMENTED PROTOCOLS THAT REDUCED THE LENGTH OF STAY NEEDED FOR THESE

BABIES, BUT ALSO EMPOWER AND STRENGTHEN THE MOTHERS AND FATHERS TO CARE

FOR THEIR BABIES. THE NICU TEAM WAS AWARDED WITH THE 2019 TEAM DAISY

AWARD FOR THEIR WORK WITH BABIES BORN WITH NAS; WHICH WAS SO IMPACTFUL

THAT THEY PRESENTED THEIR WORK AT THE SIGMA THETA TAU INTERNATIONAL

NURSING HONOR SOCIETY CONVENTION IN WASHINGTON DC THAT CONNECTS

THOUSANDS OF NURSES ACROSS 100 COUNTRIES.

FOR MORE INFORMATION ABOUT PROGRESS ON THESE AND OTHER HEALTH

PRIORITIES OF 2017-2019, GO TO

[HTTPS://WWW.NGHS.COM/2019-CHNA-IMPLEMENTATION-PROGRESS-REPORT](https://www.nghs.com/2019-CHNA-IMPLEMENTATION-PROGRESS-REPORT).

THE FOLLOWING CONTAINS ADDITIONAL HIGHLIGHTS OF COMMUNITY BENEFIT

ACTIVITIES PROVIDED BY NGMC IN FY19, OFTEN PARTNERING WITH OTHER

ORGANIZATIONS AND INDIVIDUALS IN THE COMMUNITY:

PARTNERING TO REACH THE UNINSURED

Name of the organization

NORTHEAST GEORGIA MEDICAL CENTER, INC.

Employer identification number
58-1694098

NGMC WORKS COOPERATIVELY WITH OTHER AREA HEALTHCARE PROVIDERS TO CARE FOR AREA RESIDENTS, PARTICULARLY THE INDIGENT POPULATION. PARTNERS INCLUDE, BUT ARE NOT LIMITED TO, NGMC, THE NORTHEAST GEORGIA PHYSICIANS GROUP (NGPG) PRIMARY CARE CLINIC AT HALL COUNTY HEALTH DEPARTMENT, THE LONGSTREET CLINIC, MEDLINK (FEDERALLY QUALIFIED HEALTH CENTER), AREA PHYSICIANS AND INDIGENT CLINICS SUCH AS GOOD NEWS CLINICS IN GAINESVILLE AND GOOD SHEPHERD CLINIC OF DAWSON COUNTY.

GOOD NEWS CLINICS (GNC): NGMC PROVIDES FUNDING TO GNC, THE LARGEST FREE CLINIC IN GEORGIA, THAT HELPS PROVIDE MEDICATIONS, MEDICAL SUPPLIES AND OTHER SUPPORT. FOUNDED IN 1992, GNC IS A CHRISTIAN MINISTRY THAT PROVIDES MEDICAL AND DENTAL CARE TO THE INDIGENT AND UNINSURED POPULATION AT NO CHARGE. THIRTY-FIVE PHYSICIANS, 7 MID-LEVEL PROVIDERS, 43 DENTISTS AND ONE DENTAL HYGIENIST VOLUNTEER TO TREAT PATIENTS AT GNC. IN ADDITION, 120 SPECIALIST PHYSICIANS VOLUNTEER TO TREAT PATIENTS IN THEIR OFFICES THROUGH HEALTH ACCESS INITIATIVE. IN FY19, OVER \$500,000 WAS DONATED TO HELP GNC PROVIDE CARE TO INDIGENT PATIENTS WHO WERE AT OR BELOW 150% OF THE FEDERAL POVERTY GUIDELINES AND DID NOT QUALIFY FOR OTHER PROGRAMS. TO PROVIDE INTEGRATION BETWEEN GNC, NGHS, AND OTHER PROVIDERS IN THE COMMUNITY, NGMC ALSO SUPPORTED THE IMPLEMENTATION OF A HIGH-LEVEL ELECTRONIC MEDICAL RECORD SYSTEM TO IMPROVE COORDINATION OF CARE AND OUTCOMES FOR THIS VULNERABLE PATIENT POPULATION.

EVA JOHNSON, NGMC NURSE PRACTITIONER AND HEART FAILURE DISEASE MANAGER, HELPED ESTABLISH AND NOW RUNS THE HEART FAILURE CLINIC AT GNC. EVA HAS WORKED WITH GOOD NEWS CLINIC TO SUCCESSFULLY APPLY FOR GRANTS THAT

Name of the organization

NORTHEAST GEORGIA MEDICAL CENTER, INC.

Employer identification number
58-1694098

AWARDED FUNDING FOR MEDICATIONS, BLOOD PRESSURE CUFFS AND SCALES FOR
PATIENTS IN THE HEART FAILURE CLINIC. THIS PROJECT HAS CONTINUED TO BE
SUCCESSFUL, HOLDING THE 30-DAY HOSPITAL READMISSIONS TO LESS THAN 3% IN
2019.

NGPC PRIMARY CARE CLINIC AT THE HALL COUNTY HEALTH DEPARTMENT: NGMC
FUNDS AND STAFFS A PRIMARY CARE CLINIC AT THE HALL COUNTY HEALTH
DEPARTMENT TO IMPROVE ACCESS TO PRIMARY HEALTHCARE SERVICES FOR
LOW-INCOME PEOPLE IN OUR COMMUNITY. IN FY19, NGMC CONTRIBUTED OVER
\$1.1 MILLION TO PROVIDE THIS CLINIC.

PRENATAL CARE PROGRAM AT THE HEALTH DEPARTMENT: NGMC, THE LONGSTREET
CLINIC, AND HALL COUNTY HEALTH DEPARTMENT PARTNER TO IMPROVE BIRTH
OUTCOMES BY INCREASING EARLY PRENATAL CARE FOR LOW-INCOME, UNINSURED
AND UNDER-INSURED PREGNANT WOMEN VIA THE HEALTH DEPARTMENT'S PRIMARY
CARE CLINIC. IN FY19, NGMC PROVIDED SUPPORT OF OVER \$200,000.

INDIGENT PATIENT FUND: AT NGMC, FINANCIAL ASSISTANCE IS PROVIDED FOR
INDIGENT PATIENTS TO OBTAIN URGENTLY NEEDED DISCHARGE MEDICATIONS AND
TRANSPORTATION. INDIVIDUALS ELIGIBLE FOR THESE FUNDS ARE PATIENTS WHOSE
NEEDS CANNOT BE MET THROUGH PRIMARY INSURANCE, THEIR OWN PERSONAL
FUNDS, GOVERNMENT PROGRAMS OR OTHER CHARITABLE SERVICES. THIS HELPS TO
ENSURE MEDICATION COMPLIANCE AND MAXIMIZE CONDITIONS FOR RECOVERY AND
RECUPERATION. THE NGHS FOUNDATION PROVIDES FUNDING FOR THIS PROGRAM
THAT SERVED OVER 1,000 PEOPLE IN FY19.

CHARITY CARE: NGMC'S CHARITY CARE POLICY REMOVES BARRIERS FOR
LOW-INCOME POPULATIONS WITHIN OUR SERVICE AREA BEGINNING WITH FREE,

Name of the organization

NORTHEAST GEORGIA MEDICAL CENTER, INC.

Employer identification number
58-1694098

MEDICALLY NECESSARY CARE FOR PATIENTS WHOSE GROSS FAMILY INCOME IS ZERO

TO 150% OF THE FEDERAL POVERTY LEVEL (FPL) ADJUSTED FOR FAMILY SIZE,

FURTHER, PATIENTS FROM OUR SERVICE AREA, WHOSE FPL IS FROM 151 TO 300%,

MAY QUALIFY FOR AN ADJUSTMENT EQUIVALENT TO THE HOSPITAL'S MEDICARE

REIMBURSEMENT RATE PLUS AN ADDITIONAL 40% DISCOUNT TO THE MEDICARE

REIMBURSEMENT RATE.

TOTAL ESTIMATED CHARITY CARE COST FOR NGMC GAINESVILLE AND BRASELTON IN

FY19: \$28.7 MILLION FOR HALL COUNTY WITH ANOTHER \$26.3 MILLION FOR

REGIONAL RESIDENTS OUTSIDE OF HALL COUNTY.

FINANCIAL NAVIGATORS: NGMC HAS FINANCIAL ASSISTANCE COUNSELORS WHO HELP

PATIENTS BECOME INSURED, BE IT THROUGH MEDICAID, PEACHCARE OR OTHER

PROGRAMS. THIS TEAM FOCUSES ON BEING ADVOCATES FOR UNINSURED AND

UNDER-INSURED PATIENTS, AIDING THEM IN FINDING VIABLE MEANS TO ACCESS

CARE. THEY FIND THE BEST SOLUTIONS FOR HELPING PATIENTS APPLY FOR

MEDICAID OR DISABILITY, ACCESSING HEALTHCARE EXCHANGES OR PROCESSING

CHARITY APPLICATIONS WHEN APPROPRIATE. THE FINANCIAL NAVIGATOR TEAM

SERVED MORE THAN 42,000 PEOPLE SEEKING ASSISTANCE.

PATIENT NAVIGATORS: NGMC HAS A CANCER PATIENT NAVIGATION PROGRAM TO

PROVIDE CANCER PATIENTS WITH GUIDANCE THROUGHOUT THEIR CANCER JOURNEY,

AND THEY ARE SEEN AS A "LIVING RESOURCE DIRECTORY" FOR PATIENTS.

NGMC'S CANCER SERVICES IS THE ONLY PROGRAM IN GEORGIA - AND ONE OF ONLY

24 PROGRAMS IN THE NATION - TO RECEIVE THE 2018 OUTSTANDING ACHIEVEMENT

AWARD BY THE AMERICAN COLLEGE OF SURGEONS (ACS) COMMISSION ON CANCER.

IN 2019, NGMC WAS ONE OF ONLY THREE HOSPITALS IN GEORGIA AND 24

Name of the organization

NORTHEAST GEORGIA MEDICAL CENTER, INC.

Employer identification number
58-1694098

HOSPITAL SYSTEMS IN THE SOUTHEAST TO RECEIVE THE AMERICAN CANCER

SOCIETY'S HPV CANCER FREE PARTNERSHIP AWARD, WHICH RECOGNIZES THE

HOSPITAL'S EFFORTS IN PREVENTING HUMAN PAPILLOMAVIRUS, OR HPV, RELATED

CANCERS. THROUGH FUNDING FROM THIS PARTNERSHIP, WE HAVE BEEN ABLE TO

REACH AREAS OF OUR COMMUNITY MOST AT RISK AND HELP REDUCE BARRIERS FOR

WOMEN IN NEED OF CERVICAL CANCER SCREENINGS.

PARTNERING IN THE COMMUNITY

NGMC VOLUNTEERS: IN FY19, 776 NGMC VOLUNTEERS CONTRIBUTED 74,428

VOLUNTEER HOURS, EQUIVALENT TO 44 FULL TIME EMPLOYEES AND A VALUE OF

OVER \$1.9 MILLION TO THE ORGANIZATION (INCLUSIVE OF GAINESVILLE,

BRASELTON AND BARROW). WHILE THESE FIGURES ARE NOT INCLUDED IN THE

QUANTITATIVE PORTION OF THE COMMUNITY BENEFIT REPORT, THEY SHOW THE

DEPTH OF SUPPORT THE COMMUNITY GIVES NGMC. 123 TEENS PARTICIPATED IN

THE TEEN VOLUNTEER PROGRAM IN 2019. THE TEENS REPRESENTED 36 DIFFERENT

SCHOOLS WITHIN THE AREA.

PARTNERSHIP FOR A DRUG FREE HALL (DPH): HALL COUNTY'S RESPONSE TO THE

OPIOID EPIDEMIC IS THE COLLABORATIVE PARTNERSHIP FOR A DRUG FREE HALL

(DPH). MODELED AFTER A PARTNERSHIP FORMED IN GWINNETT COUNTY LED BY

SENATOR RENEE UNTERMAN, WHO, ALONG WITH DEB BAILEY, EXECUTIVE DIRECTOR

OF GOVERNMENTAL AFFAIRS AT NGHS, DALLAS GAY, FORMER NGHS BOARD MEMBER,

AND JUDY BROWNELL, DIRECTOR OF PREVENTION AT CENTER POINT, PULLED

TOGETHER A DIVERSE GROUP OF AGENCIES IN HALL COUNTY TO FORM DPH, A

COLLABORATIVE DEDICATED TO PROVIDING THE PEOPLE OF HALL COUNTY WITH

INFORMATION, RESOURCES AND ACTIONS TO ADDRESS DRUG ABUSE, REACHING OVER

2,000 PEOPLE IN THE COMMUNITY THROUGH FORUMS AND COMMUNITY EVENTS SINCE

Name of the organization

NORTHEAST GEORGIA MEDICAL CENTER, INC.

Employer identification number
58-1694098

2017. ADDITIONAL RESOURCES, SUCH AS, FORUM RECORDINGS, PARENT SUPPORT

GROUP INFORMATION AND MORE CAN BE FOUND AT [HTTP://DRUGFREEHALL.ORG](http://DRUGFREEHALL.ORG).

READ LEARN SUCCEED: IN AN EFFORT TO IMPROVE SCHOOL READINESS AND

LITERACY FOR OUR COMMUNITY'S CHILDREN, NGMC PARTNERED WITH THE UNITED

WAY OF HALL COUNTY'S READ LEARN SUCCEED INITIATIVE TO PRODUCE A

CHILDREN'S BOOK. PRINTED IN ENGLISH AND SPANISH, "WELCOME TO THE

WORLD," PROVIDES EDUCATION ABOUT THE IMPORTANCE OF READING TO CHILDREN

EVERY DAY, FOR AT LEAST 15 MINUTES, STARTING AT BIRTH. THE BOOK ALSO

INCLUDES KEEPSAKE PAGES FOR BABY'S FIRST FOOTPRINTS AND HANDPRINTS.

FUNDED BY THE MEDICAL CENTER AUXILIARY, OVER 4,800 COPIES WERE

DISTRIBUTED FOR ALL BABIES BORN AT NGMC GAINESVILLE AND NGMC BRASELTON.

TO ACCOMPANY THE DISTRIBUTION OF THIS BOOK, THREE NGMC NURSES FROM THE

POST-PARTUM MOTHER/BABY UNIT ATTENDED THE TALK WITH ME BABY TRAIN THE

TRAINER FOR NURSES PROGRAM WHICH IS A PUBLIC ACTION CAMPAIGN TO COACH

PARENTS AND CAREGIVERS ON VOCABULARY DEVELOPMENT WITH THEIR BABIES;

VOCABULARY BY AGE 3 IS THE STRONGEST PREDICTOR OF A CHILD'S FUTURE

SUCCESS WITH LITERACY AND EDUCATION.

NGMC IS ACTIVELY INVOLVED IN VISION 2030 (WWW.VISION2030.ORG), A

COMMUNITY-WIDE PROGRAM SPONSORED BY THE GREATER HALL CHAMBER OF

COMMERCE. MELISSA TYMCHUK, CHIEF OF STAFF AT NGHS, SERVES ON THE BOARD

OF VISION 2030 WHICH FOCUSES ON THE CREATION OF A CULTURE OF COMMUNITY

WELLNESS, THE SUPPORT AND MAINTENANCE OF LIFELONG LEARNING, THE

BUILDING OF AN ECONOMY AROUND EMERGING LIFE SCIENCES, THE ENCOURAGEMENT

OF INNOVATIVE GROWTH/INFRASTRUCTURE DEVELOPMENT AND THE PROMOTION OF

CULTURAL INTEGRATION. NGMC IS ALSO AN ACTIVE PARTNER ON OTHER CHAMBER

COMMITTEES SUCH AS THE HEALTHCARE COMMITTEE, HEALTH INITIATIVE

Name of the organization

NORTHEAST GEORGIA MEDICAL CENTER, INC.

Employer identification number
58-1694098

CONSORTIUM, AND HALLMARK, WHICH IS A COMMUNITY INVESTMENT PLAN THAT
ADDRESSES ECONOMIC DEVELOPMENT, EDUCATION, GOVERNMENT AND COMMUNITY
DEVELOPMENT THROUGH PARTNERSHIP.

THE MEDICAL CENTER FOUNDATION, DOING BUSINESS AS THE NORTHEAST GEORGIA
HEALTH SYSTEM FOUNDATION (NGHS FOUNDATION), RAISES FUNDS TO BENEFIT
THE COMMUNITY

THE NGHS FOUNDATION IS THE FUNDRAISING ARM OF NGMC AND RAISES FUNDS TO
IMPROVE THE HEALTH OF THE COMMUNITY. THE FOUNDATION'S OPERATING
EXPENSES ARE SUPPORTED BY NGMC SO THAT DONATED FUNDS CAN BE USED TO
SUPPORT NGMC PROJECTS AND COMMUNITY HEALTH IMPROVEMENT INITIATIVES.
FOLLOWING ARE ITEMS OF INTEREST TO NOTE:

SINCE 1997, APPROXIMATELY \$4.4 MILLION HAS BEEN RAISED FOR COMMUNITY
HEALTH IMPROVEMENT PROJECTS THROUGH THE NGHS FOUNDATION OPEN (FORMERLY
KNOWN AS THE MEDICAL CENTER OPEN).

THE 2019 NGHS FOUNDATION OPEN GOLF TOURNAMENT RAISED A
RECORD-BREAKING \$340,000 TO FUND THE CONSTRUCTION OF A STUDENT SUCCESS
CENTER (THE HUB) LOCATED AT GAINESVILLE HIGH SCHOOL AND OPEN TO THE
HALL COUNTY COMMUNITY, WHERE STUDENTS WILL BE PROVIDED WITH RESOURCES
FOR ACADEMIC AND WORKFORCE DEVELOPMENT, MENTAL AND BEHAVIORAL HEALTH
SERVICES, AND A VARIETY OF FREE SUPPORT SERVICES THAT CAN HELP STUDENTS
REACH THEIR FULL POTENTIAL THROUGH HEALTH AND DEVELOPMENT
OPPORTUNITIES. IN ADDITION TO THESE RESOURCES, THE HUB INCLUDES A FOOD
PANTRY AND CLOTHING CLOSET TO HELP MEET BASIC NEEDS FOR STUDENTS. OVER
100 COMMUNITY VOLUNTEERS, 80 SPONSORS AND 200 PLAYERS MADE THE

Name of the organization

NORTHEAST GEORGIA MEDICAL CENTER, INC.

Employer identification number

58-1694098

TOURNAMENT A SUCCESS.

- THROUGH THE EMPLOYEE GIVING CLUB KNOWN AS WATCH (WE ARE TARGETING

COMMUNITY HEALTH), MEMBERS HAVE DONATED MORE THAN \$10.2 MILLION IN

SUPPORT OF CAPITAL IMPROVEMENTS, COMMUNITY INITIATIVES, EQUIPMENT AND

ENHANCED PATIENT CARE SINCE THE PROGRAM'S INCEPTION IN 1999.

COMMUNITY EDUCATION

SAFE KIDS COALITION WORKS TO KEEP KIDS SAFE: SAFE KIDS NORTHEAST

GEORGIA, LED BY NGMC, IS PART OF SAFE KIDS WORLDWIDE, THE FIRST AND

ONLY NATIONAL ORGANIZATION DEDICATED SOLELY TO THE PREVENTION OF

UNINTENTIONAL CHILDHOOD INJURY, THE NATION'S NUMBER ONE KILLER OF

CHILDREN AGES 19 AND UNDER. THIS PROGRAM PROVIDES AFFORDABLE SAFETY

EQUIPMENT SUCH AS CAR SEATS, BIKE HELMETS, AND LIFE JACKETS TO AREA

CHILDREN IN NEED. WORKING WITH A COALITION MADE UP OF LAW ENFORCEMENT,

AREA SCHOOLS, COMMUNITY VOLUNTEERS AND OTHERS, SAFE KIDS PROVIDES

EDUCATIONAL MATERIALS AND PROGRAMS THAT TEACH CHILDREN AND THEIR

PARENTS HOW TO AVOID ACCIDENTS AND INJURIES. SAFE KIDS CONTINUED THE

WORK OF INJURY PREVENTION FOR FAMILIES IN THE HALL COUNTY COMMUNITY IN

2019 THANKS TO THE SUPPORT OF THE NGHS FOUNDATION AND THE MEDICAL

CENTER AUXILIARY PROCEEDS FROM MARKETPLACE (AN ANNUAL FUNDRAISING EVENT

OF THE MEDICAL CENTER AUXILIARY, WHICH BENEFITS HEALTHCARE SERVICES OF

NGMC).

IN FY19, MEMBERS OF THE GAINESVILLE-HALL COUNTY SAFE KIDS COALITION

PROVIDED OVER 131 PROGRAMS AND EVENTS THAT REACHED AN ESTIMATED 25,000

CHILDREN AND THEIR FAMILY MEMBERS, TEACHERS AND CAREGIVERS. THROUGH

Name of the organization

NORTHEAST GEORGIA MEDICAL CENTER, INC.

Employer identification number
58-1694098

THESE PROGRAMS, OVER 3,500 SAFETY ITEMS WERE DISTRIBUTED TO FAMILIES IN
NEED OF THEM.

T2 DIABETES PROGRAM: THIS PROGRAM OFFERS ONGOING EDUCATION AND SUPPORT

GROUPS USING AN EVIDENCE-BASED LIFESTYLE PROGRAM TO HELP PARTICIPANTS

(WITH ELEVATED RISK FOR DEVELOPING DIABETES) UNDERSTAND AND CHOOSE

METHODS TO DECREASE RISK OF GETTING DIABETES. NGMC DIABETES EDUCATION

RUNS THE PREVENT T2 PROGRAM AND PARTNERED WITH YMCA GAINESVILLE TO

OFFER IT WITHIN THE FACILITY. CLASSES ARE ALSO AVAILABLE IN SPANISH

AND ON SATURDAYS TO INCREASE ACCESS TO THIS SUPPORT. NGMC DIABETES

EDUCATION ACHIEVED FULL RECOGNITION STATUS THROUGH CENTERS FOR DISEASE

CONTROL (CDC) FOR PREVENT T2 PROGRAMS, MEANING THIS PROGRAM HAS

DEMONSTRATED EFFECTIVENESS BY ACHIEVING ALL OF THE PERFORMANCE CRITERIA

DETAILED IN THE CDC'S DIABETES PREVENTION RECOGNITION PROGRAM

STANDARDS.

RESPECTING CHOICES ADVANCED CARE PLANNING: GUNDERSON RESPECTING

CHOICES ADVANCE CARE PLANNING IS AN EVIDENCE-BASED MODEL OF ADVANCED

CARE PLANNING THAT HONORS AN INDIVIDUAL'S GOALS AND VALUES FOR CURRENT

AND FUTURE HEALTH CARE. THIS PROGRAM IS DESIGNED TO CREATE A CULTURE

OF OPEN DISCUSSION ABOUT END OF LIFE CARE IN NORTHEAST GEORGIA SO THAT

FAMILIES ARE RELIEVED OF UNNECESSARY STRESS. THIS PROJECT IS FUNDED BY

THE NGHS FOUNDATION'S HEALTHY JOURNEY CAMPAIGN, WHICH FUNDS THE

TRAINING AND MATERIALS NEEDED TO EDUCATE THE COMMUNITY ON IMPLEMENTING

THIS MODEL. AS A COLLABORATIVE EFFORT BETWEEN THE WISDOM PROJECT 2030

AND NGHS, PLAN IN A CAN EMERGED. IN AN EMERGENCY, EMERGENCY MEDICAL

SERVICE TECHNICIANS WILL LOCATE A PERSON'S PLAN IN A CAN AND TAKE IT

WITH THEM TO THE HOSPITAL. THE CAN SHOULD CONTAIN A COPY OF THE

Name of the organization

NORTHEAST GEORGIA MEDICAL CENTER, INC.

Employer identification number

58-1694098

INDIVIDUAL'S ADVANCE CARE DIRECTIVE, HEALTH INFORMATION, IDENTIFICATION

AND OTHER IMPORTANT ITEMS. EDUCATION HAS BEEN SHARED WITH THE

COMMUNITY ABOUT HOW TO MAKE ONE AND WHERE TO STORE IT.

HOSPICE BEREAVEMENT CAMPS, SUPPORT GROUPS AND OUTREACH: HOSPICE OF

NGMC PROVIDED MULTIPLE BEREAVEMENT SUPPORT GROUPS AND EDUCATION FOR

THOSE GRIEVING A LOSS OR CARING FOR A LOVED ONE WITH AN ILLNESS (SUCH

AS DEMENTIA), AND TWO CAMPS FOR CHILDREN DEALING WITH THE LOSS OF

SOMEONE CLOSE TO THEM. IN FY19, OVER 6,000 INDIVIDUALS WERE SERVED

THROUGH THESE PROGRAMS. ADDITIONALLY, HOSPICE OF NGMC WAS DESIGNATED

AS A LEVEL 5 PARTNER OF WE HONOR VETERANS (WHV) - THE HIGHEST LEVEL OF

ITS KIND FOR ITS ABOVE-AND-BEYOND COMMITMENT TO PROVIDING

VETERAN-SPECIFIC CARE. AS ONE OF ONLY TWO HOSPICES IN THE STATE OF

GEORGIA TO REACH THIS DESIGNATION, HOSPICE OF NGMC WAS SELECTED DUE TO

ITS COMMITMENT TO UNDERSTANDING THE DIFFERENTIATED NEEDS OF VETERANS

AND HOW TO MEET THOSE NEEDS.

NGMC PROVIDES VITAL COMMUNITY PROFESSIONAL EDUCATION AT HOME AND

THROUGHOUT THE STATE

NORTHEAST GEORGIA STEMI SUMMIT: HOSTED EACH YEAR BY NGMC, THE

NORTHEAST GEORGIA STEMI SUMMIT BRINGS TOGETHER PARAMEDICS, EMS STAFF

AND DOCTORS FROM ACROSS THE STATE. THEY MEET TO DISCUSS THE STATE OF

THE NORTHEAST GEORGIA REGIONAL STEMI SYSTEM - A COLLABORATIVE EFFORT

PROVIDING CRITICAL CARE AND RAPID RESPONSE IN 18 COUNTIES ACROSS THE

REGION TO PEOPLE SUFFERING A SEVERE HEART ATTACK KNOWN AS STEMI (S-T

SEGMENT ELEVATION MYOCARDIAL INFARCTION). KEYNOTE SPEAKERS AT THE

CONFERENCE INCLUDE THE NATION'S LEADING CARDIOLOGISTS AND EXPERTS IN

Name of the organization

NORTHEAST GEORGIA MEDICAL CENTER, INC.

Employer identification number
58-1694098

THE STUDY OF REGIONAL APPROACHES TO HEART ATTACK CARE. THE 2019
CONFERENCE EDUCATED MORE THAN 1,500 MEDICAL PROFESSIONALS AND FIRST
RESPONDERS.

REGIONAL TRAUMA ADVISORY COMMITTEE (RTAC) SYMPOSIUM: AS PART OF THE
STATE OF GEORGIA'S TRAUMA SYSTEM, THE REGIONAL TRAUMA ADVISORY
COMMITTEE (RTAC) DEVELOPS AND MAINTAINS THE REGION'S TRAUMA SYSTEM PLAN
AND MONITORS SYSTEM COMPLIANCE AND IMPROVEMENT ACTIVITIES. NGMC
PARTNERS WITH OTHER EMS AGENCIES, PARTICIPATING HOSPITALS, LOCAL
GOVERNMENTS AND THE PUBLIC AS A PART OF THIS COMMITTEE AND THE ANNUAL
RTAC SYMPOSIUM, WHICH PROVIDED EDUCATION TO 600 HEALTH PROFESSIONALS IN
THE REGION IN FY19.

INFECTION PREVENTION SYMPOSIUM: THE NORTHEAST GEORGIA REGIONAL
INFECTION PREVENTION SYMPOSIUM IS A FREE CONFERENCE OFFERED TO ANY
HEALTHCARE PROVIDER THROUGHOUT THE STATE BY NGMC'S INFECTION PREVENTION
& CONTROL DEPARTMENT. THIS CONFERENCE IS FOCUSED ON INCREASING
KNOWLEDGE ON INFECTION PREVENTION. MANY OF THE SMALL RURAL FACILITIES
THROUGHOUT GEORGIA HAVE LIMITED TO NO ACCESS TO INFECTION PREVENTION
AND CONTROL EDUCATION.

WORKFORCE DEVELOPMENT

NGMC CONTINUES TO SERVE AS A "PIPELINE" TO HELP GET MORE QUALIFIED
PEOPLE INTERESTED IN HEALTHCARE POSITIONS AND HELP PROVIDE TRAINING AND
EDUCATION TO STUDENTS. THIS TRAINING AND EDUCATION IS DONE THROUGH A
VARIETY OF AVENUES FROM JOB SHADOWING TO THE NURSE EXTERN PROGRAM AND
PHARMACY RESIDENCY PROGRAM, AS WELL AS SIGNIFICANT SUPPORT TO FOOTHILLS

Name of the organization

NORTHEAST GEORGIA MEDICAL CENTER, INC.

Employer identification number
58-1694098AREA HEALTH EDUCATION CENTERS (AHEC) ([HTTPS://WWW.FOOTHILLSAHEC.ORG](https://www.foothillsahec.org)).

FOOTHILLS AHEC IS A COMMUNITY-DRIVEN, NON-PROFIT CORPORATION, SUPPORTED

BY FEDERAL AND LOCAL SOURCES. THE MISSION IS TO INCREASE THE SUPPLY

AND DISTRIBUTION OF HEALTHCARE PROVIDERS, ESPECIALLY IN MEDICALLY

UNDERSERVED AREAS. THROUGH JOINT EFFORTS, COMMUNITIES EXPERIENCE

IMPROVED SUPPLY, DISTRIBUTION AND RETENTION OF QUALITY HEALTHCARE

PROFESSIONALS. FOOTHILLS AHEC SERVES 31 COUNTIES IN THE NORTHEAST

GEORGIA AREA. NGMC PROVIDES SUPPORT FOR AHEC EMPLOYEE BENEFITS

PACKAGES, PHONE, UTILITIES AND CLEANING SERVICE EXPENSES.

GRADUATE MEDICAL EDUCATION (GME): NORTHEAST GEORGIA MEDICAL CENTER'S

GME PROGRAM IS DESIGNED TO TRAIN RESIDENTS TO BE LEADERS IN THE MEDICAL

FIELD, AS WELL AS IN THE COMMUNITY. MEDICAL STUDENTS RECEIVE HANDS-ON

TRAINING IN ONE OF SIX MEDICAL SPECIALTIES: INTERNAL MEDICINE, FAMILY

MEDICINE, GENERAL SURGERY, OB/GYN, PSYCHIATRY AND EMERGENCY MEDICINE

(CURRENTLY ACCREDITED IN INTERNAL MEDICINE, FAMILY MEDICINE, AND

GENERAL SURGERY). NGMC EXPECTS THIS PROGRAM TO GROW TO 170 RESIDENTS

BY 2024, WHICH WOULD MAKE THIS PROGRAM ONE OF THE LARGEST IN THE STATE.

IN JULY OF 2019, NGMC WELCOMED ITS FIRST 26 GME RESIDENTS. ALSO IN

FY19, THE FAMILY MEDICINE RESIDENCY PROGRAM RECEIVED INITIAL

ACCREDITATION FROM THE ACCREDITATION COUNCIL OF GRADUATE MEDICAL

EDUCATION (ACGME), MARKING OUR THIRD GME PROGRAM TO RECEIVE INITIAL

ACCREDITATION, FOLLOWING INTERNAL MEDICINE AND GENERAL SURGERY

RESIDENCY PROGRAMS.

YOUTH APPRENTICESHIP AND MENTORSHIP PROGRAM: IN THE YOUTH

APPRENTICESHIP PROGRAM, HIGH SCHOOL STUDENTS WORK IN THE HOSPITAL FOR

Name of the organization

NORTHEAST GEORGIA MEDICAL CENTER, INC.

Employer identification number
58-1694098

ONE CLASS PERIOD IN THEIR DAY AND ROTATE THROUGH MULTIPLE DEPARTMENTS.

THIS YEAR, 100 STUDENTS PARTICIPATED. ADDITIONALLY, WITH THE HALL

COUNTY SCHOOLS HONORS MENTORSHIP PROGRAM, JUNIORS AND SENIORS ARE

MATCHED WITH A HEALTHCARE PROFESSIONAL IN THEIR AREA OF INTEREST AS

PART OF A REAL-LIFE CAREER EXPERIENCE IN AN HONORS LEVEL ELECTIVE. IN

FY19, 19 STUDENTS PARTICIPATED IN THIS PROGRAM.

PROJECT SEARCH: NGMC PROVIDES EMPLOYMENT AND EDUCATION OPPORTUNITIES

FOR INDIVIDUALS WITH MILD TO MODERATE DISABILITIES. THE PROGRAM IS

DEDICATED TO WORKFORCE DEVELOPMENT THAT BENEFITS THE INDIVIDUAL,

COMMUNITY AND WORKPLACE. EMPLOYERS ARE CHALLENGED TO INCREASE

EMPLOYMENT OPPORTUNITIES FOR QUALIFIED PERSONS WITH DISABILITIES AND TO

ADVOCATE ON BEHALF OF THEIR EMPLOYMENT TO OTHER ORGANIZATIONS IN THEIR

COMMUNITIES. THE HIGH SCHOOL TRANSITION PROGRAM IS A ONE-YEAR

EDUCATIONAL PROGRAM FOR STUDENTS WITH DISABILITIES IN THEIR LAST YEAR

OF HIGH SCHOOL. IT IS TARGETED FOR STUDENTS WHOSE MAIN GOAL IS

COMPETITIVE EMPLOYMENT. IN FY19, 16 STUDENTS PARTICIPATED. THE STUDENTS

WORK 20 HOURS PER WEEK IN EACH ASSIGNED DEPARTMENT. MENTORS ARE

ASSIGNED IN EACH DEPARTMENT AND ATTEND A MONTHLY MEETING TO DISCUSS

PROGRESS/NEEDS OF STUDENTS.

SUPPORT OF EFFORTS TO IMPROVE COMMUNITY HEALTH

EVERY DAY, EMPLOYEES OF NORTHEAST GEORGIA MEDICAL CENTER GO ABOUT THE

BUSINESS OF CARING FOR THE HEALTH OF THE PEOPLE OF OUR COMMUNITY. THEY

ARE NURSES AT THE BEDSIDE, THERAPISTS HELPING PEOPLE LEARN TO WALK

AGAIN, COOKS PREPARING MEALS, ADMINISTRATORS PLANNING FOR THE FUTURE,

OR OFFICE PERSONNEL PUSHING THROUGH THE DETAILS. CARING FOR OUR

Name of the organization

NORTHEAST GEORGIA MEDICAL CENTER, INC.

Employer identification number
58-1694098

COMMUNITY IS PART OF THEIR EVERYDAY ROUTINE, AND WHEN ASKED TO GIVE

BACK TO SUPPORT HEALTHCARE THROUGH THE FOUNDATION CAMPAIGNS, THEY DO

GENEROUSLY AND PASSIONATELY.

COMMUNITY SUPPORT TO COMBAT INFANT MORTALITY, CANCER, HEART DISEASE:

750 NGMC EMPLOYEES WALKED FOR AMERICAN HEART WALK, MARCH FOR BABIES AND

RELAY FOR LIFE IN FY19. AS PART OF THE NGHS FOUNDATION'S HEALTHY

JOURNEY CAMPAIGN, WATCH MEMBERS CONTRIBUTED A SIGNIFICANT DONATION

TOWARD THE WALKS IN ADDITION TO SPONSORSHIPS PROVIDED BY NGMC.

BLOOD DRIVES: IN FY19, NGMC HOSTED 24 DRIVES, RESULTING IN 572 DONORS

AND OVER 471 PINTS OF BLOOD.

UNITED WAY PACESETTER & MORE: NGMC HAS PARTNERED WITH UNITED WAY TO

ENGAGE EMPLOYEES AND LEADERS IN THE COMMUNITY. NGHS EMPLOYEES

CONTRIBUTED \$93,000 TO UNITED WAY AS A PACESETTER COMPANY.

HABITAT FOR HUMANITY: NGMC EMPLOYEES CONTRIBUTED 130 HOURS DURING NGHS

BUILD DAYS FOR HABITAT FOR HUMANITY IN HALL COUNTY.

WATCH EMPLOYEES EXTENDED THEIR IMPACT TOWARDS FUNDING NGHS' EMPLOYEE

EMERGENCY FUND AND LAUNCHING CHANGE GRANTS WHICH ALLOWS EMPLOYEES TO

SUBMIT IMPROVEMENT IDEAS FOR FUNDING CONSIDERATION IN EFFORTS TO

ENHANCE PATIENT EXPERIENCE, IMPROVE EMPLOYEE MORALE AND IMPACT

PATIENT FAMILY SATISFACTION.

ENCOURAGING MEDICAL VOLUNTEERING: NGMC PROVIDES INFORMATION AT

PHYSICIAN ORIENTATION TO ENCOURAGE PHYSICIANS TO STEP UP TO VOLUNTEER

Name of the organization

NORTHEAST GEORGIA MEDICAL CENTER, INC.

Employer identification number
58-1694098

AT LOCAL FREE CLINICS, AS WELL AS HEALTH ACCESS. NGPG ALSO ENCOURAGES

PHYSICIANS TO GIVE OF THEIR TIME VOLUNTEERING AT THESE LOCATIONS.

THROUGH VARIOUS PHYSICIAN LEADERSHIP COUNCILS, NGMC PHYSICIANS ACTIVELY

PARTICIPATE IN COMMUNITY OUTREACH, INCLUDING EDUCATIONAL SEMINARS,

SCREENINGS, CANCER PREVENTION, AND VOLUNTEER IN REGIONAL INDIGENT

CLINICS.

LEADING THE WAY

MANY NGMC LEADERS SUPPORT COMMUNITY, CIVIC, OR PROFESSIONAL

ORGANIZATIONS ON THEIR BOARD OF DIRECTORS OR AS A PARTICIPATING MEMBER.

IN ADDITION TO THIS, NGPG ADVANCED PRACTICE PROVIDERS SUPPORT EVENTS IN

THE COMMUNITY AND PROVIDE ONE INSTRUCTION TO MEDICAL, PHYSICIAN

ASSISTANT, AND NURSE PRACTITIONER STUDENTS. HERE ARE A FEW HIGHLIGHTS:

CAROL BURRELL, NGHS PRESIDENT AND CEO, HAS BEEN NAMED TO GEORGIA TREND

MAGAZINE'S LIST OF THE 100 MOST INFLUENTIAL GEORGIANS FOR THE SIXTH

YEAR IN A ROW FOR HER CONTRIBUTION TO MAKING LIFE BETTER FOR GEORGIANS.

DR. SAM JOHNSON, RECENTLY RETIRED CHIEF MEDICAL OFFICER AT NGHS, SERVES

AS CHAIRMAN OF ONE HALL UNITED AGAINST POVERTY. UNITED WAY UNITES

PEOPLE, ORGANIZATIONS AND RESOURCES WITHIN THE COMMUNITY TO BUILD A

STRONGER, HEALTHIER AND SAFER HALL COUNTY. THE PURPOSE OF THE ONE HALL

INITIATIVE IS TO BREAK THE CYCLE OF POVERTY IN HALL COUNTY BY GAINING

THE PERSPECTIVES OF THOSE DIRECTLY EXPERIENCING POVERTY AND WORKING

SIDE BY SIDE WITH COMMUNITY AGENCIES TO DEVELOP STRATEGIES TO ADDRESS

THE NEEDS.

Name of the organization

NORTHEAST GEORGIA MEDICAL CENTER, INC.

Employer identification number
58-1694098

DR. ANTONIO RIOS, CHIEF PHYSICIAN EXECUTIVE FOR NGPG, SERVES ON THE
GOOD NEWS CLINICS BOARD OF DIRECTORS. HE IS ALSO THE CHAIRMAN OF THE
GEORGIA BOARD FOR PHYSICIAN WORKFORCE WHERE HE IS COMMITTED TO
FURTHERING THE BOARD'S MISSION TO IDENTIFY THE PHYSICIAN WORKFORCE
NEEDS OF GEORGIA COMMUNITIES AND TO MEET THOSE NEEDS THROUGH THE
SUPPORT AND DEVELOPMENT OF MEDICAL EDUCATION PROGRAMS. DR. JOHN
DELZELL, VP OF MEDICAL EDUCATION AND DESIGNATED INSTITUTIONAL OFFICIAL
FOR GRADUATE MEDICAL EDUCATION, ALSO SERVES ON THE GEORGIA BOARD FOR
PHYSICIANS WORKFORCE.

JASON GRADY, NR-PARAMEDIC AND REGIONAL COORDINATOR OF THE STEMI (S-T
SEGMENT ELEVATION MYOCARDIAL INFARCTION) SYSTEM, WAS AWARDED THE
HOSPITAL HEROES AWARD FROM THE GEORGIA HOSPITAL ASSOCIATION (GHA) FOR
HIS LEADERSHIP IN PROVIDING LIFE SAVING CARE TO PATIENTS IN NEARLY HALF
THE TIME OF THE INDUSTRY STANDARD AVERAGE. HOSPITAL HEROES AWARD
RECIPIENTS ARE PEOPLE WHO HAVE TIRELESSLY GIVEN TIME, TALENT AND
EXPERTISE TO IMPROVE THEIR ORGANIZATIONS AND THE WORLD AROUND THEM.

JEFF THOMPSON, RECENTLY RETIRED DIRECTOR OF PASTORAL CARE AT NGMC, WAS
ALSO AWARDED THE HOSPITAL HEROES AWARD FROM THE GEORGIA HOSPITAL
ASSOCIATION (GHA). IN ADDITION TO COMFORTING FAMILIES IN THE EMERGENCY
ROOM AND CHAMPIONING NGMC'S ETHICS PROGRAM, THOMPSON WORKED TO
INTRODUCE NGMC'S RESPECTING CHOICES PROGRAM, WHICH PROMOTES ADVANCE
DIRECTIVES AND HONORS THE WISHES OF PATIENTS WHEN THEY MAKE DECISIONS
ABOUT ADVANCED CARE PLANNING. WITH HIS DIRECTION, NGMC BECAME THE FIRST
HOSPITAL IN GEORGIA TO OFFER THIS PROGRAM. HE ALSO MENTORS AND PROVIDES
TRAININGS FOR CURRENT AND FUTURE CHAPLAINS IN NGMC'S CLINICAL PASTORAL
EDUCATION PROGRAM.

Name of the organization

NORTHEAST GEORGIA MEDICAL CENTER, INC.

Employer identification number
58-1694098

THE GREATER HALL CHAMBER OF COMMERCE'S HEALTHY HALL AWARDS OF

EXCELLENCE ARE PRESENTED TO THOSE IN HEALTHCARE MAKING A SIGNIFICANT

IMPACT ON QUALITY OF LIFE. NGMC PROUDLY RECOGNIZED 3 EMPLOYEES OF THE

2019 HEALTHY HALL AWARDS: JULIE ABERNATHY, RN - OUTSTANDING HEALTHCARE

PROFESSIONAL (MANAGER, ORTHOPEDIC PROGRAM); JOHN FERGUSON - VISIONARY

LEADER (RETIRED CEO, NORTHEAST GEORGIA HEALTH SYSTEM); AND FRANK LAKE

III, MD - PHYSICIAN SPECIALIST OF THE YEAR (HOSPICE OF NORTHEAST

GEORGIA MEDICAL CENTER AND NGPG RADIATION ONCOLOGY).

NGMC BARROW

NGMC BARROW, LLC (BARROW) VALUES COOPERATIVE EFFORTS WITH COMMUNITY

ORGANIZATIONS AND OTHER HEALTHCARE PROVIDERS TO IMPROVE THE HEALTH

STATUS OF AREA RESIDENTS. THE ORGANIZATION DEMONSTRATES THIS THROUGH

COMMUNITY PARTNERSHIPS RANGING FROM FREE HEALTH SCREENINGS AT LOCAL

HEALTH FAIRS TO PROVIDING A MEETING SPACE FOR OTHER NON-PROFIT

ORGANIZATIONS, SUCH AS THE ROTARY CLUB OF WINDER.

IN FY19, NGMC BARROW PROVIDED OVER \$183,000 IN COMMUNITY BENEFIT

PROGRAMS/OUTREACH. BARROW OFFERED MANY COMMUNITY EDUCATION SEMINARS ON

TOPICS RANGING FROM HEALTHY COOKING DEMOS TO HEART HEALTH AND MORE. IN

ADDITION, BARROW PROVIDED SUPPORT TO OTHER LOCAL NON-PROFIT

ORGANIZATIONS THAT SERVE THE COMMUNITY.

WHAT DRIVES NGMC BARROW'S COMMUNITY HEALTH IMPROVEMENT ACTIVITIES?

A MAJOR PRIORITY IN FY19 FROM THE 2016 CHINA WAS CANCER; STILL A

832212 10-10-18

Schedule O (Form 990 or 990-EZ) (2018)

108

20560806 781621 3925-3

2018.06010 NORTHEAST GEORGIA MEDICAL 3925-3_1

Name of the organization

NORTHEAST GEORGIA MEDICAL CENTER, INC.

Employer identification number
58-1694098

PRIORITY IN BARROW COUNTY, EFFORTS FOR REDUCING THE INITIATION OF

TOBACCO USE AMONG MIDDLE SCHOOL YOUTH AND EFFORTS TO IMPROVE THE STAGE

OF DIAGNOSIS OF LUNG CANCER CONTINUED.

NGMC BARROW PARTNERED WITH BARROW COUNTY SCHOOLS TO IMPLEMENT "TAR

WARS" TO 2,300 FOURTH AND FIFTH GRADE STUDENTS; AND TRAINED 8 SCHOOL

NURSES IN THE TAR WARS LESSON PLAN. "TAR WARS" IS A TOBACCO-FREE

EDUCATION PROGRAM FOR FOURTH AND FIFTH GRADE STUDENTS DEVELOPED BY THE

AMERICAN ACADEMY OF FAMILY PHYSICIANS TO TEACH KIDS ABOUT THE DANGERS

OF TOBACCO USE, THE COST ASSOCIATED WITH USING TOBACCO PRODUCTS, AND

THE ADVERTISING TECHNIQUES USED BY THE TOBACCO INDUSTRY TO MARKET THEIR

PRODUCTS TO YOUTH. THE GREATEST KNOWLEDGE GAIN FOR 4TH AND 5TH GRADE

COMBINED WAS FOR THE TRUE OR FALSE QUESTION "ADVERTISERS TELL THE TRUTH

ABOUT TOBACCO USE" WHERE 70% OF STUDENTS ANSWERED CORRECTLY IN THE POST

TEST COMPARED TO 35% IN THE PRETEST. THE SECOND GREATEST GAIN WAS FOR,

"VAPES ARE SAFER THAN REGULAR CIGARETTES" IMPROVING FROM 54% PRETEST TO

81% ANSWERING CORRECTLY IN THE POSTTEST. THIS WAS THE SECOND YEAR OF

HAVING THIS EDUCATION FOR 5TH GRADE STUDENTS, BUT OVERALL FOR GRADES

FOURTH THROUGH FIFTH, 86% OF STUDENTS INDICATED THAT THEY DID LEARN

SOMETHING NEW FROM TAR WARS.

ONCOLOGY SERVICES PROVIDED COMMUNITY EDUCATION IN BARROW COUNTY AT

LOCAL HEALTH FAIRS, AS WELL AS, THROUGH LUNG CANCER SUPPORT GROUPS; AND

WITH A GRANT FROM THE GEORGIA HEALTHY FAMILY ALLIANCE, PROMOTED

AWARENESS AND ACCESS TO LOW DOSE CT SCANS FOR LUNG CANCER SCREENING FOR

INDIGENT PATIENTS IN BARROW COUNTY. THIS PROGRAM AIMED TO INCREASE

ACCESS AND ASSIST THOSE WITHOUT INSURANCE COVERAGE TO RECEIVE PROACTIVE

SCREENING. DURING 2019, THE NGMC LOW DOSE CAT SCAN (LDCT) LUNG CANCER

632212 10-10-18

Schedule O (Form 990 or 990-EZ) (2018)

109

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NORTHEAST GEORGIA MEDICAL CENTER, INC.	58-1694098

SCREENING PROGRAM EXPERIENCED INCREASED GROWTH FROM PREVIOUS YEARS.

FROM JANUARY 2019 TO OCTOBER 2019, OVER 715 LDCT LUNG CANCER SCREENINGS

WERE PERFORMED AT THREE SITES, WITH 150 SCREENED IN BARROW.

THE FOLLOWING CONTAINS HIGHLIGHTS OF COMMUNITY BENEFIT ACTIVITIES

PROVIDED BY NGMC BARROW IN FY19:

CHARITY CARE: LIKE NGMC GAINESVILLE, BRASELTON AND LUMPKIN, BARROW'S

CHARITY CARE POLICY REMOVES BARRIERS FOR LOW-INCOME POPULATIONS WITHIN

OUR SERVICE AREA BEGINNING WITH FREE, MEDICALLY NECESSARY CARE FOR

PATIENTS WHOSE GROSS FAMILY INCOME IS ZERO TO 150% OF THE FEDERAL

POVERTY LEVEL (FPL) ADJUSTED FOR FAMILY SIZE. PATIENTS FROM OUR

SERVICE AREA WHOSE FPL IS FROM 151 TO 300% MAY QUALIFY FOR AN

ADJUSTMENT EQUIVALENT TO THE HOSPITAL'S MEDICARE REIMBURSEMENT RATE

PLUS AN ADDITIONAL 40% DISCOUNT TO THE MEDICARE REIMBURSEMENT RATE.

TOTAL ESTIMATED CHARITY CARE COST FOR BARROW IN FY19: \$2.9 MILLION FOR

BARROW COUNTY WITH ANOTHER \$810,000 PROVIDED TO REGIONAL RESIDENTS

OUTSIDE BARROW COUNTY.

ENCOURAGING MEDICAL VOLUNTEERING: THROUGH VARIOUS PHYSICIAN LEADERSHIP

COUNCILS, NGMC PHYSICIANS ACTIVELY PARTICIPATE IN COMMUNITY OUTREACH,

INCLUDING EDUCATIONAL SEMINARS, SCREENINGS, AND CANCER PREVENTION

OPPORTUNITIES.

FINANCIAL NAVIGATORS: BARROW HAS FINANCIAL ASSISTANCE COUNSELORS WHO

HELP PATIENTS BECOME INSURED, BE IT THROUGH MEDICAID, PEACHCARE OR

OTHER PROGRAMS. THIS TEAM FOCUSES ON BEING ADVOCATES FOR UNINSURED AND

Name of the organization

NORTHEAST GEORGIA MEDICAL CENTER, INC.

Employer identification number
58-1694098

UNDER-INSURED PATIENTS, AIDING THEM IN FINDING VIABLE MEANS TO ACCESS

CARE. THEY FIND THE BEST SOLUTIONS HELPING PATIENTS APPLY FOR MEDICAID

OR DISABILITY, ACCESSING HEALTHCARE EXCHANGES OR PROCESSING CHARITY

APPLICATIONS WHEN APPROPRIATE.

PARTNERING IN THE COMMUNITY

NGMC BARROW VOLUNTEERS: IN FY19, 21 NGMC VOLUNTEERS CONTRIBUTED 1,626

VOLUNTEER HOURS, EQUIVALENT TO 1 FULL TIME EMPLOYEE AND A VALUE OF

\$41,000 TO THE ORGANIZATION. WHILE THESE FIGURES ARE NOT INCLUDED IN

THE QUANTITATIVE PORTION OF THE COMMUNITY BENEFIT REPORT, THEY SHOW THE

DEPTH OF SUPPORT THE COMMUNITY GIVES BARROW.

NGMC'S EMERGENCY DEPARTMENTS CONTINUE TO PARTNER WITH THE GEORGIA

COUNCIL ON SUBSTANCE ABUSE TO IMPLEMENT THE ED-CARES (CERTIFIED

ADDICTION RECOVERY SPECIALISTS) PROGRAM WHICH CONNECTS PEOPLE WHO HAVE

BEEN ADMITTED TO EMERGENCY ROOMS FOR AN OPIOID-RELATED OVERDOSE WITH

TRAINED PEER RECOVERY COACHES WHO PLAY AN IMPORTANT ROLE IN HELPING

PEOPLE AVOID ANOTHER OVERDOSE AND ENCOURAGING THEM TO SEEK TREATMENT.

THE PROGRAM WAS CREATED IN RESPONSE TO THE INCREASING NUMBER OF

OVERDOSE FATALITIES AND SEEKS TO CURTAIL THAT TREND BY BETTER

CONNECTING PEOPLE AT HIGH-RISK WITH COMMUNITY SUPPORTS AND SERVICES.

NGMC IS THE ONLY HOSPITAL SYSTEM IN GEORGIA TO PROVIDE THIS SUPPORT,

WHICH IS PROVIDED IN EMERGENCY DEPARTMENTS AT GAINESVILLE, BRASELTON

AND BARROW.

SUPPORT OF COMMUNITY EFFORTS TO IMPROVE HEALTH

Name of the organization	Employer identification number
NORTHEAST GEORGIA MEDICAL CENTER, INC.	58-1694098

AS A PARTNER IN EDUCATION WITH THE BARROW SCHOOL SYSTEM, NGMC BARROW

PROVIDED A DONATION OF MEDICAL SUPPLIES TO STOCK 18 NURSE CLINICS

PROVIDING FOR THE CARE OF OVER 14,000 STUDENTS AND 2,000 STAFF. NGMC

BARROW ALSO FUNDED SCHOLARSHIPS FOR TWO HIGH SCHOOL GRADUATES PURSUING

A CAREER IN THE MEDICAL FIELD.

NGMC SPONSORED THE YOU MATTER SUMMIT (FORMERLY KNOWN AS THE YOUTH

BEHAVIORAL HEALTH SUMMIT) HOSTED BY BARROW COUNTY SCHOOL SYSTEM. IN

ADDITION TO SPONSORSHIP, NGMC PROVIDED STAFF TO ASSIST IN THE PLANNING

OF THE SUMMIT. THE GOAL FOR THIS SUMMIT IS TO REDUCE INCIDENTS OF

SUICIDE AND BUILD A TRAUMA-INFORMED COMMUNITY. EDUCATION WAS PROVIDED

TO NEARLY 280 BEHAVIORAL HEALTH PROFESSIONALS IN THE COMMUNITY WHO CARE

FOR YOUTH IN BARROW COUNTY AND SURROUNDING AREAS.

IN FY19, 14 STUDENTS FROM APALACHEE HIGH SCHOOL AND WINDER-BARROW HIGH

SCHOOL PARTICIPATED IN THE YOUTH APPRENTICESHIP PROGRAM WHEREBY HIGH

SCHOOL STUDENTS GAIN WORK EXPERIENCE IN THE HOSPITAL FOR ONE CLASS

PERIOD IN THEIR DAY. THE PROGRAM PROVIDES HANDS-ON EXPOSURE TO MANY

DIFFERENT HEALTHCARE CAREERS.

THE NGMC DIABETES EDUCATION PROGRAM HAS PARTNERED WITH THE YMCA IN

GAINESVILLE AND WINDER TO OFFER A TYPE 2 DIABETES PREVENTION PROGRAM.

DIABETES EDUCATION OF NGMC OFFERS THE PREVENT T2 DIABETES PROGRAM, A

PROVEN PROGRAM TO PREVENT OR DELAY TYPE 2 DIABETES. THIS COURSE IS

TAUGHT BY A CERTIFIED FACILITATOR AND IS DESIGNED TO OFFER THE GROUP

SUPPORT AND ENCOURAGEMENT NEEDED TO PREVENT DIABETES. THIS PROGRAM USES

AN EVIDENCE-BASED LIFESTYLE PROGRAM TO HELP PARTICIPANTS WITH ELEVATED

RISK FOR DEVELOPING DIABETES UNDERSTAND AND CHOOSE METHODS TO DECREASE

Name of the organization

NORTHEAST GEORGIA MEDICAL CENTER, INC.

Employer identification number

58-1694098

RISK OF GETTING DIABETES. NGMC DIABETES EDUCATION RUNS THE PREVENT T2

PROGRAM AND ACHIEVED FULL RECOGNITION STATUS THROUGH THE CDC. FULL

RECOGNITION MEANS THAT A PROGRAM HAS DEMONSTRATED EFFECTIVENESS BY

ACHIEVING ALL THE PERFORMANCE CRITERIA DETAILED IN THE CDC'S DIABETES

PREVENTION RECOGNITION PROGRAM STANDARDS.

NGMC BARROW SUPPORTS CHILD ADVOCACY, PROTECTION AND WELLNESS: NGMC

BARROW PROVIDED FINANCIAL SUPPORT FOR PIEDMONT CASA (COURT APPOINTED

SPECIAL ADVOCATES). CASA'S ARE APPOINTED BY THE JUVENILE COURT JUDGE

TO ADVOCATE FOR THE BEST INTEREST OF THE CHILD AND ARE SOLELY

RESPONSIBLE FOR ENSURING THE CHILD'S NEEDS ARE MET AND THE CHILD'S BEST

INTEREST IS HEARD.

THE TREE HOUSE, INC. SUPPORT: A DONATION WAS PROVIDED TO THE TREE

HOUSE, INC. WHOSE MISSION IS TO STRENGTHEN COMMUNITIES BY REDUCING THE

OCCURRENCE AND IMPACT OF CHILD ABUSE THROUGH COUNSELING, EDUCATING,

SUPPORTING AND NURTURING CHILDREN AND FAMILIES IN BARROW, BANKS AND

JACKSON COUNTIES.

BOYS & GIRLS CLUB OF WINDER SUPPORT: NGMC BARROW PROVIDED A DONATION TO

THE BOYS & GIRLS CLUB OF WINDER WHICH PROVIDES PROGRAMS THAT EMPOWER

YOUTH TO EXCEL IN SCHOOL, BECOME GOOD CITIZENS AND LEAD HEALTHY,

PRODUCTIVE LIVES.

THE CANCER FOUNDATION SUPPORT: A DONATION WAS PROVIDED TO SUPPORT THE

CANCER FOUNDATION WHOSE MISSION IS TO HELP ALLEVIATE THE FINANCIAL

BURDEN OF CANCER PATIENTS LIVING IN NORTHEAST GEORGIA WHO ARE

EXPERIENCING AN IMMEDIATE FINANCIAL CRISIS AND ARE CURRENTLY RECEIVING

Name of the organization

NORTHEAST GEORGIA MEDICAL CENTER, INC.

Employer identification number

58-1694098

TREATMENT OR ARE SIX-MONTHS POST-TREATMENT.

WIMBERLY'S ROOTS SUPPORT: FINANCIAL SUPPORT WAS PROVIDED TO WIMBERLY

ROOTS, A NON-PROFIT ORGANIZATION WORKING TO ENHANCE FOOD SECURITY IN

WINDER.

LEADING THE WAY IN BARROW

EVERY DAY, EMPLOYEES OF NORTHEAST GEORGIA MEDICAL CENTER GO ABOUT THE

BUSINESS OF CARING FOR THE HEALTH OF THE PEOPLE OF OUR COMMUNITY.

CARING FOR OUR COMMUNITY IS PART OF THEIR EVERYDAY ROUTINE, BUT ALSO,

THEY GIVE BACK BY LEADING OR SUPPORTING COMMUNITY, CIVIC, OR

PROFESSIONAL ORGANIZATIONS ON THEIR BOARD OF DIRECTORS OR AS A

PARTICIPATING MEMBER.

CHAD HATFIELD, PRESIDENT OF NGMC BARROW, SERVES ON THE BOARD OF

DIRECTORS FOR THE BOYS & GIRLS CLUB OF WINDER. THIS ORGANIZATION

PROVIDES PROGRAMS THAT EMPOWER YOUTH TO EXCEL IN SCHOOL, BECOME GOOD

CITIZENS AND LEAD HEALTHY, PRODUCTIVE LIVES.

SUNITA SINGH, PUBLIC RELATIONS MANAGER OF NGMC BARROW SERVES ON THE

BOARD OF DIRECTORS FOR THE ROTARY CLUB OF WINDER AND SERVED AS

PRESIDENT IN 2018. THIS CLUB BENEFITS VARIOUS COMMUNITY PROGRAMS AND

NONPROFIT AGENCIES IN BARROW COUNTY.

HEATHER STANDARD, CHIEF NURSING OFFICER OF NGMC BARROW, SERVES ON THE

BOARD OF DIRECTORS FOR WIMBERLY'S ROOTS, A NON-PROFIT ORGANIZATION

WORKING TO ENHANCE FOOD SECURITY IN WINDER.

Name of the organization

NORTHEAST GEORGIA MEDICAL CENTER, INC.

Employer identification number
58-1694098

DEWAYNE JOY, EMERGENCY DEPARTMENT MANAGER OF NGMC BARROW SERVES ON THE
BOARD OF DIRECTORS FOR THE TREE HOUSE, INC., WHOSE MISSION IS TO
STRENGTHEN COMMUNITIES BY REDUCING THE OCCURRENCE AND IMPACT OF CHILD
ABUSE THROUGH COUNSELING, EDUCATING, SUPPORTING AND NURTURING CHILDREN
AND FAMILIES IN BARROW, BANKS AND JACKSON COUNTIES.

NGMC LUMPKIN

NGMC LUMPKIN, LLC (LUMPKIN) VALUES COOPERATIVE EFFORTS WITH COMMUNITY
ORGANIZATIONS AND OTHER HEALTHCARE PROVIDERS TO IMPROVE THE HEALTH
STATUS OF AREA RESIDENTS. THE ORGANIZATION DEMONSTRATES THIS THROUGH
PROVIDING FINANCIAL AND STAFF SUPPORT TO LOCAL NONPROFIT AGENCIES AND
DEVELOPING PARTNERSHIPS WITH ESTABLISHED INDIGENT CLINICS DEDICATED TO
SERVING THE UNDER-SERVED POPULATION.

IN FY19, NGMC LUMPKIN PROVIDED \$17,653 IN COMMUNITY BENEFIT
PROGRAMS/OUTREACH. HEALTH EDUCATION WAS PROVIDED THROUGH FREE COMMUNITY
HEALTH FAIRS AND OUTREACH. IN ADDITION, NGMC PROVIDED FINANCIAL
SUPPORT TO OTHER LOCAL NONPROFIT ORGANIZATIONS THAT SERVE THE
COMMUNITY.

WHAT DRIVES NGMC LUMPKIN'S COMMUNITY HEALTH IMPROVEMENT ACTIVITIES?

NORTHEAST GEORGIA HEALTH SYSTEM, WITH INPUT FROM THE COMMUNITY,
COMPLETED A CHNA IN 2019. THE ASSESSMENT FOCUSED MAINLY ON THE NEEDS
OF THE COMMUNITY'S MOST VULNERABLE POPULATIONS, PARTICULARLY THOSE WITH
LOW-INCOMES WHO ARE UNINSURED. AS ACCESS TO CARE IN LUMPKIN COUNTY WAS

Name of the organization

NORTHEAST GEORGIA MEDICAL CENTER, INC.

Employer identification number
58-1694098

A PRIORITY IDENTIFIED IN THE 2016 CHNA, IT WILL CONTINUE TO BE A

PRIORITY AS IDENTIFIED IN THE 2019 CHNA.

PARTNERING TO REACH THE UNINSURED

NGMC WORKS COOPERATIVELY WITH OTHER AREA HEALTHCARE PROVIDERS TO CARE

FOR AREA RESIDENTS, PARTICULARLY THE INDIGENT POPULATION. NGMC

PROVIDES FINANCIAL AND STAFF SUPPORT FOR COMMUNITY HELPING PLACE, AN

INDIGENT HEALTH CLINIC IN LUMPKIN COUNTY THAT PROVIDES MEDICAL AND

DENTAL SERVICES FOR THE AREA'S MOST VULNERABLE POPULATIONS. IN

CONJUNCTION WITH THIS PARTNERSHIP, NGMC STAFF PARTICIPATE IN THE

LUMPKIN MATTERS INITIATIVE WHICH IS FOCUSED ON REACHING THE UNINSURED

AND CONNECTING THEM WITH AFFORDABLE QUALITY HEALTHCARE, EDUCATIONAL,

AND SOCIAL SERVICES. NGMC PROVIDED EDUCATION AND FREE FLU SHOTS TO THE

COMMUNITY AT THESE EVENTS AND AN NGMC ADVISORY BOARD MEMBER SERVES ON

THE COMMITTEE.

THROUGH VARIOUS PHYSICIAN LEADERSHIP COUNCILS, NGMC PHYSICIANS ACTIVELY

PARTICIPATE IN COMMUNITY OUTREACH, INCLUDING EDUCATIONAL SEMINARS,

SCREENINGS, AND VOLUNTEERING THEIR TIME AND EXPERTISE WITH INDIGENT

CLINICS THROUGHOUT THE REGION.

DR. DONNA WHITFIELD, CHIEF OF MEDICAL STAFF AT NGMC LUMPKIN, VOLUNTEERS

HER TIME AT COMMUNITY HELPING PLACE AND WILL BE HONORED IN 2020 BY THE

SUNRISE DAHLONEGA ROTARY CLUB FOR HER CONTRIBUTIONS TO THE COMMUNITY IN

LUMPKIN COUNTY.

KAY HALL, NURSE MANAGER IN THE EMERGENCY DEPARTMENT, IS ON THE BOARD OF

Name of the organization

NORTHEAST GEORGIA MEDICAL CENTER, INC.

Employer identification number
58-1694098

DIRECTORS FOR COMMUNITY HELPING PLACE AND IS ALSO A SERVING MEMBER OF
THE SUNRISE DALBONEGA ROTARY CLUB.

THE FOLLOWING CONTAINS HIGHLIGHTS OF COMMUNITY BENEFIT ACTIVITIES

PROVIDED BY NGMC LUMPKIN IN FY19:

CHARITY CARE: LIKE NGMC GAINESVILLE, BRASELTON AND BARROW, LUMPKIN'S

CHARITY CARE POLICY REMOVES BARRIERS FOR LOW-INCOME POPULATIONS WITHIN

OUR SERVICE AREA BEGINNING WITH FREE, MEDICALLY NECESSARY CARE FOR

PATIENTS WHOSE GROSS FAMILY INCOME IS ZERO TO 150% OF THE FEDERAL

POVERTY LEVEL (FPL) ADJUSTED FOR FAMILY SIZE. PATIENTS FROM OUR

SERVICE AREA WHOSE FPL IS FROM 151 TO 300% MAY QUALIFY FOR AN

ADJUSTMENT EQUIVALENT TO THE HOSPITAL'S MEDICARE REIMBURSEMENT RATE

PLUS AN ADDITIONAL 40% DISCOUNT TO THE MEDICARE REIMBURSEMENT RATE.

TOTAL ESTIMATED CHARITY CARE COST FOR NGMC LUMPKIN IN FY19: \$81,338 FOR

LUMPKIN COUNTY WITH ANOTHER \$67,515 PROVIDED TO REGIONAL RESIDENTS

OUTSIDE LUMPKIN COUNTY.

HOSPICE BEREAVEMENT SUPPORT AND OUTREACH: HOSPICE OF NGMC PROVIDED

BEREAVEMENT SUPPORT AND EDUCATION FOR THOSE GRIEVING A LOSS OR CARING

FOR A LOVED ONE, INCLUDING AT LUMPKIN COUNTY HIGH SCHOOL AND LUMPKIN

COUNTY ELEMENTARY SCHOOL.

JEREMIAH'S PLACE SUPPORT: NGMC LUMPKIN PROVIDED FINANCIAL SUPPORT TO

JEREMIAH'S PLACE, AN ORGANIZATION THAT WORKS IN COOPERATION WITH

CHURCHES AND COUNTY PARTNERSHIPS TO SERVE THE HOMELESS IN NORTH

GEORGIA, PROVIDING TRANSITIONAL HOUSING, COUNSELING SERVICES, AND

Name of the organization

NORTHEAST GEORGIA MEDICAL CENTER, INC.

Employer identification number
58-1694098

BASIC LIFE-SKILLS TRAINING.

LUMPKIN LITERACY SUPPORT: A DONATION WAS PROVIDED TO LUMPKIN COUNTY

LITERACY COALITION WHO PROVIDES FUNDING AND VOLUNTEER SUPPORT TO

LITERACY EFFORTS IN THE COMMUNITY WHERE THEY OFFER PROGRAMS AT ALL

STAGES OF LIFE. THEIR MISSION IS TO INCREASE ADULT AND CHILDHOOD

LITERACY IN LUMPKIN COUNTY.

NO ONE ALONE SUPPORT: NGMC PROVIDED FINANCIAL SUPPORT FOR NO ONE

ALONE, BENEFITING VICTIMS OF DOMESTIC VIOLENCE.

CONNECTABILITY SUPPORT: NGMC PROVIDED A DONATION TO CONNECTABILITY FOR

THE PURCHASE OF WHEELCHAIRS AND TO SUPPORT THEIR FUNDRAISING EFFORTS.

CONNECTABILITY HAS PROGRAMS TO SUPPORT CHILDREN AND ADULTS WITH

DISABILITIES AND THEIR FAMILIES, OFFERING DIRECT SERVICES AND

COMMUNITY-BASED PROGRAMS TO STRENGTHEN SOCIAL NETWORKS, REDUCE SOCIAL

ISOLATION AND INCREASE NATURAL SUPPORTS WITHIN THE COMMUNITY AT NO COST

TO THEM.

UNIVERSITY OF NORTH GEORGIA (UNG) SUPPORT: NGMC PROVIDED FINANCIAL

SUPPORT TO UNG FOR WELLNESS EXPOS HELD ON THE DAHLONEGA CAMPUS FOR

STUDENTS, STAFF AND FACULTY, AS WELL AS SUPPORT FOR A MOCK DISASTER DAY

FOR COMMUNITY VOLUNTEERS.

ORGANIZATION OVERVIEW

NORTHEAST GEORGIA HEALTH SYSTEM IS A NOT-FOR-PROFIT COMMUNITY HEALTH

SYSTEM DEDICATED TO IMPROVING THE HEALTH AND QUALITY OF LIFE OF THE

Name of the organization

NORTHEAST GEORGIA MEDICAL CENTER, INC.

Employer identification number

58-1694098

PEOPLE OF NORTHEAST GEORGIA. NORTHEAST GEORGIA MEDICAL CENTER (NGMC)

HAS CAMPUSES IN GAINESVILLE, BRASELTON, WINDER AND DAHLONEGA WITH A

TOTAL OF MORE THAN 700 BEDS AND MORE THAN 1,100 MEDICAL STAFF MEMBERS

REPRESENTING MORE THAN 50 SPECIALTIES.

THE HEALTH SYSTEM OFFERS A FULL RANGE OF HEALTHCARE SERVICES INCLUDING

ONCOLOGY, ORTHOPEDICS, CARDIAC SURGERY, CRITICAL CARE, SURGICAL TRAUMA,

NEONATOLOGY AND WOMEN'S CARE. NORTHEAST GEORGIA MEDICAL CENTER'S

CANCER SERVICES WAS THE ONLY PROGRAM IN GEORGIA - AND ONE OF ONLY 24

PROGRAMS IN THE NATION - TO RECEIVE THE 2018 OUTSTANDING ACHIEVEMENT

AWARD BY THE AMERICAN COLLEGE OF SURGEONS COMMISSION ON CANCER. NGMC

HAS ALSO BEEN RECOGNIZED IN RECENT YEARS AS GEORGIA'S #1 HOSPITAL FOR

OVERALL HOSPITAL CARE, OVERALL SURGICAL CARE, HEART CARE, ORTHOPEDIC

SURGERY, WOMEN'S CARE AND MORE.

LED BY VOLUNTEER BOARDS MADE UP OF COMMUNITY LEADERS, THE HEALTH SYSTEM

SERVES MORE THAN 1 MILLION PEOPLE IN 19 COUNTIES ACROSS NORTHEAST

GEORGIA. AS A NOT-FOR-PROFIT HEALTH SYSTEM, ALL REVENUE GENERATED

ABOVE OPERATING EXPENSES IS RETURNED TO THE COMMUNITY THROUGH IMPROVED

SERVICES AND INNOVATIVE PROGRAMS. NORTHEAST GEORGIA MEDICAL CENTER'S

CHARITY CARE POLICY SUPPORTS THE PROVISION OF CARE FOR INDIGENT

PATIENTS, REGARDLESS OF THEIR ABILITY TO PAY.

NORTHEAST GEORGIA PHYSICIANS GROUP (NGPG) BRINGS TOGETHER MORE THAN 400

TALENTED PHYSICIANS, PHYSICIAN ASSISTANTS, NURSE PRACTITIONERS,

MIDWIVES AND OTHER CLINICAL STAFF AT MORE THAN 65 LOCATIONS ACROSS

NORTH GEORGIA. NGPG IS THE STATE'S SIXTH-LARGEST PHYSICIAN GROUP,

OFFERING EXPERTISE IN MORE THAN 25 SPECIALTIES.

Name of the organization

NORTHEAST GEORGIA MEDICAL CENTER, INC.

Employer identification number

58-1694098

SPECIAL NOTES

NGMC USES THE PRECEPTS OUTLINED IN "A GUIDE FOR PLANNING AND REPORTING

COMMUNITY BENEFIT," PROVIDED BY THE CATHOLIC HEALTH ASSOCIATION OF THE

UNITED STATES AND VHA, INC. FOR THIS REPORT. THE GUIDE'S PURPOSE IS TO

HELP NOT-FOR-PROFIT MISSION-DRIVEN HEALTHCARE ORGANIZATIONS DEVELOP,

ENHANCE AND REPORT ON THEIR COMMUNITY BENEFIT PROGRAMS.

COMMUNITY BENEFIT DEFINITION: PROGRAM OR ACTIVITY MUST ADDRESS A

DEMONSTRATED COMMUNITY NEED AND SEEK TO ADDRESS AT LEAST ONE OF THE

FOLLOWING COMMUNITY BENEFIT OBJECTIVES:

- IMPROVE ACCESS
- ENHANCE POPULATION HEALTH
- ADVANCE GENERALIZABLE KNOWLEDGE
- RELIEVE GOVERNMENT BURDEN TO IMPROVE HEALTH

THE PROGRAM OR ACTIVITY MUST:

- PRIMARILY BENEFIT THE COMMUNITY RATHER THAN THE ORGANIZATION
- RESULT IN MEASURABLE EXPENSE TO THE ORGANIZATION

IF THE PROGRAM OR ACTIVITY IS PROVIDED PRIMARILY FOR MARKETING

PURPOSES, STANDARD PRACTICE, EXPECTED OF ALL HOSPITALS (SUCH AS

ACTIVITIES REQUIRED FOR ACCREDITATION, LICENSURE, OR TO PARTICIPATE IN

MEDICARE) OR IS PRIMARILY FOR EMPLOYEES (NOT INCLUDING INTERNS,

RESIDENTS AND FELLOWS) AND/OR AFFILIATED PHYSICIANS, IT IS NOT

Name of the organization

NORTHEAST GEORGIA MEDICAL CENTER, INC.

Employer identification number
58-1694098

COMMUNITY BENEFIT.

CHARITY CARE COST IS AN ESTIMATED COST AND DOES NOT INCLUDE BAD DEBT.

FOR MORE INFORMATION, CONTACT CHRISTY MOORE, MANAGER, COMMUNITY HEALTH
IMPROVEMENT, AT (770) 219-8097 OR GO TO WWW.NGHS.COM.

FORM 990, PART VI, SECTION A, LINE 6:

NORTHEAST GEORGIA HEALTH SYSTEM, INC. IS THE SOLE MEMBER OF NORTHEAST
GEORGIA MEDICAL CENTER, INC.

FORM 990, PART VI, SECTION A, LINE 7A:

THE BOARD OF DIRECTORS OF NORTHEAST GEORGIA MEDICAL CENTER IS APPOINTED BY
THE BOARD OF NORTHEAST GEORGIA HEALTH SYSTEM, INC. - A RELATED 501(C)(3)
ORGANIZATION.

FORM 990, PART VI, SECTION A, LINE 7B:

THE BOARD OF DIRECTORS OF NORTHEAST GEORGIA MEDICAL CENTER IS APPOINTED BY
THE BOARD OF NORTHEAST GEORGIA HEALTH SYSTEM, INC. - A RELATED 501(C)(3)
ORGANIZATION.

FORM 990, PART VI, SECTION B, LINE 11B:

INFORMATION FOR THE FORM 990 WAS PROVIDED TO AN INDEPENDENT CERTIFIED
PUBLIC ACCOUNTANT FOR PREPARATION OF THE RETURN. AFTER THE RETURN WAS
PREPARED, IT WAS REVIEWED BY SENIOR FINANCIAL MANAGEMENT. THE FORM 990 IS
MADE AVAILABLE TO MEMBERS OF THE BOARD PRIOR TO FILING.

Name of the organization

NORTHEAST GEORGIA MEDICAL CENTER, INC.

Employer identification number

58-1694098

FORM 990, PART VI, SECTION B, LINE 12C:

BOARD MEMBERS ARE REQUIRED TO COMPLETE A CONFLICT OF INTEREST QUESTIONNAIRE

ANNUALLY. EMPLOYEES ATTEST TO THEIR UNDERSTANDING AND REPORTING/DISCLOSURE

REQUIREMENTS AT HIRE AND ANNUALLY. COMPLIANCE IS MONITORED CONTINUOUSLY

THROUGHOUT THE YEAR BY THE BOARD.

FORM 990, PART VI, SECTION B, LINE 15:

THE COMPENSATION COMMITTEE OF THE NORTHEAST GEORGIA HEALTH SYSTEM BOARD

(NGHS BOARD) HAS DEVELOPED AND INSTALLED COMPENSATION POLICIES AND

PROCEDURES THAT SEEK TO FURTHER THE PURPOSE OF NGHS AND AFFILIATES AND THE

IMPORTANCE OF THESE POLICIES TO ATTRACT AND RETAIN KEY EMPLOYEES. THE

COMPENSATION COMMITTEE IS COMPOSED OF VOTING DIRECTORS WHO ARE NOT

EMPLOYEES OF NGHS AND IS FREE FROM CONFLICT OF INTEREST. ALL DECISIONS OF

THE COMPENSATION COMMITTEE ARE REVIEWED AND RATIFIED BY THE NGHS BOARD.

THE COMMITTEE'S METHODOLOGY AND APPROACH INCORPORATE BOTH QUALITATIVE AND

QUANTITATIVE CONSIDERATIONS, WHICH ARE REFLECTED IN THE COMMITTEE'S

DETERMINATIONS CONCERNING KEY EMPLOYEE COMPENSATION AND THE SPECIFIC

COMPONENTS THEREOF. THE COMPENSATION DECISIONS OF THE COMMITTEE ARE

DESCRIBED BELOW AS TO EACH OF THE THREE CATEGORIES.

BASE SALARY

NGHS ENGAGES AN INDEPENDENT THIRD-PARTY CONSULTANT TO COLLECT APPROPRIATE

DATE FROM A GROUP OF PEERS SIMILAR IN SIZE AND COMPLEXITY TO NGHS. THIS

COMPARABILITY DATA IS REVIEWED BY THE COMMITTEE ALONG WITH RECOMMENDATIONS

ON RANGES AND PLACEMENT FROM CEO, AND INDIVIDUAL PERFORMANCE ASSESSMENTS

FOR EACH POSITION. IN EACH INSTANCE THE COMMITTEE MEMBERS REACH A

832212 10-10-18

Schedule O (Form 990 or 990-EZ) (2018)

122

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2018.06010 NORTHEAST GEORGIA MEDICAL 3925-3_1

Name of the organization

NORTHEAST GEORGIA MEDICAL CENTER, INC.

Employer identification number
58-1694098

CONSENSUS BASED ON THE COMBINATION OF AVAILABLE INFORMATION, AND THE
COMMITTEE SETS A BASE SALARY LEVEL FOR EACH KEY EMPLOYEE.

PERFORMANCE BASED VARIABLE COMPENSATION

NUMEROUS PERFORMANCE GOALS ARE QUANTITATIVE IN NATURE, RESULTING IN A
PERFORMANCE BASED VARIABLE COMPENSATION COMPONENT THAT IS WEIGHTED TOWARD
ATTAINING NGHS BOARD-APPROVED GOALS AND OBJECTIVES. ANNUAL GOALS AND
OBJECTIVES ARE ESTABLISHED THROUGH A FORMAL PLANNING PROCESS INVOLVING
BOARD AND COMMUNITY MEMBERS. THE BOARD APPROVES THESE GOALS AND OBJECTIVES
AT THE BEGINNING OF EACH YEAR. OFFICERS AND KEY EMPLOYEES RECEIVE CASH
AWARDS AS A FORMULA DRIVEN PERCENTAGE OF BASE SALARY LEVELS BASED ON
ACHIEVEMENT AND PREDETERMINED INDIVIDUAL OBJECTIVES.

BENEFITS AND RETENTION PROGRAMS

BENEFIT CATEGORIES AND AMOUNTS ARE DETERMINED BY A COMPARISON PROCESS
SIMILAR TO DETERMINING BASE SALARIES WITH POSITIONS AND ORGANIZATIONS
SIMILAR TO NGHS. INCLUDED IN BENEFITS ARE RETIREMENT PROGRAMS TO ENHANCE
RETENTION AND PROGRESS TOWARD LONG-TERM GOALS WITHIN NGHS' MISSION.

FORM 990, PART VI, SECTION C, LINE 19:

FINANCIAL STATEMENTS AND STATISTICS ARE FILED QUARTERLY WITH DIGITAL
ASSURANCE CERTIFICATION, LLC (DAC BOND). DAC BOND SERVES AS A DISCLOSURE
DISSEMINATION AGENT FOR ISSUERS OF MUNICIPAL BONDS ELECTRONICALLY POSTING
AND TRANSMITTING INFORMATION TO REPOSITORIES AND INVESTORS. ALL OTHER
ITEMS ARE AVAILABLE UPON REQUEST.

Name of the organization

NORTHEAST GEORGIA MEDICAL CENTER, INC.

Employer identification number
58-1694098

FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:

INTERCOMPANY DEBT FORGIVENESS -82,483,129.

PARTNERSHIP INCOME NOT ON BOOKS -76,217.

NET ASSETS TRANSFERRED FOR CAPITAL EXPENDITURES 3,986,826.

TOTAL TO FORM 990, PART XI, LINE 9 -78,572,520.

SCHEDULE R
(Form 990)

Department of the Treasury
Internal Revenue Service

Related Organizations and Unrelated Partnerships
▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.
▶ Attach to Form 990.

Name of the organization

NORTHEAST GEORGIA MEDICAL CENTER, INC.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

Employer identification number
58-1694098

OMB No. 1545-0047

2018

Open to Public
Inspection

Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
HEALTHCONNECTIONS, LLC - 58-1694098 743 SPRING STREET GAINESVILLE, GA 30501	HEALTHCARE	GEORGIA	0.	0.	N/A

Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity?	
						Yes	No
NORTHEAST GEORGIA HEALTH SYSTEM, INC. - 58-1694090, 743 SPRING STREET, GAINESVILLE, GA 30501	HEALTHCARE - PARENT ORG.	GEORGIA	501(C)(3)	LINE 12C, III-PI	N/A		X
THE MEDICAL CENTER FOUNDATION DBA NGH FOUNDATION - 58-1694020, 743 SPRING STREET, GAINESVILLE, GA 30501	FUNDRAISING AND SUPPORT	GEORGIA	501(C)(3)	LINE 7	NORTHEAST GEORGIA HEALTH SYSTEM, INC.		X
NORTHEAST GEORGIA PHYSICIANS GROUP, INC. - 58-2078064, 743 SPRING STREET, GAINESVILLE, GA 30501	HEALTHCARE	GEORGIA	501(C)(3)	LINE 12B, II	NORTHEAST GEORGIA HEALTH SYSTEM, INC.		X
THE MEDICAL CENTER AUXILIARY, INC. - 58-1550576, 743 SPRING STREET, GAINESVILLE, GA 30501	FUNDRAISING AND SUPPORT	GEORGIA	501(C)(3)	LINE 10	NORTHEAST GEORGIA HEALTH SYSTEM, INC.		X

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2018

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity

b Gift, grant, or capital contribution to related organization(s)

c Gift, grant, or capital contribution from related organization(s)

d Loans or loan guarantees to or for related organization(s)

e Loans or loan guarantees by related organization(s)

f Dividends from related organization(s)

g Sale of assets to related organization(s)

h Purchase of assets from related organization(s)

i Exchange of assets with related organization(s)

j Lease of facilities, equipment, or other assets to related organization(s)

k Lease of facilities, equipment, or other assets from related organization(s)

l Performance of services or membership or fundraising solicitations for related organization(s)

m Performance of services or membership or fundraising solicitations by related organization(s)

n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)

o Sharing of paid employees with related organization(s)

p Reimbursement paid to related organization(s) for expenses

q Reimbursement paid by related organization(s) for expenses

r Other transfer of cash or property to related organization(s)

s Other transfer of cash or property from related organization(s)

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.

	(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				

Part VII Supplemental information.

Provide additional information for responses to questions on Schedule R. See instructions.